

136 North Monroe Street Waterloo, WI 53594 Phone: (920) 478-3025 Fax: (920) 478-2021 www.waterloowi.us

# A JOINT MEETING OF THE WATERLOO COMMUNITY DEVELOPMENT AUTHORITY AND WATERLOO COMMUNITY DEVELOPMENT COMMITTEE - AGENDA

Pursuant to Section 19.84 Wisconsin Statutes, notice is hereby given to the public and to the news media, that a public meeting will be held to consider the following:

Date: March 19, 2019 Time: 6:00 p.m.

Location: Municipal Building, 136 North Monroe Street (room to be determined)

- 1. ROLL CALL AND CALL TO ORDER
- 2. MEETING MINUTES APPROVAL: February 19, 2019 (January 2019 meeting cancelled)
- 3. CITIZEN INPUT
- 4. UPDATES & REPORTS
  - a. School District Liaison
  - b. Citizen Engagement/Outreach Volunteer Development
  - c. Economic Development Plan Implementation Progress
  - d. Fund 600 Monthly Financials
  - e. Grant Tracking
- 5. UNFINISHED BUSINESS
  - a. Discussion/Action Identifying A Chamber Of Commerce Liaison
  - b. Discussion/Recommendation 333 Portland Road Redevelopment Recommendation To Council
  - c. Use Of 2019 Funding For Professional Services
- 6. NEW BUSINESS
  - a. Maunesha Business Center Cleaning Contract (follow-up to February discussion)
  - b. 203 East Madison Street, Completion Of Final Phase (referred by Public Safety & Health Committee)
  - c. Considering Residential Condominiums As Single-Family Dwelling Units For Purposes Of Municipal Fee Waiving
- 7. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS

8. ADJOURNMENT

Mo Hansen Clerk/Treasurer

<u>Community Development Authority</u>: Hermanson, Stinnett, Reynolds, Lewandowski, Osborn and two vacancies <u>Community Development Committee</u>: Petts, Thomas & Osborn School District Superintendent Brian Henning as School District liaison

Posted, Mailed and E-mailed: 03/12/2019

Please note: it is possible that members of and possibly a quorum of members of other governmental bodies of the municipality may be in attendance at the above meeting(s) to gather information. No action will be taken by any governmental body other than that specifically noticed. Also, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request such services please contact the clerk's office at the above location.

### A JOINT MEETING OF THE

# WATERLOO COMMUNITY DEVELOPMENT AUTHORITY & WATERLOO COMMUNITY DEVELOPMENT COMMITTEE MEETING MINUTES: February 19, 2019

- ROLL CALL AND CALL TO ORDER. The joint meeting was called to order at 6:00 p.m. in the Municipal Building Council Chambers. CDA members present: Stinnett, Hermanson, Lewandowski and Osborn. Absent: Reynolds with two vacancies. CDC members present: Osborn and Thomas. Absent: Petts. Others present: Maureen Giese, Diane Graff, Ron Griffin, Brock Henning, Brian Henning and Clerk/Treasurer Hansen.
- MEETING MINUTES APPROVAL: December 18, 2018. MOTION: Moved by Thomas, seconded by Lewandowski to approve minutes as presented. VOICE VOTE: Motion carried.
- 3. CITIZEN INPUT. Maureen Giese called for refurbishing a welcome sign on County Highway O. She said she would pay a sum towards sign restoration. She had contacted the Chamber of Commerce about the concept. Andrew Lewandowski offered to serve as point person and/or go between on the matter.

### UPDATES & REPORTS

- School District Liaison. Brian Henning noted referendum project progress; a mid-April starting point; a proposal to enhance traffic signaling on North Monroe Street and a CNC machining course in partnership with Sussek Machine Company.
- b. Citizen Engagement/Outreach Volunteer Development. Lewandowski described ten individuals expressing interest and three attending a recent Sunday meeting. He was compiling meeting notes. He said the municipal outward appearance of elected officials and limitations of public discussion at recent meetings was disgraceful. He said reasons for citizen engagement given by citizens he had communicated with were almost universally negative reasons. He said people felt disenfranchised and facilitating a positive outward appearance was not being valued. A next meeting was to be determined.
- c. Economic Development Plan Implementation Progress. Noted.
- d. Fund 600 Monthly Financials. Thomas mentioned a high expenditure level for the Maunesha Business Center. Lewandowski said the number of cleanings per month may be too high. Hansen said he would follow-up.
- e. Grant Tracking. DISCUSSION: Hansen said business owner Gregorio Ayala requested completion of the five parking stalls a 217 East Madison Street to increase available parking for downtown patrons.

### 5. UNFINISHED BUSINESS

- a. Discussion/Action Identifying A Chamber Of Commerce Liaison. No action.
- b. Discussion/Recommendation 333 Portland Road Redevelopment Recommendation To Council. DISCUSSION: Griffin said a draft map did not represent the land area he wanted. Lewandowski said it would be of value to retain a direct connection to state highway 19 (Portland Rd). No action taken.
- c. Use Of 2019 Funding For Professional Services. DISCUSSION: Hansen presented a proposal draft. MOTION: moved by Stinnett, seconded by Thomas to table the item until the next meeting.
- 6. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS. # Hansen said a residential developer prospect may be interested in designating condominiums as qualify as single-family residential units for purposes of municipal fee waiving.
- 7. ADJOURNMENT. MOTION: By consensus to body adjourned. Estimated time: 6:30 p.m.

Attest:

