

136 North Monroe Street Waterloo, WI 53594 Phone: (920) 478-3025 Fax: (920) 478-2021 www.waterloowi.us

# A MEETING OF THE WATERLOO COMMUNITY DEVELOPMENT AUTHORITY - <u>AGENDA</u>

Pursuant to Section 19.84 Wisconsin Statutes, notice is hereby given to the public and to the news media, that a public meeting will be held to consider the following:

Date: August 18, 2020 Time: 6:00 p.m.

Location: Municipal Building, 136 North Monroe Street (via remote phone conference for participants and public)

Remote Access Instructions

Join Zoom Meeting

https://us02web.zoom.us/i/83259037730?pwd=NUdKVnBhQiJ6NXZZdUdkQ1NkaTBEZz09

Meeting ID: 832 5903 7730

Passcode: 099895

Dial by your location

+1 312 626 6799 US (Chicago) +1 301 715 8592 US (Germantown)

Meeting ID: 832 5903 7730

Passcode: 099895

- 1. ROLL CALL AND CALL TO ORDER
- 2. MEETING MINUTES APPROVAL: July 21, 2020
- 3. CITIZEN INPUT
- 4. UPDATES & REPORTS
  - a. School District Liaison
  - b. Economic Development Plan Implementation Progress Including 333 Portland Road Site Interest List
  - c. Financial Reports Tax Incremental Finance Districts 2, 3 & 4 and Fund 600
  - d. Grant Tracking
  - e. Treyburn Farms (see <a href="http://www.waterloowi.us/your-government/economic-development/197-treyburn">http://www.waterloowi.us/your-government/economic-development/197-treyburn</a> for activity details)
- 5. UNFINISHED BUSINESS
  - a. 203 East Madison Street, Phase 3 Plan Refinement
    - i. Review of DeForest Yarhara River Trailhead
  - b. Review Of Tax Increment Finance District Progress And Clerk/Treasurer's Recommendations
  - c. Future Year Budget Planning And Recommendation
    - i. Align CDA Progress Measures With Budget Planning
    - ii. Reaffirm Or Jettison Active Programs And Projects (see Plan Implementation Progress Report)
- 6. NEW BUSINESS
  - a. Review Of Community Blight And Action Steps To Address
- 7. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS
  - a. Calendar
- 8. ADJOURNMENT



Mo Hansen Clerk/Treasurer

Community Development Authority:
Stinnett, Lewandowski, Petts, Whitebird, Kuhl and Weihert with one vacancy School District Superintendent Brian Henning as School District liaison

Posted, Mailed and E-mailed: 08/16/2020

Please note: it is possible that members of and possibly a quorum of members of other governmental bodies of the municipality may be in attendance at the above meeting(s) to gather information. No action will be taken by any governmental body other than that specifically noticed. Also, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request such services please contact the clerk's office at the above location.

# WATERLOO COMMUNITY DEVELOPMENT AUTHORITY MEETING MINUTES: July 21, 2020

- ROLL CALL AND CALL TO ORDER. CDA Chair Stinnett called the meeting to order at 6:00 p.m. which was remotely
  accessed by all participants. CDA members present Petts; Stinnett; Kuhl, Lewandowski; Whitebird and Weihert along
  with non-voting member Henning. Absent: none with one vacancy. Others present Mitch Leisses with Kunkel
  Engineering Group and Clerk/Treasurer Hansen.
- 2. MEETING MINUTES APPROVAL: MOTION: Moved by Whitebird, seconded by Petts to approve the June 16, 2020 meeting minutes. VOICE VOTE: Motion carried.
- 3. CITIZEN INPUT. None.

#### 4. UPDATES & REPORTS

- a. School District Liaison Henning briefed attendees on draft plans for simultaneous instruction for the Fall, saying the situation was fluid and the current draft plan provides parental options.
- b. Economic Development Plan Implementation Progress Hansen said all activity was directed to the Treyburn Farms project.
- c. Financial Reports Tax Incremental Finance Districts 2, 3 & 4 and Fund 600 (CDA) Noted.
- d. Grant Tracking Whitebird said August would be the earliest the outcome of the 203 East Madison Street WisDNR Stewardship Fund grant application would be known.
- e. 333 Portland Road, Site Interest List No new interest. Hansen said the Dow CSM was being finalized.
- f. Treyburn Farms Hansen reported ten of 19 lots have accepted offers or are sold. In reply to a Weihert question about water run-off onto adjacent parcels, Mitch Leisses said he had yet to follow-up with the reported water surface flows suggesting soil stabilization has not yet occurred. He said soil stabilization would be a remedy. He said DNR stormwater project approval had been granted. He said coordinating with the Building Inspector was important to ensure stormwater is discharged to the front of lots, and first floor elevations are sufficient for both stormwater and connecting sanitary sewer.

#### 5. UNFINISHED BUSINESS

a. 203 East Madison Street, Phase 3 – Whitebird advocated for a final CDA recommendation followed by turning the project over to the Parks Coordinator. He said Haberkorn was noted as project manager for grant application purposes. Leisses said the plan was only preliminary for purposes of grant funding. Replying to a Weihert question. Leisses said the path would not have a crown, but would tip towards the river. Weihert asked for a different asphalt design on the north end where the new path intersects with existing. Lewandowski said a path was not a priority if other priorities existed. Hansen said a funding plan for either the local 50% match if Stewardship Funds are awarded or for the entire project was an unresolved question. Petts favored using TID #2 dollars for project funding. Petts, Stinnett & Weihert suggested waiting until August. Kuhl said budget submittals were due July 31, but flexibility existed for capital items. Replying to a question, Leisses estimated separating the parking lot from the path would be a \$100k parking lot- \$40k path split. Lewandowski favored levying taxes to fund project expenses through debt. Weihert spoke in favor of formulating a plan if the grant is awarded, or if it is not. Replying to a Petts question, Hansen said the name Riverside Park was the result of Comprehensive Outdoor Recreation Plan adoption. Petts suggested selling naming rights. In reply to the Petts question Hansen said TID #2 has a positive fund balance of over \$800,000 (see Treasurer's report meeting material). He said TID #2 has debt obligations, each project is to be self-supporting and funding parks projects with TID revenue does not generate new tax increment. Petts noted the benefits of added downtown parking. Hansen said many paths are closed during the winter months. Stinnett said this limits use by children. Lewandowski called the notion of paths not being used in the winter as a self-fulfilling prophesy -- if paths are not cleared. Hansen noted a Junginger Foundation requirement for the path from Mills Street to Park Ave to be cleared year round.

#### 6. NEW BUSINESS

- a. Review Of Tax Increment Finance District Progress. A ten page report was noted with Clerk/Treasurer recommendations in red. Stinnett indicated attendees had time to review the report. No action taken.
- b. Future Year Budget Planning. Weihert said the CDA accumulating revenue was an exercise in futility. He called for a low budget with lots of CDA recommendations. Petts agreed. Lewandowski said he thought of the CDA as a brainstorming group with an advisory role only. Kuhl said funding the Maunesha Business Center was a CDA activity. Hansen read the ordinance relating to the CDA and said the CDA has responsibility for tax incremental finance activities. Petts said prior year funding to hire professional assistance had not resulted in any service being hired. Hansen said he would draft a budget for August

- consideration applying 7/21 discussion themes. No action taken.
- c. Align CDA Progress Measures With Budget Planning. No action taken.
- d. Reaffirm Or Jettison All Active Programs And Projects. No action taken.

#### 7. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS

- a. Calendar.
  - i. Noting a prior discussion about a Portland Road corridor development, Kuhl said to add blight conditions to the August agenda. Stinnett asked all to come prepared with blight examples.
- 8. ADJOURNMENT. MOTION: Moved by Petts, seconded by others to adjourn. VOICE VOTE: Motion carried. Approximate time was 7:15 p.m.

Attest:

Mo Hanse

Mo Hansen Clerk/Treasurer

# **Economic Development Strategic Plan Implementation Tracking**

8/16/2020 9:37 AM

FOCI	FOCUS: Industrial & Commercial						
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR	
IC1	Ready 17 acre industrial site (333 for reuse	Portland Rd)	Pursue funding for remediation of blighted site with focus on future industrial reuse and job creation	Site ready with for reuse 1/1/2018		2016 site research; 2017 remediation; 2018 marketing	
	Task	Status	Due Date	Assignee	Notes		
	Acquire Site	Completed		Clerk/Treasurer			
	EPA Site Remediation	Completed	12/1/2017	Clerk/Treasurer			
	Site Demo Funding	Completed	12/1/2017	Clerk/Treasurer			
	Site Demo Contractor Bidding	Completed	6/7/2018	Clerk/Treasurer			
	Site Demo	Completed	6/8/2018	Contractor			
	Close Out Open DNR/EPA Files	Completed	5/1/2019	EPA / DNR contractor		1	
	Ready 17 acre industrial site (333 Portland Rd) for reuse	Completed	5/1/2019	Clerk/Treasurer			
	Publish Site Reuse RFP	Completed	10/12/2018	Clerk/Treasurer			
	Get eyes on Reuse RFP	In Progress	4/1/2019	Clerk/Treasurer	see site interest list		
	Wetland delineation	Completed	6/15/2019	Clerk/Treasurer	Heartland Ecological	1	
	Preliminary geotechnical						
	engineering	Completed	6/15/2019	Clerk/Treasurer	SCS Engineering		
	Sell land to Parker Dow	Completed	8/15/2020	Clerk/Treasurer		1	
	Sell land to Ron Griffin	In Progress	8/15/2020	Clerk/Treasurer	Offer before City Council 8/20	]	
	Execute Developer Agreement	Not Started	TBD	Clerk/Treasurer / Attorney		7	

