

136 North Monroe Street Waterloo, WI 53594 Phone: (920) 478-3025 Fax: (920) 478-2021 <u>www.waterloowi.us</u>

A MEETING OF THE WATERLOO COMMUNITY DEVELOPMENT AUTHORITY - <u>AGENDA</u>

Pursuant to Section 19.84 Wisconsin Statutes, notice is hereby given to the public and to the news media, that a public meeting will be held to consider the following:

Date: September 15, 2020

Time: 6:00 p.m.

Location: Municipal Building, 136 North Monroe Street (via remote phone conference for participants and public)

Remote Access Instructions Join Zoom Meeting: https://us02web.zoom.us/j/86122162101?pwd=YkZNMUlxa25aaUtQWmxwT0pTdWV1QT09 Meeting ID: 861 2216 2101 Passcode: 980691 Dial by your location +1 301 715 8592 US (Germantown) +1 312 626 6799 US (Chicago) Meeting ID: 861 2216 2101 Passcode: 980691

- 1. ROLL CALL AND CALL TO ORDER
- 2. MEETING MINUTES APPROVAL: August 18, 2020
- 3. CITIZEN INPUT
- 4. UPDATES & REPORTS
 - a. School District Liaison (verbal)
 - b. Economic Development Plan Implementation Progress Including 333 Portland Road Site Interest List
 - c. Financial Reports Tax Incremental Finance Districts 2, 3 & 4 and Fund 600
 - d. Grant Tracking (verbal)
 - e. Treyburn Farms (verbal)

5. UNFINISHED BUSINESS

- a. 203 East Madison Street, Phase 3 Plan Refinement
- b. Future Year Planning
 - i. Align CDA Progress Measures And Reaffirm Or Jettison Active Programs And Projects (see Plan Implementation Progress Report)
- c. Review And/or Council Recommendation Regarding The Clerk/Treasurer's Blight Policy Recommendation
- 6. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS
 - a. Calendar
- 7. ADJOURNMENT

Mo Hanse Mo Hansen

Clerk/Treasurer

Community Development Authority:

Stinnett, Lewandowski, Petts, Whitebird, Kuhl and Weihert with one vacancy School District Superintendent Brian Henning as School District liaison

Posted, Mailed and E-mailed: 09/10/2020

Please note: it is possible that members of and possibly a quorum of members of other governmental bodies of the municipality may be in attendance at the above meeting(s) to gather information. No action will be taken by any governmental body other than that specifically noticed. Also, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request such services please contact the clerk's office at the above location.