Mo Hansen Clerk/Treasurer

# **Economic Development Strategic Plan Implementation Tracking**

3/12/2019 3:28 PM

| ITEM       | GOAL                                                                                                                                      |                 | ACTION                                                                                                       | GOAL/TASK METRICS                                                                                   | NOTES                                                       | PHASE / YEAR                                             |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------|--------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| C1         | Ready 17 acre industrial site (333 for reuse                                                                                              | Portland Rd)    | Pursue funding for remediation of<br>blighted site with focus on future<br>industrial reuse and job creation | Site ready with for reuse 1/1/2018                                                                  |                                                             | 2016 site research<br>2017 remediation<br>2018 marketing |
|            | Task                                                                                                                                      | Status          | Due Date                                                                                                     | Assignee                                                                                            | Notes                                                       | <u> </u>                                                 |
|            | Acquire Site                                                                                                                              | Completed       |                                                                                                              | Clerk/Treasurer                                                                                     |                                                             | 1                                                        |
|            | EPA Site Rediation                                                                                                                        | Completed       | 12/1/2017                                                                                                    | Clerk/Treasurer                                                                                     |                                                             | 1                                                        |
|            | Site Demo Funding                                                                                                                         | Completed       | 12/1/2017                                                                                                    | Clerk/Treasurer                                                                                     |                                                             | 1                                                        |
|            | Site Demo Contractor Bidding                                                                                                              | Completed       | 6/7/2018                                                                                                     | Clerk/Treasurer                                                                                     |                                                             | 1                                                        |
|            | Site Demo                                                                                                                                 | Commissed       | C /0 /2010                                                                                                   | Contractor                                                                                          | Council may award demo contract 7/19/18                     | ]                                                        |
|            |                                                                                                                                           | Completed       | 6/8/2018                                                                                                     |                                                                                                     | contract 7/19/18                                            | 4                                                        |
|            | Close Out Open DNR/EPA Files                                                                                                              | In Progress     | 5/1/2019                                                                                                     | EPA / DNR contractor                                                                                |                                                             | 1                                                        |
|            | Ready 17 acre industrial site (333                                                                                                        |                 | - / . /                                                                                                      | DDM 0 Martin - Hellet                                                                               | Barry & Chad sizing water                                   |                                                          |
|            | Portland Rd) for reuse                                                                                                                    | In Progress     | 5/1/2019                                                                                                     | DPW & Waterloo Utilities                                                                            | & sewer details                                             | 1                                                        |
|            | Publish Site Reuse RFP                                                                                                                    | Completed       | 10/12/2018                                                                                                   | Clerk/Treasurer                                                                                     |                                                             | 1                                                        |
|            | Get eyes on Reuse RFP                                                                                                                     | In Progress     | 4/1/2019                                                                                                     | Clerk/Treasurer                                                                                     |                                                             |                                                          |
|            | CDA / Council Pick Developer                                                                                                              | Not Started     | TBD                                                                                                          | CDA / City Council                                                                                  |                                                             | 1                                                        |
|            | Execute Developer Agreement                                                                                                               | Not Started     | TBD                                                                                                          | Clerk/Treasurer / Attorney                                                                          |                                                             | ]                                                        |
| OCI        | US: Downtown Commerci                                                                                                                     | al Activity     |                                                                                                              |                                                                                                     |                                                             |                                                          |
| ГЕМ        | GOAL                                                                                                                                      | •               | ACTION                                                                                                       | GOAL/TASK METRICS                                                                                   | NOTES                                                       | PHASE / YEAR                                             |
| 001        | Draw customers downtown with o                                                                                                            | reative         | Continue matching façade                                                                                     | One location per calendar                                                                           |                                                             | 2016-2020                                                |
|            | business signage                                                                                                                          |                 | grant program                                                                                                | year                                                                                                |                                                             |                                                          |
|            | Task                                                                                                                                      | Status          | Due Date                                                                                                     | Assignee                                                                                            | Notes                                                       |                                                          |
|            | 103 N. Monroe Awarded                                                                                                                     | Completed       | 1/15/2018                                                                                                    | Clerk/Treasurer                                                                                     | Improvements all interior nothing sign related              |                                                          |
| TEM        | GOAL                                                                                                                                      |                 | ACTION                                                                                                       | GOAL/TASK METRICS                                                                                   | NOTES                                                       | PHASE / YEAF                                             |
| 003        | Fill vacant downtown spaces with                                                                                                          | interim phase   | work with existing property                                                                                  | 90% occupancy                                                                                       | 4/2017 occupancy @                                          | 2016-2020                                                |
|            | art work in windows                                                                                                                       |                 | owners                                                                                                       |                                                                                                     | 85%                                                         |                                                          |
|            | Task                                                                                                                                      | Status          | Due Date                                                                                                     | Assignee                                                                                            | Notes                                                       |                                                          |
|            | Droporty owner outroach                                                                                                                   |                 |                                                                                                              | Sue Moe                                                                                             |                                                             |                                                          |
|            | Property owner outreach                                                                                                                   | Completed       | 1/1/2018                                                                                                     | July 1910                                                                                           | •                                                           |                                                          |
| TEM        | GOAL                                                                                                                                      | Completed       | ACTION                                                                                                       | GOAL/TASK METRICS                                                                                   | NOTES                                                       | PHASE / YEAR                                             |
| TEM<br>DO4 |                                                                                                                                           | · ·             |                                                                                                              |                                                                                                     | NOTES Approved Concept                                      | PHASE / YEAF                                             |
|            | GOAL                                                                                                                                      | · ·             | ACTION develop 3 concepts for building                                                                       | GOAL/TASK METRICS                                                                                   | T                                                           | · · · · · · · · · · · · · · · · · · ·                    |
| _          | GOAL  Recruit a full-service restaurant as                                                                                                | anchor draw     | ACTION  develop 3 concepts for building reuse as restaurants                                                 | GOAL/TASK METRICS Business recruited                                                                | Approved Concept                                            |                                                          |
| 004        | GOAL  Recruit a full-service restaurant as  Task                                                                                          | anchor draw     | ACTION  develop 3 concepts for building reuse as restaurants                                                 | GOAL/TASK METRICS Business recruited                                                                | Approved Concept                                            | ?????                                                    |
| гем        | GOAL  Recruit a full-service restaurant as  Task  Property owner outreach                                                                 | Status Deferred | ACTION  develop 3 concepts for building reuse as restaurants  Due Date                                       | GOAL/TASK METRICS Business recruited Assignee                                                       | Approved Concept  Notes                                     | PHASE / YEAR 2017-2020                                   |
| гем        | GOAL  Recruit a full-service restaurant as  Task  Property owner outreach  GOAL  Define downtown as a family-fried                        | Status Deferred | ACTION  develop 3 concepts for building reuse as restaurants  Due Date  ACTION                               | GOAL/TASK METRICS Business recruited Assignee GOAL/TASK METRICS                                     | Approved Concept  Notes  NOTES  Municipal seed money        | PHASE / YEAR 2017-2020                                   |
|            | GOAL  Recruit a full-service restaurant as  Task  Property owner outreach  GOAL  Define downtown as a family-fried commercial destination | status Deferred | ACTION  develop 3 concepts for building reuse as restaurants  Due Date  ACTION  Establish Street Market      | GOAL/TASK METRICS Business recruited  Assignee  GOAL/TASK METRICS  ID leadership; facilitate launch | Notes  NOTES  Municipal seed money forwarded to VirtuMarket | PHASE / YEAR 2017-2020                                   |