FOCUS: Aesthetics & Infrastructure								
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR		
AES4	Offer free garden space, surplus produce to food pantry		Re-establish seasonal public community garden space	Make available ten garden plots each March	Approved Concept	?????		
	Task	Status	Due Date	Assignee	Notes			
	No action	Deferred						

FOCUS: Communication & Organizational Capacity						
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
ORG1	Engage residents with expanded online		Expand social media with	2,000 FB likes by August	As of 8/20 = 1250	2016-2020
	presence		focus on new residents	2018		
	Task	Status	Due Date	Assignee	Notes	
	Weekly use of FB	On Going	On-going	Mo, Gabe, Kelli	DP & Library page also exists; all purposefully not coordinated.	
	Promote use of Waterloo Events Button	Used mostly by Library	On-going	Kelli, Mo	Alder Rhynes completed test of calendar tool	

# **Economic Development Strategic Plan Implementation Tracking**

8/16/2020 9:37 AM

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
ORG2	make available new nestaem velocitie i acker		Annually update digital and printed welcome material	100% of new residents reached by August 2018		2016-2020
	Task	Status	Due Date	Assignee	Notes	
	2017 Packets Assembled &					
	Distributed				Approximately 50	
		Completed	12/31/2017	Library Staff	packets distributed	
	2018 Packets Assembled &				Material from a	
	Distributed	Completed	12/31/2018	Library Staff	variety of sources	
	2020 Packets Info Assembled & No project				Material from a	
	Distributed	lead	TBD	CDA	variety of sources	

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
PRO2			PROJECT NEIGHBOR - Build digital market area lists for promotional opportunities	12 creative digital/social media outreach efforts		2019-2020
	Task	Status	Due Date	Assignee	Notes	
					Stressed need for	
	Concept review	Completed		Working Group	opt-in	
	Set-up sign-up box	Completed		Clerk/Treasurer	Used at elections; utility commission and other locations'	
	Assemble public data	Completed	4/10/2018	Clerk/Treasurer	Voters, property owners, dog owners, others	
	Create outreach communications	Completed	4/30/2018	Clerk/Treasurer	Mill / Cleveland contacts; Street Market; Park Events	
	Update data & create outreach communications 2019-2020		Data used for April election & dog license reminder robo-calls & letters	Clerk/Treasurer		

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
ORG4	Broaden funding sources for economic development capacity		Explore funding options	New support dollars source in 2017, 2018 and 2019		One new funding source each year
	Task	Status	Due Date	Assignee	Notes	
	2017 discussions	Completed	12/31/2017	Clerk-Treasurer	No from Junginger Foundation	
	2019 discussions	Dormant; other priorities taking precedence	revised to 12/1/2019	Clerk-Treasurer	RFP for consulting services REISSUED 10/14/19; No interest expressed; Dollars consumed by match for 223 East Madison Street?	

# **Economic Development Strategic Plan Implementation Tracking**

8/16/2020 9:37 AM

FOCUS: Housing							
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR	
HOU1	Incentivize new home construction		Waive all fees for new home construction	Development agreement(s) with residential builder/developers	Approved Concept	2019-2020	
	Task	Status	Due Date	Assignee	Notes		
	Consider continuing for 2019	Completed	12/31/2018	City Council			
	2018 outreach efforts	Completed	3/31/2018	Sue Moe	Flyer to real estate agents		
	2019-2020 Outreach (Treyburn Farms Project)	Completed - waiting on closing dates and sales	monthly reports	Mayor / Clerk-Treasurer / Summer Intern	19 of 19 lots either sold, accepted offer, or under contract in some fashion		

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
HOU2	Increase investment in improving existing		Market existing programs directly to	10% annual increase in residential		?????
	housing stock focused along state highways		property owners in targeted areas	projects per permitting application		
			along state highways.			
	Task	Status	Due Date	Assignee	Notes	
	No action	Deferred				

FOCUS: Fostering Entrepreneurial Opportunity							
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR	
ENT1	Provide easy access to locally based information for those starting, expanding or relocating a business		Create a "Doing Business in Waterloo" information set with charts describing ease of local development	500 page views per year	Approved Concept	?????	
	Task	Status	Due Date	Assignee	Notes		
	No action	Not Started					

FOCU	OCUS: 203 East Madison Street Redevelopment							
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR		
2016A			Construct concept plan in phases	Riparian area completed by May 1, 2016	Riparian area completed 2017			
	Task	Status	Due Date	Assignee	Notes			
	Contractor riparian area improvements	Completed	1/1/2017	Clerk-Treasurer	need to close out DNR grant for this phase			
	Install Permanent wooden fence for safety purposes	Completed	6/1/2020	Public Works Dept.	CDA-CDC votes at Nov 2018 meeting to proceed	2019-2020		
	DNR Stewardship Grant App submittal seeking funding for remaining buildout per approved concept plan	Completed	Parks Coordinator / Garry Whitebird	Parks Coordinator / Garry Whitebird	Grant submitted; will know in August if awarded	2020		
	Complete site surface improvements per adopted plan	In Progress	Parks Coordinator	(1) Parks Coordinator; (2) Clerk/Treas	Closing for land acquistion scheduled	2020		
	Kunkel Engineer Group with revised concept plan for CDA review	In Progress	Kunkel Engineer Group	(1) Mitch Leisses	See 1/21 meeting materials	2020		



# **Community Development Authority**

Financial Reports By Fund

Balance Sheet and Budget vs. Actual

Funds 412 - Tax Incremental District #2

Funds 413 - Tax Incremental District #3

Funds 414 - Tax Incremental District #4

Funds 600 - Community Development Authority

BALANCE SHEET AUGUST 31, 2020

# 412-TIF DISTRICT 2 FUND

	ASSETS			
412-11100 412-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES		868,849.56 13,110.92	
	TOTAL ASSETS		=	881,960.48
	LIABILITIES AND EQUITY			
	LIABILITIES			
412-26100	DEFERRED REVENUE		13,110.92	
	TOTAL LIABILITIES			13,110.92
	FUND EQUITY			
412-34300	FUND BALANCE		946,953.18	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	(	78,103.62)	
	TOTAL FUND EQUITY		_	868,849.56
	TOTAL LIABILITIES AND EQUITY			881,960.48

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 412 - TIF DISTRICT 2 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
412-41-4111-000	TIF DISTRICT 2 FUND TAX INCREMENTS	.00	38,137.55	60,894.00	22,756.45	62.6
	TOTAL TIF DISTRICT 2 FUND	.00	38,137.55	60,894.00	22,756.45	62.6
	INTERGOVERNMENTAL REVENUE					
412-43-4364-000	STATE AID EXEMPT COMPUTERS	783.22	783.22	.00	( 783.22)	.0
412-43-4366-000	STATE AID PERSONAL PROPERTY	.00	2,036.19	.00	( 2,036.19)	.0
	TOTAL INTERGOVERNMENTAL REVENUE	783.22	2,819.41	.00	( 2,819.41)	.0
	TOTAL FUND REVENUE	783.22	40,956.96	60,894.00	19,937.04	67.3

BALANCE SHEET JULY 31, 2020

# 412-TIF DISTRICT 2 FUND

	ASSETS			
412-11100 412-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES		864,996.56 13,110.92	
	TOTAL ASSETS		=	878,107.48
	LIABILITIES AND EQUITY			
	LIABILITIES			
412-26100	DEFERRED REVENUE		13,110.92	
	TOTAL LIABILITIES			13,110.92
	FUND EQUITY			
412-34300	FUND BALANCE		946,953.18	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	_(	81,956.62)	
	TOTAL FUND EQUITY			864,996.56
	TOTAL LIABILITIES AND EQUITY			878,107.48