WATERLOO COMMUNITY DEVELOPMENT AUTHORITY <u>MEETING MINUTES</u>: August 18, 2020

Note: no audio recording was created for this meeting

- 1. ROLL CALL AND CALL TO ORDER. CDA Chair Stinnett called the meeting to order at 6:00 p.m. which was remotely accessed by all participants. CDA members present Petts, Stinnett, Kuhl, Lewandowski, Whitebird and Weihert. Absent: non-voting member Henning with one vacancy. Others present Clerk/Treasurer Hansen.
- 2. MEETING MINUTES APPROVAL: MOTION: Moved by Petts, seconded by Kuhl to approve the July 21, 2020 meeting minutes. VOICE VOTE: Motion carried.
- 3. CITIZEN INPUT. None.
- 4. UPDATES & REPORTS
 - a. School District Liaison Stinnett noted the delay in the School start and Covid related school services details.
 - b. Economic Development Plan Implementation Progress Hansen said all Treyburn Farms lots had accepted offers, were sold, or had pending offers. He said he was pivoting to getting private developer eyes on other private property available for residential development.
 - c. Financial Reports Tax Incremental Finance Districts 2, 3 & 4 and Fund 600 (CDA) Noted.
 - d. Grant Tracking Hansen said a new DNR lead grant opportunity would be applied for. It was said DNR staff had targeted the last week of August to announce Stewardship grant awards (203 East Madison St).
 - e. 333 Portland Road, Site Interest List Hansen said Alder Ron Griffin had called for the City sale of land to RTG Enterprises (Ron & Tama Griffin) be placed on the 8/20 Council agenda. He said the City had countered a Griffin offer of \$5,000 with a figure of \$19,000 for 2.3 acres of land. Hansen said the Dow land transaction was done.
 - f. Treyburn Farms (see above)
- 5. UNFINISHED BUSINESS
 - a. 203 East Madison Street, Phase 3 Plan Refinement. DISCUSSION: Hansen said with grant notification pending, determining project design elements to be handed off to Kunkel Engineering could be an option. Alternatively, he reiterated Whitebird's 7/21 call to hand-off the project to the Parks Department. Whitebird said the Stewardship grant required a 50% local match. Petts indicated dollars past devoted to hiring consulting services may be available. She mentioned TID #2 as a possibility. Lewandowski suggested borrowing or raising taxes to fund the project. He asked for consensus that TID #2 funding would not be appropriate. Kuhl suggested seeking funds from Friends groups, the Junginger Foundation and similar. Kuhl suggested phasing. Weihert suggested having Kunkel proceed with design to sure up the budget figures. Petts suggested selling naming rights. Whitebird said it is a park; the CDA should wait and see on funding. He suggested Haberkorn consider kayak rentals or snowshoe rentals as a means of generating revenue. No action taken.
 - i. Review of DeForest Yarhara River Trailhead. No action taken.
 - Review Of Tax Increment Finance District Progress & Clerk/Treasurer's Recommendations. DISCUSSION: Hansen read the 7/21 recommendations. MOTION: Moved by Petts, seconded by Weihert to recommend to the City Council implementation of the six recommendations. VOICE VOTE: Motion carried.
 - c. Future Year Budget Planning And Recommendation
 - Align CDA Progress Measures With Budget Planning. DISCUSSION: In response to a Kuhl question, Hansen suggested \$1,200 as a sum for intern help. Weihert said those dollars could come out of TID #3. MOTION: Moved by Petts, seconded by Weihert to recommend the budget as presented to the Finance Committee. VOICE VOTE: Motion carried.
 - ii. Reaffirm Or Jettison Active Programs And Projects. DISCUSSION: Attendees referenced the Plan Implementation Progress Report. No action taken.
- 6. NEW BUSINESS
 - a. Review Of Community Blight And Action Steps To Address. DISCUSSION: Kuhl said he raised the issue because the CDA is charged with addressing blight. It was noted that the Plan Commission reviews the Blue & White list presented. Petts said the Mayor had assigned tasks. Stinnett indicated the report presented identified SafeBuilt, Public Works, and others responsible for specific items. She questioned the roll the CDA could play. Referencing accountability, Petts suggested a report by the responsible municipal entities every month. She further suggested either issuing citations or removing the referenced ordinances from the books. Whitebird disagreed saying a complaint driven process leads to Police making contact on matters such as

recreational vehicle parking on private property and does not lead to an approach targeting blight. He said fines do not lead to resolution. He suggested neighbors reach out to neighbors; staff reach out to those in non-compliance, knocking on doors working towards solutions. Stinnett said a door-to-door approach would solve some, but not all problems. Lewandowski said an algorithm was needed. A course of action was needed. Petts noted an item since 2015 on the list. Hansen replied saying the matter of blight in that case was recurring over time. Petts said Police, Public Works, the Mayor, whomever was the lead on this should attend the next CDA meeting and spell out what is needed. Weihert said, his employer the City of Middleton, has two code compliance officers. Kuhl said it may be up to a body such as this to make this a better place. Referencing the report columns, Whitebird said municipal staff needs to focus on solutions. Hansen said the priority for attention was life-safety matters followed by property. By consensus, the body requested follow-up at the next meeting. No action taken.

- 7. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS
 - a. Calendar. Noted
- 8. ADJOURNMENT. MOTION: Moved by Petts, seconded by others to adjourn. VOICE VOTE: Motion carried. Approximate time was 7:41 p.m.

Attest: Mo Hansen Clerk/Treasurer

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City of Waterloo Economic Development Strategic Plan Implementation Tracking 9/10/2020 11:23 AM

FOCUS: Industrial & Commercial

TEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
IC1	Ready 17 acre industrial site (333 l for reuse	Portland Rd)	Pursue funding for remediation of blighted site with focus on future industrial reuse and job creation	Site ready with for reuse 1/1/2018		2016 site research; 2017 remediation; 2018 marketing
	Task	Status	Due Date	Assignee	Notes	
	Acquire Site	Completed		Clerk/Treasurer		
	EPA Site Remediation	Completed	12/1/2017	Clerk/Treasurer		
	Site Demo Funding	Completed	12/1/2017	Clerk/Treasurer		
	Site Demo Contractor Bidding	Completed	6/7/2018	Clerk/Treasurer		
	Site Demo	Completed	6/8/2018	Contractor		7
	Close Out Open DNR/EPA Files	Completed	5/1/2019	EPA / DNR contractor		
	Ready 17 acre industrial site (333 Portland Rd) for reuse	Completed	5/1/2019	Clerk/Treasurer		
	Publish Site Reuse RFP	Completed	10/12/2018	Clerk/Treasurer		
	Get eyes on Reuse RFP	In Progress	4/1/2019	Clerk/Treasurer	see site interest list	
	Wetland delineation	Completed	6/15/2019	Clerk/Treasurer	Heartland Ecological	
	Preliminary geotechnical engineering	Completed	6/15/2019	Clerk/Treasurer	SCS Engineering]
	Sell land to Parker Dow	Completed	8/15/2020	Clerk/Treasurer		7
	Sell land to Ron Griffin	Aborted	8/15/2020	Clerk/Treasurer	Offer and counter offer expired	
	Execute Developer Agreement	Not Started	TBD	Clerk/Treasurer / Attorney		