# **Economic Development Strategic Plan Implementation Tracking**

|      |                                                                |                | 3/12/2019 3:28 P                                                   | M                                                                                     |                                          |                           |  |
|------|----------------------------------------------------------------|----------------|--------------------------------------------------------------------|---------------------------------------------------------------------------------------|------------------------------------------|---------------------------|--|
| FOC  | JS: Promotion                                                  |                |                                                                    |                                                                                       |                                          |                           |  |
| TEM  | GOAL                                                           |                | ACTION                                                             | GOAL/TASK METRICS                                                                     | NOTES                                    | PHASE / YEAR              |  |
| RO1  | Coordinated external advertising                               |                | Coordinate local businesses                                        | Measurable retail sales increases                                                     | Approved Concept                         | ????                      |  |
|      | Task                                                           | Status         | advertising  Due Date                                              | linked to ad campaign Assignee                                                        | Notes                                    |                           |  |
|      | No action                                                      | Deferred       | Due Date                                                           | Assigned                                                                              | itotes                                   |                           |  |
|      | ne detten                                                      | Deterred       |                                                                    |                                                                                       |                                          | _                         |  |
| TEM  | GOAL                                                           |                | ACTION                                                             | GOAL/TASK METRICS                                                                     | NOTES                                    | PHASE / YEAI              |  |
| PRO2 | Marketing databases & outreach to market area                  |                | PROJECT NEIGHBOR - Build digital market area lists for promotional | 12 creative digital/social media outreach efforts                                     | Data assembly task outsourced to Gabriel | 2019-2020                 |  |
|      | Task                                                           | Status         | opportunities  Due Date                                            | Assignee                                                                              | Elder (4/15) Notes                       |                           |  |
|      | 12011                                                          | Status         | Due Dute                                                           | 7.00.600                                                                              | Stressed need for                        |                           |  |
|      | Concept review                                                 | Completed      |                                                                    | Working Group                                                                         | opt-in                                   |                           |  |
|      | Conceptione                                                    | Completed      |                                                                    | Working Group                                                                         | Used at elections; utility               | -                         |  |
|      |                                                                |                |                                                                    | a /=                                                                                  | commission and other                     |                           |  |
|      | Set-up sign-up box                                             | Completed      |                                                                    | Clerk/Treasurer                                                                       | locations' Voters, property owners,      | 4                         |  |
|      | Assemble public data                                           | Completed      | 4/10/2018                                                          | Clerk/Treasurer                                                                       | dog owners, others                       |                           |  |
|      | ·                                                              |                |                                                                    |                                                                                       | Mill / Cleveland contacts;               | 1                         |  |
|      | Create outreach communications                                 | Completed      | 4/30/2018                                                          | Clerk/Treasurer                                                                       | Street Market; Park<br>Events            |                           |  |
|      | Create outreach communications                                 | Completed      | 4/30/2016                                                          | Cierry Treasurer                                                                      | Need skilled data                        | -                         |  |
|      | Create outreach communications                                 |                |                                                                    |                                                                                       | processing assistance to                 |                           |  |
|      | 2019-2020                                                      | In Progress    | 04/31/2019                                                         | Clerk/Treasurer                                                                       | maximimze results                        |                           |  |
| TEM  | GOAL                                                           |                | ACTION                                                             | GOAL/TASK METRICS                                                                     | NOTES                                    | PHASE / YEA               |  |
| NES1 | Community wide Spring Clean-up                                 |                | Promote a coordinated two<br>weekend Spring clean-up period        | 40 volunteer hrs. for public spaces; less than 5 blight causing properties post event | Approved Concept                         | First two Apr<br>weekends |  |
|      | Task                                                           | Status         | Due Date                                                           | Assignee                                                                              | Notes                                    |                           |  |
|      | No action                                                      | Deferred       |                                                                    |                                                                                       |                                          |                           |  |
| TEM  | GOAL                                                           |                | ACTION                                                             | GOAL/TASK METRICS                                                                     | NOTES                                    | PHASE / YEA               |  |
| AES2 | Improve downtown aesthetics & p                                | edestrian      | Adopt a pot planter program on bridges and Veterans Park           | Five additional planters in each of the next 4 yrs.                                   | Approved Concept                         | ?????                     |  |
|      | Task                                                           | Status         | Due Date                                                           | Assignee                                                                              | Notes                                    |                           |  |
|      | No action                                                      | Deferred       |                                                                    |                                                                                       |                                          |                           |  |
|      | 2011                                                           |                | 4.071.041                                                          | 0011/710/11/77                                                                        |                                          |                           |  |
| TEM  | GOAL                                                           |                | ACTION                                                             | GOAL/TASK METRICS                                                                     | NOTES                                    | PHASE / YEA               |  |
| AES3 | Implement planned bike conection & regional connectivity plans | ns from local  | Fund parks development plans for paths                             | One path segment each year                                                            | Approved Concept                         | ?????                     |  |
|      | Task                                                           | Status         | Due Date                                                           | Assignee                                                                              | Notes                                    |                           |  |
|      | No action                                                      | Deferred       | Due Date                                                           | Assignee                                                                              | Notes                                    |                           |  |
|      |                                                                | Deterred       | l                                                                  | 1                                                                                     | L                                        | J                         |  |
| TEM  | GOAL                                                           |                | ACTION                                                             | GOAL/TASK METRICS                                                                     | NOTES                                    | PHASE / YEA               |  |
| AES4 | Offer free garden space, surplus p pantry                      | roduce to food | Re-establish seasonal public community garden space                | Make available ten garden plots each March                                            | Approved Concept                         | ?????                     |  |
|      | Task                                                           | Status         | Due Date                                                           | Assignee                                                                              | Notes                                    |                           |  |
|      | No action                                                      | Deferred       |                                                                    |                                                                                       |                                          | 1                         |  |
|      | 1                                                              | 1              | 1                                                                  | 1                                                                                     | 1                                        | _                         |  |

# **Economic Development Strategic Plan Implementation Tracking**

3/12/2019 3:28 PM

| TEM         | GOAL                                                                                                                             |                                    | ACTION                                                                    | GOAL/TASK METRICS                                                                   | NOTES                                                                                                     | PHASE / YEAR              |
|-------------|----------------------------------------------------------------------------------------------------------------------------------|------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------|
| ORG1        | Engage residents with expanded or presence                                                                                       | nline                              | Expand social media with focus on new residents                           | 2,000 FB likes by August<br>2018                                                    | As of 4/18 FB likes:<br>City=870; WRT+676; Parks<br>644                                                   | 2016-2020                 |
|             | Task                                                                                                                             | Status                             | Due Date                                                                  | Assignee                                                                            | Notes                                                                                                     |                           |
|             | Weekly use of FB                                                                                                                 | On Going                           | On-going                                                                  | Mo, Gabe, Kelli                                                                     | DP & Library page also exists; all purposefully not coordinated.                                          |                           |
|             | Promote use of Waterloo Events<br>Button                                                                                         | On Going                           | 8/1/2018                                                                  | Kelli, Mo                                                                           | Asked Chamber (7/10/18)<br>to assist. Task: invite other<br>sites to use/promote<br>community calendar    |                           |
|             | Repair former High School sign and<br>Install Downtown To Promote<br>Events                                                      | Hold pending funding               |                                                                           | ???                                                                                 | Signage purchased from the School District is in storage                                                  |                           |
| TEM         | GOAL                                                                                                                             |                                    | ACTION                                                                    | GOAL/TASK METRICS                                                                   | NOTES                                                                                                     | PHASE / YEAR              |
| ORG2        | Make available New Resident Welcome Packet                                                                                       |                                    | Annually update digital and printed welcome material                      | 100% of new residents reached by<br>August 2018                                     |                                                                                                           | 2016-2020                 |
|             |                                                                                                                                  |                                    | wercome material                                                          | August 2010                                                                         |                                                                                                           |                           |
|             | Task                                                                                                                             | Status                             | Due Date                                                                  | Assignee                                                                            | Notes                                                                                                     |                           |
|             | Task 2017 Packets Assembled & Distributed                                                                                        |                                    | Due Date                                                                  | Assignee                                                                            | Notes  Approximately 50 packets distributed                                                               |                           |
|             | 2017 Packets Assembled &                                                                                                         | Status  Completed  Completed       |                                                                           | ŭ                                                                                   | Approximately 50                                                                                          |                           |
| TEM         | 2017 Packets Assembled & Distributed  2018 Packets Assembled &                                                                   | Completed                          | Due Date<br>12/31/2017                                                    | Assignee Library Staff                                                              | Approximately 50 packets distributed Material from a                                                      | PHASE / YEAR              |
| TEM<br>DRG3 | 2017 Packets Assembled & Distributed  2018 Packets Assembled & Distributed                                                       | Completed<br>Completed             | Due Date  12/31/2017  12/31/2018  ACTION                                  | Assignee Library Staff Library Staff                                                | Approximately 50<br>packets distributed<br>Material from a<br>variety of sources                          | PHASE / YEAR<br>Quarterly |
|             | 2017 Packets Assembled & Distributed  2018 Packets Assembled & Distributed  GOAL  Maintain community market data                 | Completed<br>Completed             | Due Date  12/31/2017  12/31/2018  ACTION  Quarterly update of             | Assignee Library Staff Library Staff GOAL/TASK METRICS                              | Approximately 50 packets distributed Material from a variety of sources  NOTES  Page views less than      |                           |
|             | 2017 Packets Assembled & Distributed  2018 Packets Assembled & Distributed  GOAL  Maintain community market data on City website | Completed Completed for businesses | Due Date  12/31/2017  12/31/2018  ACTION  Quarterly update of information | Assignee  Library Staff  Library Staff  GOAL/TASK METRICS  3000 page views annually | Approximately 50 packets distributed Material from a variety of sources  NOTES  Page views less than goal |                           |