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 412 - TIF DISTRICT 2 FUND

LEGISLATIVE SUPPORT			PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
A12-51-5112-215   LEGIS SUPPORT ANNUAL DOR FEE   0.0   150.00   0.0   150.00   0.0		LEGISLATIVE SUPPORT					
TOTAL LEGISLATIVE SUPPORT   0.0   158.25   0.0   158.25   0.0	412-51-5112-320	LEGIS SUPPORT PR & PUB	.00	8.25	.00	( 8.25)	.0
ATTORNEY 412-51-5130-211 ATTORNEY ATTORNEY FEES 93.00 93.00 .00 ( 93.00) .0  TOTAL ATTORNEY 93.00 93.00 .00 ( 93.00) .0  DEPARTMENT 5142 412-51-5142-110 CLERK SALARY/CLERK 2.215.08 15.505.56 .00 ( 15.505.56) .0  TOTAL DEPARTMENT 5142 2.215.08 15.505.56 .00 ( 15.505.56) .0  EYECIAL ACCTG AND AUDITING 412-51-5151-214 SPECIAL ACCTG AND AUDITING .00 418.00 .00 ( 418.00) .0  TOTAL SPECIAL ACCTG AND AUDITING .00 418.00 .00 ( 418.00) .0  ENGINEERING AND ADMINISTATION .1,833.00 3,372.00 .00 ( 3,372.00) .0  TOTAL ENGINEERING AND ADMINISTATION .1,833.00 3,372.00 .00 ( 3,372.00) .0  CAPITAL PROJECT .0  CAPITAL PROJECT .17.25 .17.25 .00 ( 17.25) .0  TRANSFER TO DEBT SERVICE .00 103.349.52 .00 ( 3.350.00 .48 100.00 .00 .00 .00 .00 .00 .00 .00 .00	412-51-5112-325	LEGIS SUPPORT ANNUAL DOR FEE	.00	150.00	.00	( 150.00)	.0
ATTORNEY ATTORNEY FEES   93.00   93.00   .00   ( 93.00)   .00		TOTAL LEGISLATIVE SUPPORT	.00.	158.25	.00	( 158.25)	.0
DEPARTMENT 5142		ATTORNEY					
DEPARTMENT 5142  412-51-5142-110 CLERK SALARY/CLERK 2.215.08 15,505.56 .00 ( 15,505.56) .0 ( 1	412-51-5130-211	ATTORNEY ATTORNEY FEES	93.00	93.00	.00	( 93.00)	.0
A12-51-5142-110   CLERK SALARY/CLERK   2,215.08   15,505.56   .00   ( 15,505.56)   .0		TOTAL ATTORNEY	93.00	93.00	.00	( 93.00)	.0
TOTAL DEPARTMENT 5142 2,215.08 15,505.56 .00 ( 15,505.56) .0  SPECIAL ACCTG AND AUDITING  412-51-5151-214 SPECIAL ACCTG & AUD PROF FEES .00 418.00 .00 ( 418.00) .0  TOTAL SPECIAL ACCTG AND AUDITING .00 418.00 .00 ( 418.00) .0  ENGINEERING AND ADMINISTATION  412-53-5310-215 ENG & ADMIN PROF FEES .1,833.00 3,372.00 .00 ( 3,372.00) .0  TOTAL ENGINEERING AND ADMINISTATION .1,833.00 3,372.00 .00 ( 3,372.00) .0  CAPITAL PROJECT  412-57-5701-800 CAPITAL PROJ OUTLAY .17.25 .17.25 .00 ( 17.25) .0  TOTAL CAPITAL PROJECT .17.25 .17.25 .00 ( 17.25) .0  TRANSFER TO DEBT SERVICE .00 .103,349.52 .103,350.00 .48 .100.0		DEPARTMENT 5142					
SPECIAL ACCTG AND AUDITING	412-51-5142-110	CLERK SALARY/CLERK	2,215.08	15,505.56	.00	( 15,505.56)	.0
12-51-5151-214   SPEC ACCTG & AUD PROF FEES   .00   .418.00   .00   .00   .418.00   .00		TOTAL DEPARTMENT 5142	2,215.08	15,505.56	.00	( 15,505.56)	.0
TOTAL SPECIAL ACCTG AND AUDITING   .00   418.00   .00   ( 418.00   .00		SPECIAL ACCTG AND AUDITING					
ENGINEERING AND ADMINISTATION  412-53-5310-215 ENG & ADMIN PROF FEES 1,833.00 3,372.00 .00 ( 3,372.00) .0  TOTAL ENGINEERING AND ADMINISTATION 1,833.00 3,372.00 .00 ( 3,372.00) .0  CAPITAL PROJECT  412-57-5701-800 CAPITAL PROJ OUTLAY 17.25 17.25 .00 ( 17.25) .0  TOTAL CAPITAL PROJECT 17.25 17.25 .00 ( 17.25) .0  TRANSFER TO DEBT SERVICE  412-59-5929-000 TRANSFER TO DEBT SERVICE .00 103,349.52 103,350.00 .48 100.0	412-51-5151-214	SPEC ACCTG & AUD PROF FEES	.00	418.00	.00	( 418.00)	.0
A12-53-5310-215   ENG & ADMIN PROF FEES   1,833.00   3,372.00   .00   ( 3,372.00)   .00     TOTAL ENGINEERING AND ADMINISTATION   1,833.00   3,372.00   .00   ( 3,372.00)   .00     CAPITAL PROJECT		TOTAL SPECIAL ACCTG AND AUDITING	.00	418.00	.00	( 418.00)	.0
TOTAL ENGINEERING AND ADMINISTATION 1,833.00 3,372.00 .00 ( 3,372.00) .0  CAPITAL PROJECT  412-57-5701-800 CAPITAL PROJ OUTLAY 17.25 17.25 1.00 ( 17.25) .0  TOTAL CAPITAL PROJECT 17.25 17.25 .00 ( 17.25) .0  TRANSFER TO DEBT SERVICE  412-59-5929-000 TRANSFER TO DEBT SERVICE .00 103,349.52 103,350.00 .48 100.0		ENGINEERING AND ADMINISTATION					
CAPITAL PROJECT  412-57-5701-800 CAPITAL PROJ OUTLAY  TOTAL CAPITAL PROJECT  TRANSFER TO DEBT SERVICE  412-59-5929-000 TRANSFER TO DEBT SERVICE  100 103,349.52 103,350.00 1.48 100.0	412-53-5310-215	ENG & ADMIN PROF FEES	1,833.00	3,372.00	.00	( 3,372.00)	.0
412-57-5701-800       CAPITAL PROJ OUTLAY       17.25       17.25       .00       (       17.25)       .0         TOTAL CAPITAL PROJECT       17.25       17.25       .00       (       17.25)       .0         TRANSFER TO DEBT SERVICE         412-59-5929-000       TRANSFER TO DEBT SERVICE       .00       103,349.52       103,350.00       .48       100.0		TOTAL ENGINEERING AND ADMINISTATION	1,833.00	3,372.00	.00	( 3,372.00)	.0
TOTAL CAPITAL PROJECT 17.25 17.25 .00 ( 17.25) .0  TRANSFER TO DEBT SERVICE .00 103,349.52 103,350.00 .48 100.0		CAPITAL PROJECT					
TRANSFER TO DEBT SERVICE  412-59-5929-000 TRANSFER TO DEBT SERVICE  .00 103,349.52 103,350.00 .48 100.0	412-57-5701-800	CAPITAL PROJ OUTLAY	17.25	17.25	.00	( 17.25)	.0
412-59-5929-000 TRANSFER TO DEBT SERVICE .00 103,349.52 103,350.00 .48 100.0		TOTAL CAPITAL PROJECT	17.25	17.25	.00	( 17.25)	.0
		TRANSFER TO DEBT SERVICE					
TOTAL TRANSFER TO DEBT SERVICE .00 103,349.52 103,350.00 .48 100.0	412-59-5929-000	TRANSFER TO DEBT SERVICE	.00	103,349.52	103,350.00	.48	100.0
		TOTAL TRANSFER TO DEBT SERVICE	.00	103,349.52	103,350.00	.48	100.0

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 412 - TIF DISTRICT 2 FUND

	PERIOD ACTUAI	L .	YTD ACTUAL	BUI	DGET	UNE	DER(OVER)	% OF
TOTAL FUND EXPENDITURES	4,158.	33	122,913.58		103,350.00	(	19,563.58)	118.9
NET REVENUE OVER(UNDER) EXPENDITURES	( 3,375.	11)	( 81,956.62)	(	42,456.00)			

BALANCE SHEET JULY 31, 2020

# 413-TIF DISTRICT 3 FUND

	ASSETS			
413-11100 413-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES		16,029.08 22,810.56	
	TOTAL ASSETS		_	38,839.64
	LIABILITIES AND EQUITY			
	LIABILITIES			
413-26100	DEFERRED REVENUE		22,810.56	
	TOTAL LIABILITIES			22,810.56
	FUND EQUITY			
413-34300	FUND BALANCE	(	749,472.31)	
	REVENUE OVER(UNDER) EXPENDITURES - YTD		765,501.39	
	TOTAL FUND EQUITY			16,029.08
	TOTAL LIABILITIES AND EQUITY			38,839.64

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 413 - TIF DISTRICT 3 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	1U	NDER(OVER)	% OF
	TAXES						
413-41-4111-000	TAX INCREMENTS	.00	66,352.26	102,403.00		36,050.74	64.8
	TOTAL TAXES	.00	66,352.26	102,403.00		36,050.74	64.8
	INTERGOVERNMENTAL REVENUE						
413-43-4364-000	STATE AID EXEMPT COMPUTERS	319.95	319.95	.00	(	319.95)	.0
413-43-4365-000	STATE AID PERSONAL PROPERTY	.00	903.84	.00	(	903.84)	.0
	TOTAL INTERGOVERNMENTAL REVENUE	319.95	1,223.79	.00	(	1,223.79)	.0
	OTHER FINANCING SOURCES						
413-49-4910-000	LONG TERM DEBT PROCEEDS	.00	1,656,224.90	.00	(	1,656,224.90)	.0
	TOTAL OTHER FINANCING SOURCES	.00	1,656,224.90	.00	(	1,656,224.90)	
	TOTAL FUND REVENUE	319.95	1,723,800.95	102,403.00	(	1,621,397.95)	1683.4