FOCUS: Aesthetics & Infrastructure

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
AES4	Offer free garden space, surplus produce to food pantry				Approved Concept	?????
			community garden space			
	Task	Status	Due Date	Assignee	Notes	
	No action	Deferred				

FOCUS: Communication & Organizational Capacity								
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR		
ORG1			Expand social media with	2,000 FB likes by August	As of 8/20 = 1250	2016-2020		
			focus on new residents	2018				
	Task	Status	Due Date	Assignee	Notes			
					DP & Library page also exists; all purposefully not			
	Weekly use of FB	On Going	On-going	Mo, Gabe, Kelli	coordinated.			
	Promote use of Waterloo Events	Used mostly			Alder Rhynes completed			
	Button	by Library	On-going	Kelli, Mo	test of calendar tool			

City of Waterloo Economic Development Strategic Plan Implementation Tracking 9/10/2020 11:23 AM

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
ORG2	Make available New Resident We	lcome Packet	Annually update digital and printed welcome material	100% of new residents reached by August 2018		2016-2020
	Task	Status	Due Date	Assignee	Notes	
	2017 Packets Assembled &					
	Distributed				Approximately 50	
		Completed	12/31/2017	Library Staff	packets distributed	
	2018 Packets Assembled &				Material from a	1
	Distributed	Completed	12/31/2018	Library Staff	variety of sources	
	2020 Packets Info Assembled &	No project			Material from a	
	Distributed	lead	TBD	CDA	variety of sources	

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
PRO2	Marketing databases & outreach t	io market area	PROJECT NEIGHBOR - Build digital market area lists for promotional opportunities	12 creative digital/social media outreach efforts		2019-2020
	Task	Status	Due Date	Assignee	Notes	
	Concept review	Completed		Working Group	Stressed need for opt-in	
	Set-up sign-up box	Completed		Clerk/Treasurer	Used at elections; utility commission and other locations'	
	Assemble public data	Completed	4/10/2018	Clerk/Treasurer	Voters, property owners, dog owners, others	
	Create outreach communications	Completed	4/30/2018	Clerk/Treasurer	Mill / Cleveland contacts; Street Market; Park Events	5
		Aged data;				
	Update data & create outreach communications 2019-2020	progress halted	Data used for elections & dog license reminder robo-calls & letters	Clerk/Treasurer		

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
ORG4	Broaden funding sources for econo development capacity	omic	Explore funding options	New support dollars source in 2017, 2018 and 2019		One new funding source each year
	Task	Status	Due Date	Assignee	Notes	
	2017 discussions	Completed	12/31/2017	Clerk-Treasurer	No from Junginger Foundation	
	2019 discussions	Dormant; other priorities taking precedence	revised to 12/1/2019	Clerk-Treasurer	RFP for consulting services REISSUED 10/14/19; No interest expressed; Dollars consumed by match for 223 East Madison Street?	

City of Waterloo Economic Development Strategic Plan Implementation Tracking 9/10/2020 11:23 AM

FOCUS: Housing							
ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR	
HOU1	Incentivize new home construction		Waive all fees for new home construction	Development agreement(s) with residential builder/developers	Approved Concept	2019-2020	
	Task	Status	Due Date	Assignee	Notes		
	Consider continuing for 2019	Completed	12/31/2018	City Council			
	2018 outreach efforts	Completed	3/31/2018	Sue Moe	Flyer to real estate agents		
	2019-2020 Outreach (Treyburn Farms Project)	Completed	monthly reports	Mayor / Clerk-Treasurer / Summer Intern	19 of 19 lots either sold, accepted offer, or under contract in some fashion		

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
HOU2	Increase investment in improving existing		Market existing programs directly to	10% annual increase in residential		?????
	housing stock focused along state highways		property owners in targeted areas	projects per permitting application		
			along state highways.			
	Task	Status	Due Date	Assignee	Notes	
	No action	Deferred]