| ITEM | GOAL                              |           | ACTION                   | GOAL/TASK METRICS             |                             | PHASE / YEAR     |  |
|------|-----------------------------------|-----------|--------------------------|-------------------------------|-----------------------------|------------------|--|
| ORG4 | Broaden funding sources for econo | mic       | Explore ramanily operans | New support dollars source in |                             | One new funding  |  |
|      | development capacity              |           |                          | 2017, 2018 and 2019           |                             | source each year |  |
|      | Task Status [                     |           | Due Date                 | Assignee                      | Notes                       |                  |  |
|      | 2017 discussions                  |           |                          |                               | No from Junginger           |                  |  |
|      |                                   | Completed | 12/31/2017               | Clerk-Treasurer               | Foundation                  |                  |  |
|      | 2019 discussions On-going         |           | 2/19/2019                | Clerk-Treasurer               | RFP for consulting services |                  |  |

| FOCUS: Housing |                                                          |  |                                          |                                                                               |                             |              |  |  |  |  |
|----------------|----------------------------------------------------------|--|------------------------------------------|-------------------------------------------------------------------------------|-----------------------------|--------------|--|--|--|--|
| ITEM           | GOAL                                                     |  | ACTION                                   | GOAL/TASK METRICS                                                             | NOTES                       | PHASE / YEAR |  |  |  |  |
| HOU1           | Task Status Du Consider continuing for 2019 Completed 12 |  | Waive all fees for new home construction | Development agreement(s) with residental builder/developers  Approved Concept |                             | 2019-2020    |  |  |  |  |
|                |                                                          |  | Due Date                                 | Assignee                                                                      | Notes                       |              |  |  |  |  |
|                |                                                          |  | 12/31/2018                               | City Council                                                                  |                             |              |  |  |  |  |
|                |                                                          |  | 3/31/2018                                | Sue Moe                                                                       | Flyer to real estate agents |              |  |  |  |  |

# **Economic Development Strategic Plan Implementation Tracking**

3/12/2019 3:28 PM

|      | 2019-2020 Outreach                                            | -2020 Outreach On-going |                                                                                             | 12/31/2020 Cierk/Treasurer |       |              |
|------|---------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------|----------------------------|-------|--------------|
| ITEM | GOAL                                                          |                         | ACTION                                                                                      | GOAL/TASK METRICS          | NOTES | PHASE / YEAR |
| HOU2 | more date and date and an |                         | Market existing programs directly to                                                        |                            |       | ?????        |
|      | housing stock focused along state                             | highways                | property owners in targeted areas projects per permitting application along state highways. |                            |       |              |
|      | Task                                                          | Status                  | Due Date                                                                                    | Assignee                   | Notes |              |
|      | No action                                                     | Deferred                |                                                                                             |                            |       |              |

| FOCL | JS: Fostering Entrepreneu                              | rial Oppor  | tunity                                                                                                          |                                                                                    |                  |              |
|------|--------------------------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|------------------|--------------|
| ITEM | GOAL                                                   |             | ACTION                                                                                                          | GOAL/TASK METRICS                                                                  | NOTES            | PHASE / YEAR |
| ENT1 | for those starting, expanding or relocating a business |             | Create a "Doing Business in<br>Waterloo" information set with<br>charts describing ease of local<br>development | 500 page views per year                                                            | Approved Concept | ?????        |
|      | Task                                                   | Status      | Due Date                                                                                                        | Assignee                                                                           | Notes            |              |
|      | No action                                              | Not Started |                                                                                                                 |                                                                                    |                  |              |
| ITEM | GOAL                                                   |             | ACTION                                                                                                          | GOAL/TASK METRICS                                                                  | NOTES            | PHASE / YEAR |
| ENT2 |                                                        |             | Spring pop-up store with graduated rental rents                                                                 | three pop-up stores each Spring<br>until vacancy rates limit storefront<br>options | Approved Concept | ?????        |
|      | Task                                                   | Status      | Due Date                                                                                                        | Assignee                                                                           | Notes            |              |
|      | No action                                              | Not Started |                                                                                                                 |                                                                                    |                  |              |

| TEM   | GOAL                                                               |                            | ACTION                           | GOAL/TASK METRICS                      | NOTES                                                                                    | PHASE / YEAR |  |
|-------|--------------------------------------------------------------------|----------------------------|----------------------------------|----------------------------------------|------------------------------------------------------------------------------------------|--------------|--|
| 2016A | Construct 2015 CDA-CDC concept plan for 203<br>East Madison Street |                            | Construct concept plan in phases | Riparian area completed by May 1, 2016 | Riparian area completed 2017                                                             |              |  |
|       | Task                                                               | Status                     | Due Date                         | Assignee                               | Notes                                                                                    |              |  |
|       | Contractor riparian area improvements Completed                    |                            | 1/1/2017                         | Clerk-Treasurer                        | need to close out DNR grant for this phase                                               |              |  |
|       | Install Permanent wooden fence for safety purposes                 | Waiting For<br>Spring Thaw | 3/15/2019                        | Public Works Dept.                     | CDA-CDC votes at Nov<br>2018 meeting to proceed                                          | 20           |  |
|       | Seek funding for remaining build-<br>out per approved concept plan | Not Started                | 1/1/2019                         | Clerk-Treasurer                        | Ayala's Market seeking<br>project completion;<br>Wisconsin DNR is lead<br>funding target | 20           |  |

CITY OF WATERLOO BALANCE SHEET FEBRUARY 28, 2019

# 600-COMMUNITY DEVELOP AUTHORITY

|           | ASSETS                                 |   |           |           |
|-----------|----------------------------------------|---|-----------|-----------|
| 600-11100 | TREASURER'S CASH                       |   | 11,752.29 |           |
|           | TOTAL ASSETS                           |   | :         | 11,752.29 |
|           | LIABILITIES AND EQUITY                 |   |           |           |
|           | FUND EQUITY                            |   |           |           |
| 600-34300 | FUND BALANCE                           |   | 12,681.05 |           |
|           | REVENUE OVER(UNDER) EXPENDITURES - YTD | ( | 928.76)   |           |
|           | TOTAL FUND EQUITY                      |   |           | 11,752.29 |
|           | TOTAL LIABILITIES AND EQUITY           |   |           | 11,752.29 |