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 413 - TIF DISTRICT 3 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	LEGISLATIVE SUPPORT					
413-51-5112-320	LEGIS SUPPORT PR & PUB	34.17	34.17	.00	,	
413-51-5112-325	LEGIS SUPPORT ANNUAL DOR FEE	.00	150.00	.00	( 150.00	.0
	TOTAL LEGISLATIVE SUPPORT	34.17	184.17	.00	( 184.17	.0
	SPECIAL ACCTG AND AUDITING					
413-51-5151-214	SPEC ACCTG & AUD PROF FEES	5,000.00	5,418.00	.00	( 5,418.00	.0
	TOTAL SPECIAL ACCTG AND AUDITING	5,000.00	5,418.00	.00	( 5,418.00	.0
	ENGINEERING AND ADMINISTATION					
413-53-5310-215	ENG & ADMIN PROF FEES	220.00	1,370.00	.00	( 1,370.00	.0
	TOTAL ENGINEERING AND ADMINISTATION	220.00	1,370.00	.00	( 1,370.00	.0
	TRANSFER TO DEBT SERVICE					
413-59-5929-000	TRANSFER TO DEBT SERVICE	.00	951,327.39	89,148.98	( 862,178.41	) 1067.1
	TOTAL TRANSFER TO DEBT SERVICE	.00	951,327.39	89,148.98	( 862,178.41	1067.1
	TOTAL FUND EXPENDITURES	5,254.17	958,299.56	89,148.98	( 869,150.58	) 1074.9
	NET REVENUE OVER(UNDER) EXPENDITURES	( 4,934.22)	765,501.39	13,254.02		

BALANCE SHEET JULY 31, 2020

# 414-TIF DISTRICT 4 FUND

	ASSETS		
414-11100 414-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES	60,353.09 6,623.69	
	TOTAL ASSETS	_	66,976.78
	LIABILITIES AND EQUITY		
	LIABILITIES		
414-26100	DEFERRED REVENUE	6,623.69	
	TOTAL LIABILITIES		6,623.69
	FUND EQUITY		
414-34300	FUND BALANCE	41,415.83	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	18,937.26	
	TOTAL FUND EQUITY		60,353.09
	TOTAL LIABILITIES AND EQUITY		66,976.78

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 414 - TIF DISTRICT 4 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
414-41-4111-000	TIF DISTRICT 4 FUND  TAX INCREMENTS  TOTAL TIF DISTRICT 4 FUND	.00	19,267.23 ————————————————————————————————————	22,007.00	2,739.77	87.6 ———
	TOTAL TIL DISTRICT 41 OND		19,207.23	22,007.00	2,139.11	
	SOURCE 43					
414-43-4364-000	STATE AID COMPUTERS	238.03	238.03	229.00	( 9.03)	103.9
	TOTAL SOURCE 43	238.03	238.03	229.00	( 9.03)	103.9
	TOTAL FUND REVENUE	238.03	19,505.26	22,236.00	2,730.74	87.7

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 414 - TIF DISTRICT 4 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
414-51-5112-325	LEGISLATIVE SUPPORT  LEGIS SUPPORT ANNUAL DOR FEE	.00	150.00	150.00	.00	100.0
	TOTAL LEGISLATIVE SUPPORT	.00	150.00	150.00	.00	100.0
414-51-5151-214	SPECIAL ACCTG AND AUDITING  SPEC ACCTG & AUD PROF FEES	.00	418.00	500.00	82.00	83.6
	TOTAL SPECIAL ACCTG AND AUDITING	.00	418.00	500.00	82.00	83.6
	TOTAL FUND EXPENDITURES	.00	568.00	650.00	82.00	87.4
	NET REVENUE OVER(UNDER) EXPENDITURES	238.03	18,937.26	21,586.00		

BALANCE SHEET JULY 31, 2020

# 600-COMMUNITY DEVELOP AUTHORITY

	ASSETS			
600-11100 600-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES		43,335.42 1,189.61	
	TOTAL ASSETS		_	44,525.03
	LIABILITIES AND EQUITY			
	LIABILITIES			
600-25607 600-26100	DEFERRED REVENUE DEFERRED REVENUE	(	4,650.00 3,460.39)	
	TOTAL LIABILITIES			1,189.61
	FUND EQUITY			
	FUND BALANCE PROFESSIONAL SVCS CARRYOVER		18,204.76 25,000.00	
	REVENUE OVER(UNDER) EXPENDITURES - YTD		130.66	
	TOTAL FUND EQUITY		_	43,335.42
	TOTAL LIABILITIES AND EQUITY			44,525.03

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 600 - COMMUNITY DEVELOP AUTHORITY

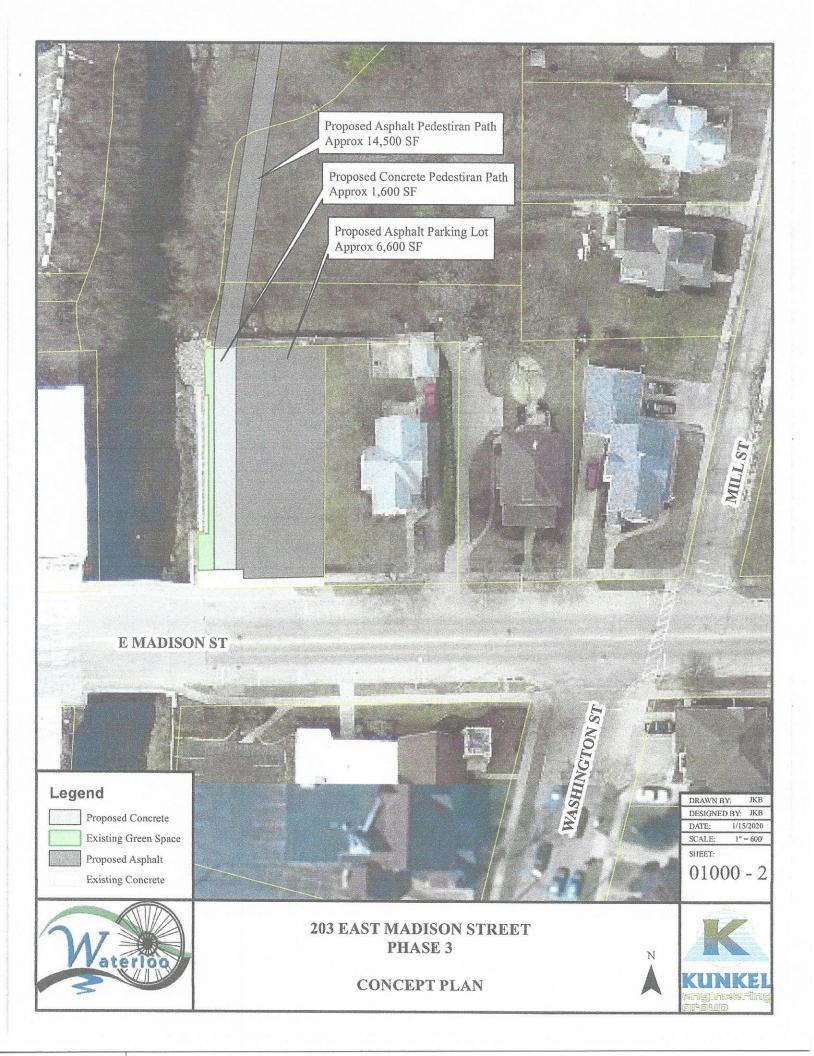
		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	SOURCE 41					
600-41-4111-000	LOCAL TAX-GENERAL FUND	.00	3,460.39	4,650.00	1,189.61	74.4
	TOTAL SOURCE 41	.00	3,460.39	4,650.00	1,189.61	74.4
	PUBLIC CHARGES FOR SERVICE					
600-46-4674-000	MBC BUILDING RENTAL	.00	1,200.00	2,400.00	1,200.00	50.0
	TOTAL PUBLIC CHARGES FOR SERVICE	.00.	1,200.00	2,400.00	1,200.00	50.0
	TOTAL FUND REVENUE	.00	4,660.39	7,050.00	2,389.61	66.1

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2020

#### FUND 600 - COMMUNITY DEVELOP AUTHORITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	DEPARTMENT 5151					
600-51-5151-399	SPECIAL ACCTNG COSTS - MISC	.00	.00	375.00	375.00	.0
	TOTAL DEPARTMENT 5151	.00	.00	375.00	375.00	.0
	MAUNESHA BUSINESS CENTER					
600-51-5162-221	MAUNESHA BUSINESS ELECTRIC	93.94	243.60	1,000.00	756.40	24.4
600-51-5162-222	MAUNESHA BUSINESS HEAT	.00	504.28	750.00	245.72	67.2
600-51-5162-223	MAUNESHA BUSINESS WATER/SEWER	65.22	393.01	698.00	304.99	56.3
600-51-5162-290	MAUNESHA BUSINESS CLEAN CONTRA	.00	90.00	1,160.00	1,070.00	7.8
600-51-5162-351	MAUNESHA BUSINESS REPAIRS/MAIN	.00	3,291.34	.00	( 3,291.34)	.0
	TOTAL MAUNESHA BUSINESS CENTER	159.16	4,522.23	3,608.00	( 914.23)	125.3
	ENGINEERING AND ADMINISTATION					
600-53-5310-215	ENG & ADMIN PROF FEES	7.50	7.50	.00	( 7.50)	.0
	TOTAL ENGINEERING AND ADMINISTATION	7.50	7.50	.00	( 7.50)	.0
	PLANNING AND CONSERVATION					
600-56-5630-220	PROJECT CDA PROGRAMS	.00	.00	250.00	250.00	.0
	TOTAL PLANNING AND CONSERVATION	.00	.00	250.00	250.00	.0
	TOTAL FUND EXPENDITURES	166.66	4,529.73	4,233.00	( 296.73)	107.0
	NET REVENUE OVER(UNDER) EXPENDITURES	( 166.66)	130.66	2,817.00		





# City of Waterloo, Wisconsin PRELIMINARY COST ESTIMATE 203 East Madison Street - Phase 3

January 15, 2020



Construction of a hot mix asphalt parking lot, consisting of four inches of asphalt placed on eight inches of aggregate base, and adjacent concrete pedestrian path, consisting of four inches of concrete on four inches of aggregate base. Said path to extend north, constructed of 3.5 inches asphalt on eight inches of aggregate base, connecting to existing pedestrian path located northwest of the Mill Street Termini. Installation of a way-finding kiosk in parking lot. All disturbed areas to be restored in kind.