FOCUS: Fostering Entrepreneurial Opportunity

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR	
ENT1	Provide easy access to locally based information for those starting, expanding or relocating a business			500 page views per year	Approved Concept	?????	
			Waterloo" information set with				
			charts describing ease of local development				
	Task	Status	Due Date	Assignee	Notes		
	No action	Not Started					

ITEM	GOAL		ACTION	GOAL/TASK METRICS	NOTES	PHASE / YEAR
2016A	Construct 2015 CDA-CDC concept plan for 203 East Madison Street		Construct concept plan in phases	Riparian area completed by May 1, 2016	Riparian area completed 2017	
	Task	Status	Due Date	Assignee	Notes	
	Contractor riparian area improvements	Completed	1/1/2017	Clerk-Treasurer	need to close out DNR grant for this phase	
	Install Permanent wooden fence for safety purposes	Completed	6/1/2020	Public Works Dept.	CDA-CDC votes at Nov 2018 meeting to proceed	2019-2020
	DNR Stewardship Grant App submittal seeking funding for remaining build- out per approved concept plan	Completed	Parks Coordinator / Garry Whitebird	Parks Coordinator / Garry Whitebird	Grant submitted; will know in August if awarded	2020
	Complete site surface improvements per adopted plan	In Progress	Parks Coordinator	(1) Parks Coordinator; (2) Clerk/Treas	Stewart closed 9/11; Bergan delayed	2020
	Kunkel Engineer Group with revised concept plan for CDA review	In Progress	Kunkel Engineer Group	(1) Mitch Leisses	See 1/21 meeting materials	2020



Community Development Authority

Financial Reports By Fund Balance Sheet and Budget vs. Actual

Funds 412 - Tax Incremental District #2 Funds 413 - Tax Incremental District #3 Funds 414 - Tax Incremental District #4 Funds 600 - Community Development Authority

CITY OF WATERLOO BALANCE SHEET AUGUST 31, 2020

412-TIF DISTRICT 2 FUND

ASSETS

=

412-11100	TREASURER'S CASH		872,205.40	
	TOTAL ASSETS		=	872,205.40
	LIABILITIES AND EQUITY			
	FUND EQUITY			
412-34300	FUND BALANCE		946,953.18	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	(74,747.78)	
	TOTAL FUND EQUITY			872,205.40
	TOTAL LIABILITIES AND EQUITY		=	872,205.40

FUND 412 - TIF DISTRICT 2 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	TIF DISTRICT 2 FUND					
412-41-4111-000	TAX INCREMENTS	13,110.92	51,248.47	60,894.00	9,645.53	84.2
	TOTAL TIF DISTRICT 2 FUND	13,110.92	51,248.47	60,894.00	9,645.53	84.2
	INTERGOVERNMENTAL REVENUE					
412-43-4364-000	STATE AID EXEMPT COMPUTERS	.00	783.22	.00	(783.22)	.0
412-43-4366-000	STATE AID PERSONAL PROPERTY	.00	2,036.19	.00	(2,036.19)	.0
	TOTAL INTERGOVERNMENTAL REVENUE	.00	2,819.41	.00	(2,819.41)	.0
	MISCELLANEOUS REVENUES					
412-48-4830-000	SALE OF CITY PROPERTY	3,900.00	3,900.00	.00	(3,900.00)	.0
	TOTAL MISCELLANEOUS REVENUES	3,900.00	3,900.00	.00	(3,900.00)	.0
	TOTAL FUND REVENUE	17,010.92	57,967.88	60,894.00	2,926.12	95.2

FUND 412 - TIF DISTRICT 2 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	LEGISLATIVE SUPPORT					
412-51-5112-320 412-51-5112-325	LEGIS SUPPORT PR & PUB LEGIS SUPPORT ANNUAL DOR FEE	.00 .00	8.25 150.00	.00 .00		.0 .0
	TOTAL LEGISLATIVE SUPPORT	.00	158.25	.00		.0
	ATTORNEY					
412-51-5130-211	ATTORNEY ATTORNEY FEES	47.00	140.00	.00	(140.00)	.0
	TOTAL ATTORNEY	47.00	140.00	.00	(140.00)	.0
	DEPARTMENT 5142					
412-51-5142-110	CLERK SALARY/CLERK	2,215.08	17,720.64	.00	(17,720.64)	.0
	TOTAL DEPARTMENT 5142	2,215.08	17,720.64	.00	(17,720.64)	.0
	SPECIAL ACCTG AND AUDITING					
412-51-5151-214	SPEC ACCTG & AUD PROF FEES	.00	418.00	.00	(418.00)	.0
	TOTAL SPECIAL ACCTG AND AUDITING	.00	418.00	.00	(418.00)	.0
	ENGINEERING AND ADMINISTATION					
412-53-5310-215	ENG & ADMIN PROF FEES	.00	3,372.00	.00	(3,372.00)	.0
	TOTAL ENGINEERING AND ADMINISTATION	.00	3,372.00	.00	(3,372.00)	.0
	CAPITAL PROJECT					
412-57-5701-800	CAPITAL PROJ OUTLAY	7,540.00	7,557.25	.00	(7,557.25)	.0
	TOTAL CAPITAL PROJECT	7,540.00	7,557.25	.00	(7,557.25)	.0
	TRANSFER TO DEBT SERVICE					
412-59-5929-000	TRANSFER TO DEBT SERVICE	.00	103,349.52	103,350.00	.48	100.0
	TOTAL TRANSFER TO DEBT SERVICE	.00	103,349.52	103,350.00	.48	100.0