# **CITY OF WATERLOO**

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 2 MONTHS ENDING FEBRUARY 28, 2019

# FUND 600 - COMMUNITY DEVELOP AUTHORITY

|                 |                                  | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNDER(OVER) | % OF |
|-----------------|----------------------------------|---------------|------------|-----------|-------------|------|
|                 | PUBLIC CHARGES FOR SERVICE       |               |            |           |             |      |
| 600-46-4674-000 | MBC BUILDING RENTAL              | .00           | 200.00     | 1,200.00  | 1,000.00    | 16.7 |
|                 | TOTAL PUBLIC CHARGES FOR SERVICE | .00           | 200.00     | 1,200.00  | 1,000.00    | 16.7 |
|                 | MISCELLANEOUS REVENUES           |               |            |           |             |      |
| 600-48-4850-000 | DONATIONS LOCAL                  | .00           | .00        | 1,000.00  | 1,000.00    | .0   |
|                 | TOTAL MISCELLANEOUS REVENUES     | .00           | .00        | 1,000.00  | 1,000.00    | .0   |
|                 | OTHER FINANCING SOURCES          |               |            |           |             |      |
| 600-49-4926-000 | TRANSFER FROM TIF (TID#1)        | .00           | .00        | 25,000.00 | 25,000.00   | .0   |
|                 | TOTAL OTHER FINANCING SOURCES    | .00           | .00        | 25,000.00 | 25,000.00   | .0   |
|                 | TOTAL FUND REVENUE               | .00           | 200.00     | 27,200.00 | 27,000.00   | .7   |

# **CITY OF WATERLOO**

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 2 MONTHS ENDING FEBRUARY 28, 2019

# FUND 600 - COMMUNITY DEVELOP AUTHORITY

|                 |                                      | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNDER(OVER) | % OF |
|-----------------|--------------------------------------|---------------|------------|-----------|-------------|------|
|                 | DEPARTMENT 5130                      |               |            |           |             |      |
| 600-51-5130-211 | ATTORNEY ATTORNEY FEES               | 262.50        | 262.50     | .00       | ( 262.50)   | .0   |
|                 | TOTAL DEPARTMENT 5130                | 262.50        | 262.50     | .00       | ( 262.50)   | .0   |
|                 | MAUNESHA BUSINESS CENTER             |               |            |           |             |      |
| 600-51-5162-221 | MAUNESHA BUSINESS ELECTRIC           | 34.96         | 34.96      | 1,500.00  | 1,465.04    | 2.3  |
| 600-51-5162-222 | MAUNESHA BUSINESS HEAT               | 198.37        | 376.03     | 900.00    | 523.97      | 41.8 |
| 600-51-5162-223 | MAUNESHA BUSINESS WATER/SEWER        | 55.27         | 55.27      | 500.00    | 444.73      | 11.1 |
| 600-51-5162-290 | MAUNESHA BUSINESS CLEAN CONTRA       | 200.00        | 400.00     | 750.00    | 350.00      | 53.3 |
| 600-51-5162-351 | MAUNESHA BUSINESS REPAIRS/MAIN       | .00           | .00        | 750.00    | 750.00      | .0   |
|                 | TOTAL MAUNESHA BUSINESS CENTER       | 488.60        | 866.26     | 4,400.00  | 3,533.74    | 19.7 |
|                 | PLANNING AND CONSERVATION            |               |            |           |             |      |
| 600-56-5630-220 | PROJECT CDA PROGRAMS                 | .00           | .00        | 22,800.00 | 22,800.00   | .0   |
|                 | TOTAL PLANNING AND CONSERVATION      | .00           | .00        | 22,800.00 | 22,800.00   | .0   |
|                 | TOTAL FUND EXPENDITURES              | 751.10        | 1,128.76   | 27,200.00 | 26,071.24   | 4.2  |
|                 | NET REVENUE OVER(UNDER) EXPENDITURES | ( 751.10)     | ( 928.76)  | .00       |             |      |

### Mo Hansen

From: Mo Hansen <cityhall@waterloowi.us>
Sent: Thursday, February 21, 2019 11:24 AM

**To:** Waterloo Clerk/Treas Office

**Subject:** Outcome of Peachy Clean outreach / RE: City of Waterloo follow-up / Maunesha

**Business Center cleaning costs** 

### CDA-CDC,

This morning, Ronny Thompson (Peachy Clean CEO) agreed to the change of service terms outlined below. The outcome of this agreement are:

- Cleaning service will be reduced to once a month.
- 2019 total service charges will be \$760 for the calendar years. The budget figure is \$750.
- A rate of \$45 per month is instituted effective May of 2019. Carrying the new monthly rate across 12 months of 2020 means total 2020 service charge is \$540.
  - o The 2020 budget for this line item can be reduced from its 2019 level of \$750 to \$540, a 28% reduction.

Thank you for the questions raised at 2/19 CDA-CDC meeting.

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025

**From:** mhansen@waterloowi.us [mailto:mhansen@waterloowi.us]

Sent: Thursday, February 21, 2019 10:47 AM

To: Ronny Thompson <ronny@peachycleannow.com>

**Cc:** 'mkawula@waterloowi.us' <mkawula@waterloowi.us>; Michael Hermanson <Michael\_Hermanson@charter.net>;

Jeanette Petts (Jeanette.petts@yahoo.com) < Jeanette.petts@yahoo.com>

Subject: FW: City of Waterloo follow-up / Maunesha Business Center cleaning costs

### Ronny,

We have another change is contract terms. This one was sought by the Waterloo Community Development Authority for the Maunesha Business Center (117 East Madison Street). It was included in their 2019 approved budget. It is already February. We've been slow in implementing the change approved in November. So I 'm asking here for a service and charge modification.

- 1. See below for current service charge and cleaning frequency. (I have a call in to Liz to confirm that service frequency has been four times a month for January).
- 2. For 2019 to date, we've been billed and paid for four months of service (4 x \$100 or \$400).
- 3. To align 2019 service with the approved 2019 budget, I propose the following:
  - a. Service for this location change immediately from once a week to once a month.
  - b. We have already paid \$100 for the first four months.
  - c. Beginning with the June service a charge of \$45 per month be billed for a once a month service.

Please call or email to discuss. Thank you.

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025

From: Mo Hansen [mailto:cityhall@waterloowi.us]
Sent: Thursday, February 21, 2019 10:06 AM

To: Mo Hansen (mhansen@waterloowi.us) <mhansen@waterloowi.us>

**Cc:** 'mkawula@waterloowi.us' <<u>mkawula@waterloowi.us</u>>

Subject: City of Waterloo follow-up / Maunesha Business Center cleaning costs

Community Development Authority and Community Development Committee:

Here is my follow-up on Maunesha Business Center cleaning service questions raised by Tim and others at the 2/19 CDA-CDC meeting.