#### **Estimated Quantities**

Quantity	Unit	Item	Unit Cost	Item Cost	
1	LS	Unclassified Excavation	\$22,000.00	\$22,000.00	
980	TN	Aggregate Base Dense, 3/4-Inch	\$14.00	\$13,720.00	
1,600	SF	Concrete Pedestrian Path, 4-Inch Depth	\$6.00	\$9,600.00	
350	TN	Hot Mix Asphalt Path, 3-1/2-Inch Depth	\$90.00	\$31,500.00	
200	TN	Hot Mix Asphalt Parking Lot, 4-Inch Depth	\$78.00	\$15,600.00	
1,250	LF	Epoxy Pavement Markings, 4-Inch	\$1.00	\$1,250.00	
2,600	SY	Landscape Restoration	\$7.00	\$18,200.00	
1	LS	Way-Finding Kiosk	\$3,200.00	\$3,200.00	
1	LS	Erosion Control	\$7,500.00	\$7,500.00	
1	LS	Traffic Control and Access	\$1,000.00	\$1,000.00	
		Engineering and Contingencies		\$12,357.00	
Total Co	nstru	ction Cost		\$135,927.00	

#### **Mo Hansen**

From: Mo Hansen

**Sent:** Sunday, August 16, 2020 1:12 PM

To: Leisses, Mitchell; Andrew Lewandowski (ajlewandowski@uwalumni.com); City of

Waterloo, Mayor; Garry Whitebird; HenningB@waterloo.k12.wi.us; Kuhl Charles (alderatlargea@waterloowi.us); Petts Jeanette (alder4-5@waterloowi.us); Rich Weihert

(richweihert1911@gmail.com); Stinnett Angie (alderatlargeb@waterloowi.us)

Cc: Gabe Haberkorn; Chad Yerges; Mike Tschanz; Eric Rhynes; Jason Schoenwetter (alder1

@waterloowi.us); Ron Griffin (griffinrepair@gmail.com); Thomas Tim (alder3

@waterloowi.us)

**Subject:** 203 East Madison Street / 8-18 discussion items

**Attachments:** 2020-08-15YaharaTrailheadDesignAttributes.pdf; kayakPut-in.jpg

## Mitch, to aid the 8/18 Community Development Authority meeting discussion, please react to 1-7 immediately below. Will you be available for this meeting? Thank you.

## CDA members. Please see questions directed to Mitch and also items in red. Thank you.

- 1. How best can design & planning for maintenance -- at the current project design phase aid in achieving overall project goals?
- 2. What is included in \$12,357? (See below.) Can you break out engineering work from contingencies? They are two different in-the-field costs.
- 3. One goal of the prior riparian phase for 203 E Madison Street was to have a visually appealing riparian area (i.e. vegetative plantings/growth). Phase completion did not result in a long-term aesthetically beneficial downtown asset along the river's edge. How can we maximize the design process so the final phase is thought of by Waterloo citizens -- for decades -- as more than an asphalt parking and asphalt path? In effect, creating an aesthetically beneficial downtown assets. Do you have ideas for designing-in the "Wow factor."
- 4. In advance of bidding, a design plan needs to call out -- for decision-makers to weigh & evaluate (meaning, CDA & elected officials) -- the long-term site maintenance necessities for the parcel to be a long-term beneficial downtown asset.
- 5. What does landscape restoration for \$7 a square yard (\$18,200) add to this Phase? Anything more than grading and grass seeding?
- 6. My familiar lump sum note... There are four lump sum items making up about a third of the total estimated quantities. How do we design the bid so there is max competition, including for lump sum items? Don't bidders just charge to whatever the lump sum number is, because they don't have a quantity to base a competitive number?
- 7. How does this location become an <u>appealing downtown feature</u>, not just another paved lot? That all has to be in the design, right? The fence installed by DPW is a great example of a visual upgrade.

CDA MEMBERS. Since 2004, this community has commonly not engaged during the design phase of a project, with many (elected officials, staff, etc.) engaging/commenting AFTER project completion.

- CDA members. What *Waterloo Ingenuity* can we bring to this project? This priority site is along a state highway; where we have our high daily traffic counts. It is downtown. The opportunity is to design a site that generates decades of positive/favorable impressions for visitors and residents alike. With that in mind. Please see the assemble information on this topic.
  - Yahara Trailhead Design Attributes picture report attached.
  - <u>Lodi example</u> river site woven into iconic city symbol
  - Alderson Strategic Riverfront Enhancement Plan note mini-park design images
  - Waterloo Comprehensive Plan
    - Page 69 Promote Local Natural Areas as "Living Classrooms"

- Page 72 Advance Stormwater Best Management Practices.
- Page 74 Vegetated buffer strips and berms.
- Page 84 Design and Install Community-Wide Signage and Streetscaping Features.
- Page 86 Implement a Community-Wide Mural Program
- Waterloo Outdoor Parks & Rec Plan
- Kayak put-in example attached.

City of Waterloo, Wisconsin PRELIMINARY COST ESTIMATE 203 East Madison Street - Phase 3





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1,250	LF	Epoxy Pavement Markings, 4-Inch	\$1.00	\$1,250.00			
2,600	SY	Landscape Restoration	\$7.00	\$18,200.00			
1	LS	Way-Finding Kiosk	\$3,200.00	\$3,200.00			
1	LS	Erosion Control	\$7,500.00	\$7,500.00			
1	LS	Traffic Control and Access	\$1,000.00	\$1,000.00			
		Engineering and Contingencies		\$12,357.00			
Total Co	nstru	ction Cost		\$135,927.00			





LINK TO: <u>Background listening music</u>, as you review this <u>CDA</u> email. Some times you never see the good side of the city until hitch the right ride...

Respectfully submitted for your consideration.

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025

# Village of DeForest Yahara River Trailhead Design Elements August 15, 2020

The purpose of this picture report is to highlight design elements of the DeForest Yahara River Trailhead as they may relate to the CDA 203 East Madison Street project.

This DNR Stewardship funded trailhead was recommended for review by the DNR staff several years ago because it shares some characteristics with 203 East Madison Street. On 8/15/2020 I visited with seventeen trail users over a 40 minute period. All comments were highly favorable. Three reported they use the trail daily. A neighbor across the street shared that he was unaware of the trailhead at the time of his winter home purchase. He spokes very highly of it and views it as a community asset adding value to his home. Never has seen a police squad park in lot monitoring park activity.

Plastic resin entry sign with wood chips and no brown chemical burn marks on grass.



Entry amenities: bike rack; kiosk: trash can; dog poop bag dispenser; little library; porta-potty.



Parking lot 50% full Saturday @ 11 am with many arriving by foot or bike.



Area adjacent to parking lot features a mounded landscaped area (est. 25 ft  $\times$  60 ft) with perennial plantings maintained by volunteers with acknowledgment signage.







Water's edge handicapped accessible overhang with signage.





Monument with funding partnerships acknowledged.

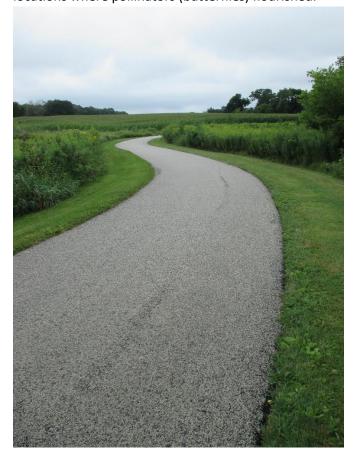


Small mowed trail bump-out leading to simple kayak put-in





The base concept for the path consists of asphalt path, 10-12 feet of moving adjacent to path and then native perennial plantings which have been allowed to mature over the years. I asked 12 people if mosquitoes were a problem. ANS 100% no. I asked same people if they thought areas should be mowed back to the river's edge? ANS. 100% no. *Five* took the time to start educating me about the value of plant & animal diversity, etc.... Two talked about interesting park locations where pollinators (butterflies) flourished.



Example of native trees planted.



Example of intermittent bump-out to river's edge with seating and signage about native trees and plants.





Example of smaller bump-out to water. Very little mowing other than the parking area. Brown-eyed susan and other native plants flourishing. Because of the lack of mowing disturbance over time, no examples of thistle or burdock.





Family walking in stream looking for crawfish. The father reported no indications glass, tires or junk deposited.



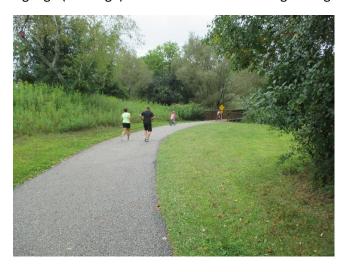
Example of residential developer connecting new subdivision to existing path. Note streetlight pole at transition point between street & path.