FUND 412 - TIF DISTRICT 2 FUND

	PERIOD ACTUAL	YTD ACTUAL BUDGET		UNDER(OVER)	% OF
TOTAL FUND EXPENDITURES	9,802.08	132,715.66	103,350.00	(29,365.66)	128.4
NET REVENUE OVER(UNDER) EXPENDITURES	7,208.84	(74,747.78)	(42,456.00)		

CITY OF WATERLOO BALANCE SHEET AUGUST 31, 2020

413-TIF DISTRICT 3 FUND

ASSETS

413-11100	TREASURER'S CASH		39,369.64	
	TOTAL ASSETS			39,369.64
	LIABILITIES AND EQUITY			
	FUND EQUITY			
413-34300	FUND BALANCE	(749,472.31)	
	REVENUE OVER(UNDER) EXPENDITURES - YTD		788,841.95	
	TOTAL FUND EQUITY			39,369.64
	TOTAL LIABILITIES AND EQUITY			39,369.64

FUND 413 - TIF DISTRICT 3 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	TAXES					
413-41-4111-000	TAX INCREMENTS	22,810.56	89,162.82	102,403.00	13,240.18	87.1
	TOTAL TAXES	22,810.56	89,162.82	102,403.00	13,240.18	87.1
	INTERGOVERNMENTAL REVENUE					
413-43-4364-000	STATE AID EXEMPT COMPUTERS	.00	319.95	.00	(319.95)	.0
413-43-4365-000	STATE AID PERSONAL PROPERTY	.00	903.84	.00	(903.84)	.0
	TOTAL INTERGOVERNMENTAL REVENUE	.00	1,223.79	.00	(1,223.79)	.0
	MISCELLANEOUS REVENUES					
413-48-4830-000	SALE OF CITY PROPERTY	530.00	530.00	.00	(530.00)	.0
	TOTAL MISCELLANEOUS REVENUES	530.00	530.00	.00	(530.00)	.0
	OTHER FINANCING SOURCES					
413-49-4910-000	LONG TERM DEBT PROCEEDS	.00	1,656,224.90	.00	(1,656,224.90)	.0
	TOTAL OTHER FINANCING SOURCES	.00	1,656,224.90	.00	(1,656,224.90)	.0
	TOTAL FUND REVENUE	23,340.56	1,747,141.51	102,403.00	(1,644,738.51)	1706.1

FUND 413 - TIF DISTRICT 3 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	LEGISLATIVE SUPPORT					
413-51-5112-320	LEGIS SUPPORT PR & PUB	.00	34.17	.00	(34.17)	.0
413-51-5112-325	LEGIS SUPPORT ANNUAL DOR FEE	.00	150.00	.00	(150.00)	.0
	TOTAL LEGISLATIVE SUPPORT	.00	184.17	.00	(184.17)	.0
	SPECIAL ACCTG AND AUDITING					
413-51-5151-214	SPEC ACCTG & AUD PROF FEES	.00	5,418.00	.00	(5,418.00)	.0
	TOTAL SPECIAL ACCTG AND AUDITING	.00	5,418.00	.00	(5,418.00)	.0
	ENGINEERING AND ADMINISTATION					
413-53-5310-215	ENG & ADMIN PROF FEES	.00	1,370.00	.00	(1,370.00)	.0
	TOTAL ENGINEERING AND ADMINISTATION	.00	1,370.00	.00	(1,370.00)	.0
	TRANSFER TO DEBT SERVICE					
413-59-5929-000	TRANSFER TO DEBT SERVICE	.00	951,327.39	89,148.98	(862,178.41)	1067.1
	TOTAL TRANSFER TO DEBT SERVICE	.00	951,327.39	89,148.98	(862,178.41)	1067.1
	TOTAL FUND EXPENDITURES	.00	958,299.56	89,148.98	(869,150.58)	1074.9
	NET REVENUE OVER(UNDER) EXPENDITURES	23,340.56	788,841.95	13,254.02		