### About invoicing and contract.

- You were presented figures through 1/31/2019.
- Attached is the February invoice showing documentation of billing and payment steps.
- Like the January invoice we were billed and paid for two months.
- The monthly charge is \$100.
- Service is provided weekly.

### About 2019 budgeting.

- The budget as presented by the CDA and approved by the City Council is on the municipal website and shown here.
- The proposed and adopted budget calls for a 37.5% reduction in cost compared to 2018 budget.

### My action:

• I will contact Peachy Clean today and ask for a 37.5% reduction in the contract, assuming a comparable reduction in service.

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025

# **City of Waterloo Grant Tracking**

2/16/2019 1:14 PM

| Oversight                       | Grant Name                                              | Award<br>(Y/N) | Funding What<br>Project(s)                                                                                             | Application Submitted? | by Clerk/Treas. <b>Award Date</b>           | Award<br>Amt                                                  | Est. Close<br>Out | Local<br>Match?                                                  | Next Admin<br>Action                                                              | Project Status                                                                                                             |
|---------------------------------|---------------------------------------------------------|----------------|------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------------------------|---------------------------------------------------------------|-------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| ???                             | Public Service<br>Comm. Energy<br>Innovation Grant      | Υ              | Electric lights and fixtures<br>upgrades in City Hall, Fire<br>Dept.,Public Works bldg.,<br>Firemen's Park and Library | completed              | 9/27/2018                                   | \$50,000 +<br>\$10,000 in<br>Focus on<br>Energy<br>incentives | 12/13/2019        | 26,033                                                           | City Council accepts<br>grant award; sign<br>contact with electrical<br>installer | Waiting on Public Service<br>Commission grant contract                                                                     |
| ???                             | WEDC Site<br>Assessment<br>Grant                        | Υ              | 333 Portland Rd site assessment phase 2                                                                                | Submitted 5/1          | TBD                                         | The ask amount is \$113,333                                   | 12/31/2018        | 50% local; may<br>need special<br>resolution to<br>document this | Confirm answers to underwriter are aproved                                        | Jason Scott is saying award has<br>been made even though<br>underwriter has questions                                      |
| Council                         | Idle Site<br>Industrial Grant                           | Υ              | 333 W Madison St demo; site<br>remediation, Movin' Out<br>incentive, pedestrian bike path,<br>bridge removal           | Nov 2013               | 4/3/2014                                    | \$584,000                                                     | 12/31/2019        | Private<br>investment                                            | URGENT Identify<br>developer for Phase 2<br>work @ 333 W.<br>Madison Street       | Grant contract extended by WEDC; motivating developer to begin construction                                                |
| Public Works &<br>Property Comm | DNR Recycling                                           | Υ              | General Fund contracted<br>recycling expense & some<br>compost site activities                                         | 10/01/2017             | TBD                                         | \$11,737                                                      | annual            | no match                                                         | Submit future year<br>grant app by May 1                                          | Funded; recurring annual application and award                                                                             |
| Public Works &<br>Property Comm | County<br>Bridge/Culvert<br>Aid                         | Υ              | Mill/Cleveland Reconstruct                                                                                             | 5/1/2018               | 2020                                        | smaller than<br>needed for<br>2018 budget                     | 2020              | none                                                             | Figure out budget gap<br>for project and set up<br>next year receivable           | Formally request aid after project done in 2020 using actual costs                                                         |
| Public Works &<br>Property Comm | DNR Private Lead<br>Service Line<br>Program             | Υ              | Private lead water system 2016-<br>2019                                                                                | June 2016              | 10/19/2016                                  | \$300,000 -no<br>daycares means<br>foregoing 30k              | 12/31/2019        | no match                                                         | · ·                                                                               | Program active; coordinating<br>with Waterloo Utilities to ensure<br>public water lines updated along<br>with private side |
| Waterloo<br>Utilities           | WPPI Annual<br>Community<br>Development<br>Grant \$1000 | N              | TBD                                                                                                                    |                        | 2018 determined<br>by Waterloo<br>Utilities | \$1,000                                                       | annual            | no match                                                         | forward project award<br>ideas to Barry<br>Sorenson for Utility<br>consideration  | 2017 awarded to Chamber of<br>Commerce                                                                                     |
| ???                             | USDA loan & grant, multi-year storm water improvements  |                | Potential funding for storm water<br>improvements for 333 Portland<br>Rd; Edison St; Adams St                          | TBD                    | TBD                                         | TBD                                                           | TBD               | Yes. Likely 80%<br>Ioan 20% muni<br>grant                        | Phone call with<br>Tammy at Kunkel<br>Engineering Group                           | Consulting with Tammy at<br>Kunkel Engineerign Group on<br>advisability of submitting.                                     |

### Mo Hansen

**From:** mhansen@waterloowi.us

**Sent:** Saturday, February 23, 2019 8:43 AM **To:** Michael Hermanson; Jeanette Petts

**Cc:** Barry Sorenson

**Subject:** Additional - FW: CDA-CDC meeting follow-up / professional services RFP - more info 2019-02-19-2019EconDevServices-RequestForProposal.pdf; Madison OZ prospectus 2\_

14\_19.pdf; OZ Symposium Presentation 2\_20\_19\_abrv.pdf

CDA-CDC Chairs Mike and Jeanette with blind copy to rest of CDA-CDC, Mayor and City Council:

This is a follow-on email about a draft RFP for economic development services before the CDA-CDC. The original verbal description of the RFP was 333 Portland Rd. At its December CDA-CDC meeting, comments were made seeking to broaden the scope of work and speed return on the public investment. For more on this see <a href="this see">those meeting minutes</a>.

Immediately below are my phone notes from a real estate professional and two development professionals, I've asked to comment on the draft RFP.

### 2/22/2019 RFP Feedback from Michael Gay:

- Doesn't agree with concept of hiring a consultant to bring in developers.
- RFP scope is too broad. There is no person or firm that has the specialized range of skills needed to cover an industrial project, a potential mix-used project and a citywide housing initiative.
  - o There are three different needs. Divide and segment.
- Michael advises...
  - o Get eyes on Waterloo 333 Portland Road and 333 West Madison Street by visiting with successful developers and present what Waterloo offers.
    - "...Projects don't happen overnight."
  - Produce a 2-3 page solid prospectus for the two sites. He will work with me to meet directly with 5-10 developers. He forwarded a City of Madison prospectus example (attached).
  - Michael recently convened an Opportunity Zone meeting (attached) involving 100+ developers and investors. Governor Walker didn't designate any Waterloo census tracks as Opportunity Zones, but Michael has access to developer contacts. We can leverage the organization's contact knowledge to make the case for 333 Portland Road and 333 West Madison Street.
  - Michael is ready to partner. He calls for "Blocking and Tackling." Doing the time consuming, necessary
    work of taking opportunity directly to prospective developers and making our best case.