More new homes under construction. Designed to connect to path. Residential stormwater management (right) integrated into park design



Note: reddish bird house (upper left) and educational signage (at bridge). Colorful bird houses hung throughout.



Example of expensive boardwalk design. Since I have last visited, a layer of plastic, or resin board, was added over the top throughout.



Note: Concept design for expensive homes built adjacent to park area -- (1) house; (2) private back yard; (3) native buffer strips (approx. 75 ft); (4) then public path. NOTE: Property owners mow their own path to boardwalk. Talked with two who own next to path. Very supportive, "created a welcoming neighborhood", said "it took a long time to complete." Like Waterloo's existing path system, DeForest has 2+ miles of path.



Another example of mowed bump-out to river's edge with seating. NOTE: the naturalized aesthetic is the attraction, mowed grass is limited to creating selective accessibility to river's edge.



No signs of asphalt heaving at any location.



close-up on type of asphalt used.





Figure 20 – Another stepped canoe/kayak launch at JD State Park

Mo Hansen Clerk/Treasurer 136 North Monroe Street Waterloo, WI 53594

Phone: 920.478.3025 920.478.2021 Fax:

Email: cityhall@waterloowi.us

TO: COMMUNITY DEVELOPMENT AUTHORITY

FROM: CLERK/TREASURER

SUBJECT: TAX INCREMENTAL FINANCE DISTRICT PROGRESS 2019-2020

DATE: JULY 18, 2020

# TAX INCREMENTAL FINANCE PROGRESS 2019-2020

#### District No. 1

- **Description**: The geographic area included Trek Bicycle and the Briess Malting & Ingredients facility.
- 2019-2020 Progress: Closed April 2019. Established as a donor district to TID #2. At time of closure, \$522,147 was transferred from TID #1 to TID #2. This had the effect of bringing the TID #1 fund balance to zero immediately prior to its closure.

#### District No. 2

- **Description**: Downtown area east to 575 West Madison Street. See attached map.
- 2019-2020 Progress: No new projects. Only general discussion of using revenue to partially fund 203 East Madison Street Phase 3. Increment being received from Hawthorn & Stone and Rediscovered LLC per developer agreements. July of 2020 Rediscovered LLC sought agreement waiver to lower annual revenue payment lower than existing \$42,229. [not granted by City Council] 2019 infusion of \$522,147 from TID #1 means TID #2 and 2019 receipt WEDC grant reimbursements means District is cash positive [June 2020 Fund Balance - \$868,371] with sufficient cash to pay-off all remaining project debts resulting in an interest payment savings to the District of \$16,302.
- **TID #2 Project Progress** No new projects.
  - Funding TID #2 Façade and Interior Build-out Grants. No grants made in 1/1/2019 -6/30/2020 period with one open application for the 120 North Monroe Street. The is our lead program for downtown business development.
  - Monroe Street Apartments, 217 North Monroe Street, 24 unit apartment building completed 12/30/2015.
    - ADDED PROPERTY VALUE. Added \$914,400 in property value to location that was blighted parking lot.
    - INCREMENT. Annual tax increment generated: \$10,165.
  - Waterloo Tech Center (Rediscovered LLC), 575 West Madison Street, rehab and reuse of 50,000 sq. ft of office space. Home to ASCEND Retail Management Solutions and thirty+ family supporting jobs. Since 2004 property value has been maintained at \$1.7 million. To be reduced to \$1.1 million in coming year. Annual tax increment generated \$42,229. 2020 lease expiration could have a major effect on this project.
    - ADDED PROPERTY VALUE, Zero.

- INCREMENT. Guaranteed per existing agreement at \$42,229 until 2023.
- MUNICIPAL LOAN GUARANTEE. Seven year \$400,000 City loan guarantee for debt held by LLC expires January 24, 2021.
- EMPLOYMENT TARGETS. With ASCEND leasing the building, the project has exceeded annual employment targets.
- Riverwalk Senior Assisted Living (Hawthorn & Stone LLC), 477 W Madison St, construct 20+ residential units.
  - ADDED PROPERTY VALUE. \$1.59 million.
  - EMPLOYMENT TARGETS. The project has not met annual employment targets.
  - INCREMENT. Municipal increment shown in table below as "City Payment" varies per 2018 amended agreement.

Revised Financial Schedule per December 10, 2018 Addendum No. 2 to Tax Incremental Financing Developr's Agreement

# EXHIBIT B Financial Schedule

REVENUE YEAR	*TIF REVENUES	DEVELOPER PAYMENT	CITY PAYMENT	REVENUE YEAR
2013	\$0	\$0	\$0	2013
2014	\$0	\$0	\$0	2014
2015	\$0	\$0	\$0	2015
2016	\$0	\$0	\$0	2016
2017	\$81,906	\$0	\$81,906	2017
2018	\$68,562	\$0	\$68,562	2018
2019	\$69,076	\$0	\$69,076	2019
2020	\$139,188	\$0	\$139,188	2020
2021	\$140,232	\$0	\$140,232	2021
2022	\$141,284	\$0	\$141,284	2022
2023	\$142,344	\$0	\$142,344	2023
2024	\$143,412	\$63,438	\$79,974	2024
2025	\$144,487	\$62,924	\$81,563	2025
2026	\$145,571	\$132,000	\$13,571	2026
2027	\$146,663	\$132,000	\$14,663	2027
2028	\$147,763	\$132,000	\$15,763	2028
2029	\$148,871	\$132,000	\$16,871	2029
2030	\$149,987	\$132,000	\$17,987	2030
2031	\$151,112	\$132,000	\$19,112	2031
2032	\$152,246	\$132,000	\$20,246	2032
2033	\$153,388	\$132,000	\$21,388	2033
2034	\$154,538	\$0	\$154,538	2034
2035	\$155,697	\$0	\$155,697	2035
2036	\$156,865	\$0	\$156,865	2036
2037	\$158,041	\$0	\$158,041	2037
2038	\$159,227	\$0	\$159,227	2038

<sup>\*</sup>TIF Revenues constitute "Guaranteed TIF Revenues Through Revenue Year 2023"

\$1,182,362

\$3,050,460

#### • TID #2 Action Recommendations

TOTAL

 Pay-off all remaining project debt (approx. \$293,746) resulting in a savings in interest expense of an estimated \$16,302.

\$1,868,098

Aggressively seek developer for residential development immediately east of assisted living facility.
 Offer pay-as-you-go incentives to bring about development.

#### **District No. 3**

- Description: Primarily industrial parcels featuring 333 Portland Road. See attached.
- 2019-2020 Progress No new projects.
  - The cell tower project terminated when the AT&T let the agreement expire.

- RTG Enterprises (Ron & Tama Griffin) has not finalized a proposal to acquire a portion of 333 Portland
   Road after two 2019 meetings with the Mayor.
- A small area of 333 Portland Road is being sold to adjacent property owner Parker Dow.
- Existing debt refinanced. Debt funding (a) Ab E Project land acquisition from Larry Waldo; (b) Ab E
   Project road & utility extension of Commercial Avenue north; and (c) incurred expense for clean-up of
   333 Portland Road has been refinanced shifting the debt structure from an internal zero interest
   municipal inter-fund loan to bonds with interest extending out for the life of the District.
- District life extended. The Tax Incremental Finance Joint Review Board met June 16, 2020 and unanimously voted to extend out the life of TID #3 six years.

#### TID #3 Project Progress

- Regius Rubber, 620 Commercial Ave, 20,000 sq. ft. manufacturing building completed March of 2013.
  - ADDED PROPERTY VALUE. \$663,300 in assessed property value added to bare ground parcel.
  - INCREMENT. Annual tax increment generates: \$18,387, \$2,000 more than originally projected.
  - EMPLOYMENT REQUIREMENTS. The company has met annual employment targets.
- Ab E Manufacturing, 700 Commercial Ave, 29,500 sq. ft. manufacturing facility and pilot-scale lab.
  - ADDED PROPERTY VALUE. \$2.224 million in assessed property value added to bare ground parcel.
  - INCREMENT. Annual added increment via tax bill is: \$56,898.71 with developer guarantee of total increment revenue payments, include tax bill, of \$86,300 annually.
  - EMPLOYMENT REQUIREMENTS. The company has met annual employment targets.

#### • TID #3 Action Recommendations

- o Hire student intern to assist with marketing of 333 Portland Rd.
- Aggressively seek 333 Portland Road industrial site development offering pay-as-you go incentives and electric/water/sewer discounts as feasible within the constraints that project must be self-funding over the life of TID #3.