CITY OF WATERLOO BALANCE SHEET AUGUST 31, 2020

414-TIF DISTRICT 4 FUND

ASSETS

414-11100	TREASURER'S CASH	66,976.78	
	TOTAL ASSETS		66,976.78
	LIABILITIES AND EQUITY		
	FUND EQUITY		
414-34300	FUND BALANCE	41,415.83	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	25,560.95	
	TOTAL FUND EQUITY		66,976.78
	TOTAL LIABILITIES AND EQUITY		66,976.78

FUND 414 - TIF DISTRICT 4 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	TIF DISTRICT 4 FUND					
414-41-4111-000	TAX INCREMENTS	6,623.69	25,890.92	22,007.00	(3,883.92)	117.7
	TOTAL TIF DISTRICT 4 FUND	6,623.69	25,890.92	22,007.00	(3,883.92)	117.7
	SOURCE 43					
414-43-4364-000	STATE AID COMPUTERS	.00	238.03	229.00	(9.03)	103.9
	TOTAL SOURCE 43	.00	238.03	229.00	(9.03)	103.9
	TOTAL FUND REVENUE	6,623.69	26,128.95	22,236.00	(3,892.95)	117.5

FUND 414 - TIF DISTRICT 4 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	LEGISLATIVE SUPPORT					
414-51-5112-325	LEGIS SUPPORT ANNUAL DOR FEE	.00	150.00	150.00	.00	100.0
	TOTAL LEGISLATIVE SUPPORT	.00	150.00	150.00	.00	100.0
	SPECIAL ACCTG AND AUDITING					
414-51-5151-214	SPEC ACCTG & AUD PROF FEES	.00	418.00	500.00	82.00	83.6
	TOTAL SPECIAL ACCTG AND AUDITING	.00	418.00	500.00	82.00	83.6
	TOTAL FUND EXPENDITURES	.00	568.00	650.00	82.00	87.4
	NET REVENUE OVER(UNDER) EXPENDITURES	6,623.69	25,560.95	21,586.00		

CITY OF WATERLOO

BALANCE SHEET AUGUST 31, 2020

600-COMMUNITY DEVELOP AUTHORITY

ASSETS

600-11100	TREASURER'S CASH	45,508.61	
	TOTAL ASSETS		45,508.61
	LIABILITIES AND EQUITY		
600-25607 600-26100	DEFERRED REVENUE DEFERRED REVENUE	3,460.39 (3,460.39)	
	TOTAL LIABILITIES		.00
	FUND EQUITY		
600-34300 600-34310	FUND BALANCE PROFESSIONAL SVCS CARRYOVER	18,204.76 25,000.00	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	2,303.85	
	TOTAL FUND EQUITY		45,508.61
	TOTAL LIABILITIES AND EQUITY		45,508.61

CITY OF WATERLOO DETAIL EXPENDITURES WITH COMPARISON TO BUDGET

FOR THE 8 MONTHS ENDING AUGUST 31, 2020

FUND 600 - COMMUNITY DEVELOP AUTHORITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	SOURCE 41					
600-41-4111-000	LOCAL TAX-GENERAL FUND	1,189.61	4,650.00	4,650.00	.00	100.0
	TOTAL SOURCE 41	1,189.61	4,650.00	4,650.00	.00	100.0
	PUBLIC CHARGES FOR SERVICE					
600-46-4674-000	MBC BUILDING RENTAL	1,200.00	2,400.00	2,400.00	.00	100.0
	TOTAL PUBLIC CHARGES FOR SERVICE	1,200.00	2,400.00	2,400.00	.00	100.0
	TOTAL FUND REVENUE	2,389.61	7,050.00	7,050.00	.00	100.0

CITY OF WATERLOO

BALANCE SHEET

AUGUST 31, 2020

812-LIBRARY SPECIAL REVENUE FUND

ASSETS

812-11100 812-11602	TREASURER'S WORKING CASH LIBRARY MEMORIAL INVESTMENT	291,178.34 43,725.19	
	TOTAL ASSETS	_	334,903.53
	LIABILITIES AND EQUITY		
	FUND EQUITY		
	FUND BALANCE COUNTY FUND BALANCE CLARK MEMORIAL FUND BALANCE	122,949.01 108,209.93 64,186.13	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	39,558.46	
	TOTAL FUND EQUITY	_	334,903.53
	TOTAL LIABILITIES AND EQUITY		334,903.53
		=	