### 2/22/2019 RFP feedback from Vicki Pratt:

- Vicki suggests working with the County on its housing study to specifically ID why Waterloo housing starts have been lower than the area. [Her comments: (A) Ixonia growth, due to rural setting, yet can still be in desirable Oconomowoc School District; (B) Johnson Creek growth: proximity to I-94; (C) Developers prefer buildable area less than 10 miles from interstate or major highway.]
- Segment proposal. She can provide access to her contacts for 333 Portland Rd project -- Nick Keys at Dickman; people from Boerke; others.
- Watertown has had the most industrial activity recently, and is now pretty much out of bare ground industrial land. Build on Watertown's successes.
- She attends <u>Manufacturing Matters meetings</u> and has contacts.
- TIF sharing compensation concept is aggressive, which is what it might take to get it done.

2/21/2019 RFP feedback from Waterloo real estate agent Michelle Soter.

- There is no single default percentage to plug in when considering broker compensation.
- No firm is going to wait for a TIF payout over five years.
- A broker under contract with the City might be stymied by the need to split compensation with another broker that has an end-user under contract.

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025

From: Mo Hansen [mailto:cityhall@waterloowi.us]

Sent: Thursday, February 21, 2019 3:04 PM

To: Waterloo Clerk/Treas Office <cityhall@waterloowi.us>

Subject: CDA-CDC meeting follow-up / professional services RFP - more info

CDA-CDC participants,

This email is intended to provide additional information on the draft RFP presented and tabled at the 2/19/2019 meeting. The original is attached. I received a specific request post-meeting from Andrew which I address here also. Additionally, I've asked for feedback from Michael Gay (Madison Regional Economic Partnership), Vicki Pratt (Jefferson County Economic Development Consortium) and local real estate agent Michelle Soter.

I am writing to gain your support for this RFP. Attached is the working document.

- GOAL.
  - o Private investment working within approved municipal plans.
  - o Bring in the a skilled professional who can leverage existing developer contacts and networks quickly.
  - Present an innovative compensation structure to recruit a highly motivated person or firm to generate success.

### ABOUT SCOPE OF WORK.

My initial concept was to focus on 333 Portland Road. At the December CDA-CDC meeting comments ranged from "more than 333 Portland Rd..." to "faster return on investment" to "... put in a range of work tasks encompassing community development..." The 2/19 draft attempts balance the need for a targeted set of skills with broadening the scope of work beyond 333 Portland Road.

### • COMPENSATION.

- o Objectives.
  - Pay a broker/agent to aggressively work in Waterloo's best interest.
  - Pay for promptness and access to the southern Wisconsin marketplace of industrial and residential developers.
- o <u>Assumptions</u>. \$25,000 spread across three project initiatives does not go far. One \$25,000 7% commission equates to a \$357,000 land sale. That is roughly the value of the buildable acres at 333 Portland Road and 333 West Madison Street combined. My assumptions are 333 Portland Road is a land write down to zero, needed to attract a developer and end-user. Therefore there is no land to sell from which to earn a commission. Second assumption, additional incentives are needed for 333 West Madison Street (Phase 2) to move to construction. We don't own the land for at 333 West Madison, so we can't apply a percentage. In both cases a standard percentage fee structure doesn't neatly work.
- Paying on achieved milestones. The 2019 budget amount -- \$25,000 -- is used to pay out on achieved milestones for each of the three initiatives. This offers a broker known pay outs for specific performance.
- Front loading payout of new tax increment. Michelle Soter said no brokerage company is going to wait
   5-years for a pay out of tax increment. Therefore I'm changing the 5-year time period to a front loaded

pay out of the expected 5-years of increment – payable upon completion of a developer's agreement and the issuance of a building permit.

• RANGE OF POSSIBLE INCENTIVE PAYOUTS. Addressing Andrew's post meeting question, the chart below depicts a range of pay outs for just the new tax increment. It doesn't factor in the \$25,000 milestone payouts. It assumes these are paid out for favorable performance. A project adding \$500,000 of property value results in a \$6,268 pay out. The calculations is 10% of first five years of increment front loaded to the first year. A project generating more than \$16,000 in new taxes each year receives a 15% share. As shown below, for a \$3,000,000 project, the broker percentage is 15% of new taxes each of the first five-years. This equates to a total payout is \$56,408.

For comparison purposes: (a) the Hawthorn & Stone Phase 1 (assisted living facility) is to add \$5,000,000 in property value, or \$125,350 in new taxes annually; (b) AB E Discovery is adding \$3,500,000 in property value, or \$87,745 in new taxes annually and; (c) Regius Rubber (620 Commercial Avenue) added \$670,000 in property value, or \$16,796 in new taxes each year.



Property value added

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025

# CITY OF WATERLOO

Request for Proposals
Performance Based Economic Development Services
Expediting 2019 Project Progress

| O11                 |  |
|---------------------|--|
| Submittal Deadline: |  |

Prepared by:

Mo Hansen Clerk/Treasurer City of Waterloo 136 North Monroe Street Waterloo, WI 53594

v- 920-478-3025 f- 920-478-2021 email – <u>cityhall@waterloowi.us</u> web – <u>www.waterloowi.us</u>

### **PURPOSE**

The City of Waterloo seeks to hire an individual or firm to advance currently active economic development projects in calendar year 2019. The successful applicant will be compensated based on a performance-based criteria and will receive a direct share of the first five years of new tax increment generated by the projects.

The selected individual or consultant will work closely with the Mayor, Clerk/Treasurer and the Waterloo Community Development Authority to implement the City's tax incremental finance project plans, and a residential construction initiative.

### COMMUNITY BACKGROUND

Waterloo is located in the northwest corner of Jefferson County. It encompasses four square miles and has a population of 3,371 residents. The City is the home of Trek Bicycle, McKay Nursery and many other growing businesses.

- (1) Strategically located between the Madison and Milwaukee.
- (2) Small town charm at an affordable price.
- (3) Abundant outdoor recreational opportunities.
- (4) Great schools both public & private.
- (5) Businesses benefit from low cost utilities, a results-based municipal partnership and a skilled workforce.

See: City of Waterloo Economic Development webpage.

### SCOPE OF WORK

The service provider will work independently with municipal staff support to generate tangible results for the community. Services are to include:

- 1. <u>333 Portland Road Reuse</u>. This industrial site is ready for reuse. Conceptual site plans allow for an 80,000 s.f. industrial facility. See attached.
  - a. Identifying one or more development teams to bring about reuse for this 17-acre industrial site.
  - b. Facilitate the execution of a tax incremental finance development agreement with guaranteed municipal increment over time.
- 2. <u>333 West Madison Street Development</u>. These downtown acres are adjacent to the Maunesha River and a assisted living facility (2019 construction scheduled). The property owner is seeking to sell the remaining acres for the next phase of development. See Economic Development webpage for details.
  - a. Identify one or more development teams for the redevelopment of roughly 7-acres of downtown bare ground adjacent to the Maunesha River.

- b. Facilitate the execution of a tax increment finance agreement, or similar agreement with private parties which produces municipal increment over time.
- 3. <u>Residential Construction Initiative</u>. For 2019 and 2020 all new home construction fees are waived. Both platted and undeveloped bare ground is available.
  - a. Market Waterloo opportunities to residential developers targeting existing private properties either on the market or coming on the market.
  - b. Bring about the issuance of residential construction building permits, with a target of 8 total residential units.