#### **District No. 4**

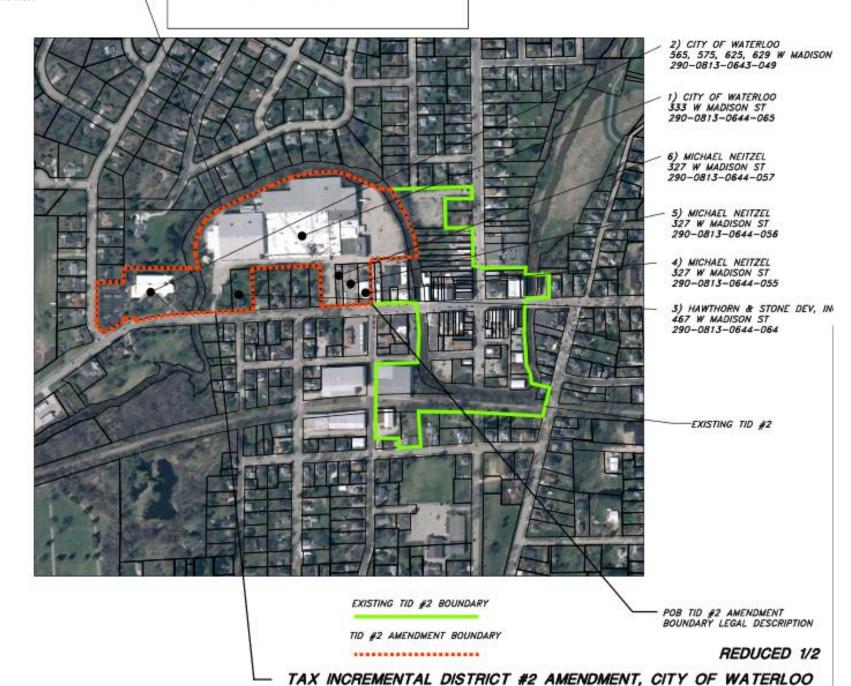
- **Description**: Primarily commercial and residential parcels featuring six plus acres of bare ground at corner of Clarkson Road and N Monroe Street. See attached.
- **2019-2020 Progress:** No project for the duration of district's life. Due to construction of the Dollar General store, the District annually generates approximately \$19,000 in increment revenue.

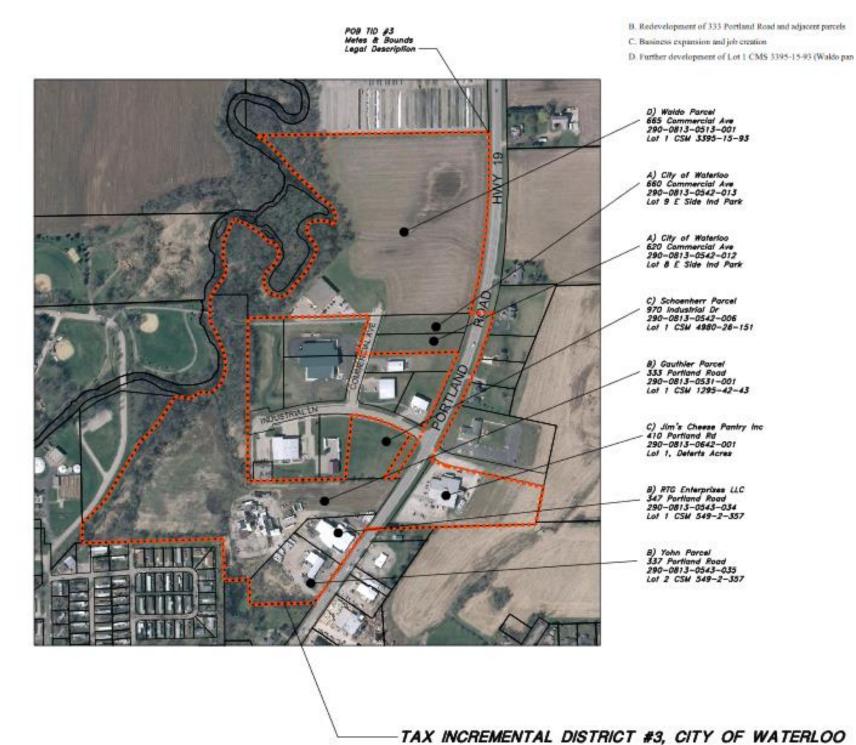
#### • TID #2 Action Recommendations

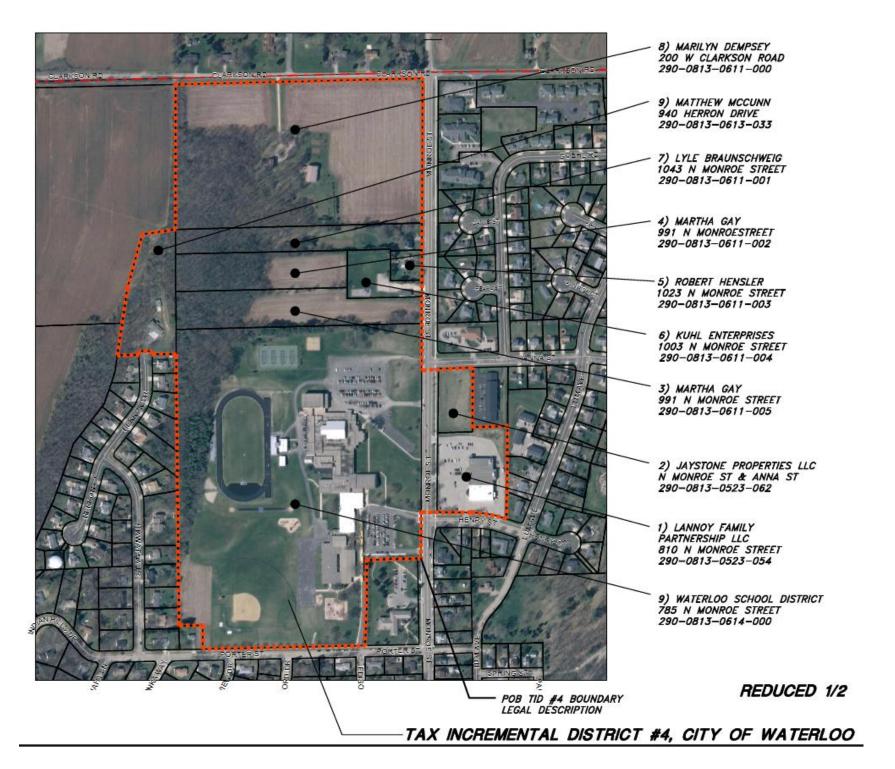
- Negotiate with School District and property owners north of school to endure land remains tax generating parcels going forward.
- o Aid property owner at Clarkson & Monroe identify a developer.