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET

FOR THE 8 MONTHS ENDING AUGUST 31, 2020

FUND 600 - COMMUNITY DEVELOP AUTHORITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	DEPARTMENT 5151					
600-51-5151-399	SPECIAL ACCTNG COSTS - MISC	.00	.00	375.00	375.00	.0
	TOTAL DEPARTMENT 5151	.00	.00	375.00	375.00	.0
	MAUNESHA BUSINESS CENTER					
600-51-5162-221	MAUNESHA BUSINESS ELECTRIC	141.53	385.13	1,000.00	614.87	38.5
600-51-5162-222	MAUNESHA BUSINESS HEAT	10.23	514.51	750.00	235.49	68.6
600-51-5162-223	MAUNESHA BUSINESS WATER/SEWER	64.66	457.67	698.00	240.33	65.6
600-51-5162-290	MAUNESHA BUSINESS CLEAN CONTRA	.00	90.00	1,160.00	1,070.00	7.8
600-51-5162-351	MAUNESHA BUSINESS REPAIRS/MAIN	.00	3,291.34	.00	(3,291.34)	.0
	TOTAL MAUNESHA BUSINESS CENTER	216.42	4,738.65	3,608.00	(1,130.65)	131.3
	ENGINEERING AND ADMINISTATION					
600-53-5310-215	ENG & ADMIN PROF FEES	.00	7.50	.00	(7.50)	.0
	TOTAL ENGINEERING AND ADMINISTATION	.00	7.50	.00	(7.50)	.0
	PLANNING AND CONSERVATION					
600-56-5630-220	PROJECT CDA PROGRAMS	.00	.00	250.00	250.00	.0
	TOTAL PLANNING AND CONSERVATION	.00	.00	250.00	250.00	.0
	TOTAL FUND EXPENDITURES	216.42	4,746.15	4,233.00	(513.15)	112.1
	NET REVENUE OVER(UNDER) EXPENDITURES	2,173.19	2,303.85	2,817.00		

Mo Hansen

From:	Mo Hansen
Sent:	Thursday, September 10, 2020 11:12 AM
То:	Housley, Cheryl - DNR; Gabe Haberkorn
Cc:	Garry Whitebird
Subject:	RE: 2020 WDNR Grant Applications, City of Waterloo - Federal RTP Grant Funds

Cheryl,

A Waterloo Community Development Authority meeting is slated for the evening of 9/15. Has a date been set for State Stewardship, and Federal Land & Water Conservation (LWCF) program grant notifications? Mo Hansen | Clerk/Treasurer | <u>City of Waterloo</u> | 920.478.3025

From: Housley, Cheryl - DNR <Cheryl.Housley@wisconsin.gov>
Sent: Wednesday, September 02, 2020 4:13 PM
To: Gabe Haberkorn <parks@waterloowi.us>
Cc: Mo Hansen <mhansen@waterloowi.us>; Garry Whitebird <gwhitebird@yahoo.com>
Subject: 2020 WDNR Grant Applications, City of Waterloo - Federal RTP Grant Funds

Gabe,

This will advise you that the 2020 (FY21 Funding) project rankings and recommendations for <u>Federal Recreational Trails</u> <u>Program (RTP)</u> are complete. Regrettably, based on final scoring results and a large request for funding, we will be unable to offer <u>RTP</u> grant assistance for the Maunasha Trail Acquisition and Maunasha Trail Development.

However, grant project selections for State Stewardship, and Federal Land & Water Conservation (LWCF) programs are not yet complete. Tentative award notices for these grants will be made at a later date.

Feel free to contact me if you have further questions.