### COMPENSATION STRUCTURE

- 1. 333 Portland Road.
  - a. Milestones
    - i. Developer project submittal for CDA consideration \$3,500.
    - ii. Council project and developer approval \$4,500.
    - iii. Increment Sharing
      - 1. If 5-year average increment defined in agreement is less than \$16,000 annually 10% of increment is paid out each of the first five years increment is generated.
      - 2. If 5-year average increment defined in agreement is greater than \$16,000 annually 15% of increment is paid out each of first five years increment is generated.
- 2. 333 West Madison Street.
  - i. Council project and developer approval \$8,000
  - ii. Increment Sharing
    - 1. If average increment defined in agreement is less than \$16,000 annually 10% of increment is paid out each of first five years of increment is generated.
    - 2. If average increment defined in agreement is greater than \$16,000 annually 15% of increment is paid out each of first five years increment is generated.
- 3. Residential Construction Initiative
  - i. \$2,000 for each Building Permit issued.

### PRE-SUBMITTAL MEETING

A meeting is recommended with the Clerk/Treasurer in advance of a submittal.

### SELECTION CRITERIA

The evaluation and selection process will consist of a review of RFP's by staff and the Community Development Authority. A recommendation to the City Council will be made based on the following criteria:

- Firm experience in working with communities on similar projects.
- Qualifications and experience of individual(s) directly working in Waterloo.

The successful firm or individual will submit a response to this RFP providing the following:

- Demonstrated consulting experience in Tax Incremental Finance and leveraging private sector investment.
- Examples of past project successes.
- An outline for how project success will be brought to Waterloo.

### TENTATIVE SCHEDULE

, 2019 RFP Submittal Deadline Consultant Interviews

March 21, 2019 Contract approval/Project Start

### SUBMISSION REQUIREMENTS

**Due Date:** No later than \_\_\_\_\_\_, 2019 at 4:00 p.m.

Email or Deliver To: Waterloo City Hall

Attn: Mo Hansen, Clerk/Treasurer

136 North Monroe Street Waterloo, WI 53594

Contact: Mo Hansen, Clerk/Treasurer

Telephone: 920/478-3025

Email: mhansen@waterloowi.us

# 333 Portland Road Waterloo, Wisconsin

\*\* Available 17-Acre Bare Ground Industrial Site \*\*

# THE OPPORTUNITY.

This 17.33 acre site, next to the Waterloo Fire Department, has direct access to State Highway 19. It is 9 miles from I-94. State Highways 19 and 89 are Waterloo's main highway corridors. The community is also served by Wisconsin & Southern Railroad. Ample water, and electric capacity are in place at this location. Municipally owned Waterloo Utilities has a substation located across the north boundary of the site.

Located in Jefferson County, 20 minutes east of Madison, the Waterloo area has a small-town appeal accompanied by quick access to all of the amenities of Wisconsin's capital city. The City of Waterloo has a population of 3,300 and the neighboring Village of Marshall has 3,500 residents.

Strategically located between Madison, Milwaukee and the Fox Valley - Waterloo offers:

- Aggressive incentives and fast project approvals: a results-based municipal partnership.
- Access to the Dane County Labor Market at a substantially lower cost.
- Small town charm at an affordable price.
- Great schools both public & private.
- Abundant outdoor recreational opportunities.

The City of Waterloo offers a quality of life ideal for families, with beautiful municipal parks and nearby county and state recreational areas, including the 4,000-acre Waterloo Wildlife Area, the 40-acre Garman Preserve, and a 50-acre Firemen's Park featuring a fully restored 1911 C.W. Parker Carousel and the oldest active baseball field in Wisconsin.

The home of Trek Bicycle, Sheehy Trucking Company, Van Holten Pickles, Jim's Cheese, McKay Nursery, Sussek Machine Company and others -- Waterloo's municipal-business partnerships are the cornerstone of this welcoming community. Located just across the Dane County border, in Jefferson County, Waterloo provides cost effective access to the Dane County labor market at a substantially lower cost than building in Dane County.

General surroundings fit for industrial activity with State Highway access.

Community served by Wisconsin & Southern Railroad.

Aggressive TIF financing available.

No significant topography issues.

Industrial zoning.

Fire station proximity equals positive insurance classification rating.

No known environmental, archeological/historical or endangered species impediments to immediate industrial development.

Direct cash incentives designed to benefit your financial situation on Day 1.

For more information about this site, please contact Mo Hansen at 920-478-3025.



# OFFERING MORE, DELIVERING MORE.

- 1. <u>Incentives & Cash Benefits (negotiable estimate)</u>. Direct cash incentives for qualifying projects.
- **2.** <u>No Cost Land Acquisition.</u> Land acquisition expense of \$0 (zero). This 17 acre site becomes available at no cost in exchange for site development. The site is zoned for industry and ready for build-new construction.
- **3.** Access To The Dane County Labor Market Without The Dane County Price Tag. Twenty minutes from Madison -- Wisconsin's economic engine our community offers fast, low-cost project approvals with an in-house combined state/local plan review saving time and lowering construction expense.
- 4. Utility Rates Lowering Your Cost Of Operation.

Electric Service. Municipally owned Waterloo Utilities is your partner in lowering your cost of doing business. We offer 4-years of electric rates at our wholesale rate under provisions of the New Load Pricing Tariff to qualifying projects.

Waterloo Utilities Superintendent Barry Sorenson and Energy Services Specialist Cory Neeley can help you save energy during the design phase and once you are operating.

New Construction Design Assistance. Waterloo Utilities offers additional financial assistance to overcome barriers that would otherwise prevent the installation of efficiency measures. Technical assistance is available for prescriptive incentives from WPPI Energy, Focus on Energy and other efficiency incentive programs.

Ready Utilities. Great rates and ample capacity exists to serve this project through Waterloo Utilities. Natural gas serviced provided by WE Energies.

**5. <u>A Public/Private Record Of Success:</u>** The home of Trek Bicycle, ASCEND Retail Management Solutions, Van Holten Pickles, Jim's Cheese, McKay Nursery, Sussek Machine Company and many others -- Waterloo's municipal-business partnerships are the cornerstone of our welcoming community.

Don't take our word for it. Speak directly with Waterloo's business leaders.

| Trek Bicycle       | Mark Joslyn  | VP Human<br>Resources | (920) 478-2191 x<br>12631 | Mark Joslyn@trekbikes.com    |
|--------------------|--------------|-----------------------|---------------------------|------------------------------|
| Sheehy Enterprises | John Sheehy  | President             | (800) 678-2104            | John@Sheehymail.com          |
| ASCEND             | Mark Hoggatt | Software Manager      | (877) 875-8663            | Mark Hoggatt@ascendrms.com   |
| Van Holten Pickles | Steve Byrnes | General Manager       | (800) 255-0619            | sbyrnes@vanholtenpickles.com |
| McKay Nursery      | Kurt Popp    | President             | (920) 478-2121            | kpopp@mckaynursery.com       |
| Sussek Machine Co  | Chris Feller | President             | (920) 478-2126            | chrisf@sussek.com            |

# TAKE THE NEXT STEP.

For more information about this City of Waterloo site, contact Mo Hansen with the City of Waterloo at 920-478-3025, or mhansen@waterloowi.us