POB TID #2 EXTENSION BOUNDARY LEGAL DESCRIPTION

AS AMENDED AND ADOPTED







TITLE 2024 2022 6	DAD to a Charles to fe					
	DA Budget Submittal - draft					
8/16/2020						
				2020	2022-	% change
		CDA 2021-	Finance	Current	Budget	2021 vs.
Account	Title	Budget	Com	Budget	Submit	2020
600-41-4111-000	LOCAL TAX-GENERAL FUND (R)	4,650	0	4,650	4,650	0.0%
600-43-4320-000	STATE PROPERTY ACQUISITION (R)	4,030	0	<del>-,,030</del>	4,030	-
600-46-4674-000	MBC BUILDING RENTAL (R)	2,400	0	2,400	2,400	0.0%
600-48-4850-000	DONATIONS LOCAL (R)	2,400	0	0	2,400	-
600-48-4860-000	SALE OF CITY PROPERTY (R)	0	0	0	0	_
600-49-4910-000	REVOLVING LOAN FUND REIMBURSE (R)	0	0	0	0	_
600-49-4921-000	TRANSFER FROM GENERAL FUND (R)	0	0	0	0	-
600-49-4926-000	TRANSFER FROM TIF (TID#1) (R)	0	0	0	0	-
600-49-4928-000	TRANSFER FROM TID #2 (R)	0	0	0	0	-
600-49-4930-000	FUNDS APPLIED TO BUDGET (R)	0	0	0	0	-
REVENUE TOTAL		7,050	0	7,050	7,050	0.0%
Account	Title	Cable 2021-	Finance	2020	2022-	% change
Account	Title	Cable 2021- Budget	Finance Com	2020 Current	2022- Budget	% change 2020 vs.
Account	Title	Cable 2021- Budget	Finance Com		Budget	2020 vs.
		Budget	Com	Current Budget	Budget Submit	•
600-51-5112-320	LEGIS SUPPORT PR & PUB (E)		<b>Com</b> 0	Current Budget	Budget Submit	2020 vs.
600-51-5112-320 600-51-5130-211	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E)	Budget  0 0	<b>Com</b> 0 0	Current Budget 0 0	Budget Submit	2020 vs.
600-51-5112-320	LEGIS SUPPORT PR & PUB (E)	<b>Budget</b> 0	<b>Com</b> 0	Current Budget	Budget Submit	2020 vs. 2021 -
600-51-5112-320 600-51-5130-211 600-51-5151-399	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E)	0 0 375	Com 0 0 0	Current Budget 0 0 375	Budget Submit	2020 vs. 2021 -
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E)	0 0 375	0 0 0	Current Budget 0 0 375	Budget Submit	2020 vs. 2021 - - 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E)	0 0 375 0 1,000	0 0 0 0	Current Budget  0 0 375 0 1,000	Budget Submit	2020 vs. 2021 - - 0.0% - 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS HEAT (E)	0 0 375 0 1,000 750	0 0 0 0 0	Current Budget  0 0 375 0 1,000 750	Budget Submit	2020 vs. 2021 - - 0.0% - 0.0% 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS HEAT (E) MAUNESHA BUSINESS WATER/SEWER (E)	0 0 375 0 1,000 750 698	0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698	Budget Submit	2020 vs. 2021 - - 0.0% - 0.0% 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-290	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS HEAT (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E)	0 0 375 0 1,000 750 698 1,160	0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160	Budget Submit	2020 vs. 2021  0.0%  - 0.0%  0.0%  0.0%  0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-290 600-51-5162-341	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS HEAT (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E) MAUNESHA BUSINESS INTERNET (E)	0 0 375 0 1,000 750 698 1,160	Com  0 0 0 0 0 0 0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160 0	Budget Submit	2020 vs. 2021 - - 0.0% - 0.0% 0.0% 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-341 600-51-5162-350	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS HEAT (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E) MAUNESHA BUSINESS INTERNET (E) MAUNESHA BUSINESS CLEANING SUP (E)	0 0 375 0 1,000 750 698 1,160 0	Com  0 0 0 0 0 0 0 0 0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160 0	Budget Submit	2020 vs. 2021 - - 0.0% - 0.0% 0.0% 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-290 600-51-5162-350 600-51-5162-351	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS HEAT (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E) MAUNESHA BUSINESS INTERNET (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS REPAIRS/MAIN (E)	0 0 375 0 1,000 750 698 1,160 0	0 0 0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160 0 0	Budget Submit	2020 vs. 2021 - - 0.0% - 0.0% 0.0% 0.0% - - - - -
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-341 600-51-5162-350 600-51-5162-351 600-53-5310-215	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS HEAT (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E) MAUNESHA BUSINESS INTERNET (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS REPAIRS/MAIN (E) ENG & ADMIN PROF FEES (E)	8udget  0 0 375 0 1,000 750 698 1,160 0 0 0	Com  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160 0 0 0	Budget Submit	2020 vs. 2021  0.0%  - 0.0%  0.0%  0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-290 600-51-5162-350 600-51-5162-351 600-53-5310-215 600-56-5630-220	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E) MAUNESHA BUSINESS INTERNET (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS REPAIRS/MAIN (E) ENG & ADMIN PROF FEES (E) PROJECT CDA PROGRAMS (E)	Budget  0 0 375 0 1,000 750 698 1,160 0 0 0 250	Com  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160 0 0 0 250	Budget Submit	2020 vs. 2021  0.0% - 0.0% 0.0% 0.0% 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-341 600-51-5162-350 600-51-5162-351 600-53-5310-215 600-56-5630-220 600-56-5670-210	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS HEAT (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E) MAUNESHA BUSINESS INTERNET (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS REPAIRS/MAIN (E) ENG & ADMIN PROF FEES (E) PROJECT CDA PROGRAMS (E)	Budget  0 0 375 0 1,000 750 698 1,160 0 0 0 250	Com  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160 0 0 0 250	Budget Submit	2020 vs. 2021  0.0% - 0.0% 0.0% 0.0% 0.0%
600-51-5112-320 600-51-5130-211 600-51-5151-399 600-51-5162-220 600-51-5162-221 600-51-5162-222 600-51-5162-223 600-51-5162-341 600-51-5162-350 600-51-5162-351 600-53-5310-215 600-56-5630-220 600-56-5670-210 600-56-5670-720	LEGIS SUPPORT PR & PUB (E) ATTORNEY ATTORNEY FEES (E) SPECIAL ACCTNG COSTS - MISC (E) MAUNESHA BUSINESS TELEPHONE (E) MAUNESHA BUSINESS ELECTRIC (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS WATER/SEWER (E) MAUNESHA BUSINESS CLEAN CONTRA (E) MAUNESHA BUSINESS INTERNET (E) MAUNESHA BUSINESS CLEANING SUP (E) MAUNESHA BUSINESS REPAIRS/MAIN (E) ENG & ADMIN PROF FEES (E) PROJECT CDA PROGRAMS (E) PROJECT CONSULTING FEES (E) REVOLVING LOAN FUND (E) CAPITAL PROJ OUTLAY BLDG (E)	Budget  0 0 375 0 1,000 750 698 1,160 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Com  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Current Budget  0 0 375 0 1,000 750 698 1,160 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Budget Submit	2020 vs. 2021  0.0% - 0.0% 0.0% 0.0% 0.0%

# Report To The Plan Commission Open Code Enforcement Challenges Clerk/Treasurer

#### Municipal

Category			Address	<b>Responsible Party</b>	Lead	<b>Desired Outcome</b>	Link To Ord.	Notes
Column1	•	Closed Date	Column2	Column3	Column32	Column4	Column43	Column5
OPEN Neighbor complaints	Jan-15		362 E. Madison St.	Jeremy Uttech	DPW	Property owner maintaining clean property; no dangerous work garage	§219-5 Safe and sanitary maintenance of property	Continue to watch. A residential property formerly zoned commercial; owner has a history of storing scrap on site and selling items on lawn. Repeated combustion incidents in garage.
OPEN Code compliance	Jan-16		129 N Monroe St	Keri Sellnow	SAFEBUILT	Complete 1st floor build-out to code per conditional use	§140-19 Violations and penalties	C.B. to schedule. Owner granted conditional use to reside on a portion of 1st floor; has not complied with building code with shared commercial & residential floor
OPEN Code compliance	Jan-16		213 West Madison St	Bill Hart	TBD	Use in compliance with zoning code	§385-12 C-1 General Commercial District	J.Q. to address. Use changed from printing to warehousing, no conditional use granted therefore an illegal use
OPEN Neighbor complaints	Jun-17		136 Jefferson Street	Jon & Tara Driver	DPW	Appropriate use of sump pump not creating potential pedestrian slip hazard	§283-8 Clear waters	Remedy linked to when road is redone. Discharge of sump pump to curb line doesn't flow to storm sewer creating pedestrian walk hazard near elementary school
OPEN Neighbor complaints	Jun-17		135 Jefferson St	Corey Besl	DPW	Developer dredging of silted ponds per development agreement	§283-8 Clear waters	Remedy linked to when road is redone Discharge of sump pump to curb line doesn't flow to storm sewer creating pedestrian walk hazard near elementary school
OPEN Property Maintenance	Jun-17		McKay Way (municipal stormwater ponds south of road)	John DeWitt / Waterloo Properties Inc	DPW	Developer dredging of silted ponds per development agreement	§377-7 Postconstruction Stormwater Performance standards	C.Y. to determine when dredging needed. Waterloo Properties Inc. responsible for maintaining stormwater drainage ponds dedicated to City per original development agreement

# Report To The Plan Commission Open Code Enforcement Challenges Clerk/Treasurer

#### Municipal

Category			Address	<b>Responsible Party</b>	Lead	<b>Desired Outcome</b>	Link To Ord.	Notes
OPEN Property Maintenance	Jun-17	2	275 S. Jackson St	Tired Iron Buyer LLC		Property owner investment in warehouse repairs after sale of property from City to property owners and no blight	§219-5 Safe and sanitary maintenance of property	Door repaired wall repair in progress; 11/6 neighbor files complaint of trash, property owner contacted, property owner replies matter being addressed
OPEN Code compliance	May-19		134 East Madison Street	Colin Gorder	SAFEBUILT	Remedy multiple building code violations per building inspector and fire inspector		Progress made. Building Inspector waiting on remedy, ready to issue unfit for dwelling notice.
OPEN Property maintenance	Sep-19	1	1085 Jaystone Terr	KSA Waterloo LLC; Ben Waterloo LLCLS DR		Resident complaint: entry threshold prevents wheel chairs and dryer vent may be fire hazarded; 9/3 Routed to Chris B to inspect	§ 219-5 Safe and sanitary maintenance of property	
OPEN Property Maintenance	Jun-20	2	261 S MONROE ST	ANDREW V GRUNEWALD	SAFEBUILT	No blighting conditions	§ 219-5 Safe and sanitary maintenance of property	Follow-up pending
OPEN Property Maintenance	May-20	2	208 PORTLAND RD	GORDON D YELK & DEBRA A YELK	SAFEBUILT	Remedy collapses garage. No blighting conditions	§ 219-5 Safe and sanitary maintenance of property	Follow-up pending

# August 16, 2020 Blight Pictures – not a complete list

Portland Road collapsed garage



South of intersection of Madison & Jackson 1 of 3



East Madison Street, southside of parcel



South of intersection of Madison & Jackson 2 of 3



East Madison Street south side of parcel



South of intersection of Madison & Jackson 3 of 3



#### West Madison Street



W Polk 1 of 2



Rolling blight.



W Polk 2 of 2



South Monroe St



#### Waterloo Community Development Authority -- Annual Calendar

(updated: \_\_\_\_)

Preferred meeting night: 3rd Tuesday of month at 6:00 pm

Recurring monthly review and action (1) CDA Implementation Plan Progress; (2) Grant Application Tracking

#### **JANUARY**

- evaluate CDA Progress Measures
- finalize prior year Annual Report

#### **FEBRUARY**

- notify Mayor of member reappointment interest
- align/modify CDA Progress Measures as needed
- submit Annual Report to City Council

#### MARCH

- notify Mayor of member reappointment interest
- Push to closeout incomplete prior year items

#### **APRIL**

- Mayoral appointments
- Push to closeout incomplete prior year items

#### MAY

- CDA election of Chair and Vice Chair
- evaluate CDA Progress Measures

#### JUNE

- start future year budget submittal
- review of tax increment finance district progress

#### JULY

- review of tax increment finance district progress
- future year budget planning
- align CDA Progress Measures with budget planning
- reaffirm or jettison all active programs and projects

#### **AUGUST**

- future year budget submittal to Finance, Insurance & Personnel Committee, including tax incremental finance funds

#### SEPTEMBER

- evaluate CDA Progress Measures

#### OCTOBER

- strength, weaknesses opportunities & threats (SWOT) exercise

#### **NOVEMBER**

- community outreach

#### **DECEMBER**

- community outreach
- review staff draft, Annual Report to City Council
- update calendar