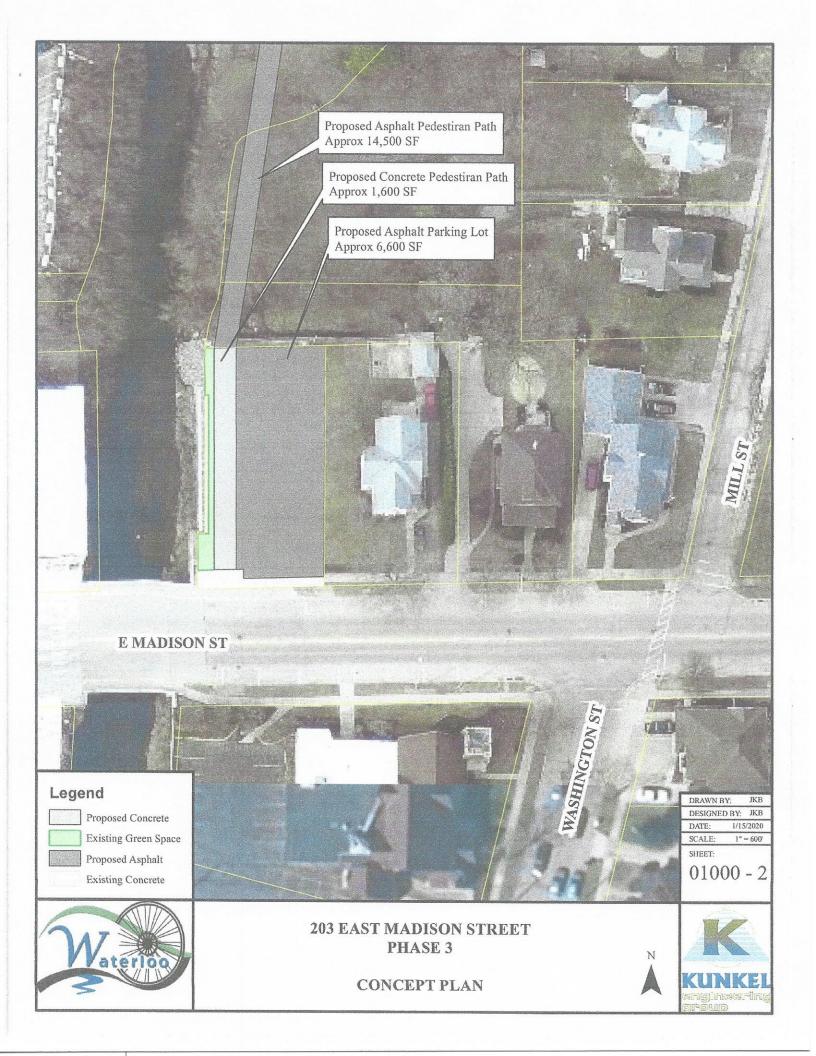
Sincerely, -Cheryl

We are committed to service excellence. Visit our survey at <u>http://dnr.wi.gov/customersurvey</u> to evaluate how I did.

Cheryl Housley Community Services Specialist, Community & Financial Assistance Bureau/Division of External Services Wisconsin Department of Natural Resources 3911 Fish Hatchery Rd, Fitchburg WI 53711 Cell: (608)669-5982 Cheryl.Housley@wisconsin.gov







City of Waterloo, Wisconsin PRELIMINARY COST ESTIMATE 203 East Madison Street - Phase 3

January 15, 2020



Construction of a hot mix asphalt parking lot, consisting of four inches of asphalt placed on eight inches of aggregate base, and adjacent concrete pedestrian path, consisting of four inches of concrete on four inches of aggregate base. Said path to extend north, constructed of 3.5 inches asphalt on eight inches of aggregate base, connecting to existing pedestrian path located northwest of the Mill Street Termini. Installation of a way-finding kiosk in parking lot. All disturbed areas to be restored in kind.

Estimated Quantities

Quantity	Unit	Item	Unit Cost	Item Cost
1	LS	Unclassified Excavation	\$22,000.00	\$22,000.00
980	TN	Aggregate Base Dense, 3/4-Inch	\$14.00	\$13,720.00
1,600	SF	Concrete Pedestrian Path, 4-Inch Depth	\$6.00	\$9,600.00
350	TN	Hot Mix Asphalt Path, 3-1/2-Inch Depth	\$90.00	\$31,500.00
200	TN	Hot Mix Asphalt Parking Lot, 4-Inch Depth	\$78.00	\$15,600.00
1,250	LF	Epoxy Pavement Markings, 4-Inch	\$1.00	\$1,250.00
2,600	SY	Landscape Restoration	\$7.00	\$18,200.00
1	LS	Way-Finding Kiosk	\$3,200.00	\$3,200.00
1	LS	Erosion Control	\$7,500.00	\$7,500.00
1	LS	Traffic Control and Access	\$1,000.00	\$1,000.00
		Engineering and Contingencies		\$12,357.00
Total Co	nstru	ction Cost		\$135,927.00

Mo Hansen

From:	Mo Hansen
Sent:	Sunday, August 16, 2020 1:12 PM
То:	Leisses, Mitchell; Andrew Lewandowski (ajlewandowski@uwalumni.com); City of Waterloo, Mayor; Garry Whitebird; HenningB@waterloo.k12.wi.us; Kuhl Charles (alderatlargea@waterloowi.us); Petts Jeanette (alder4-5@waterloowi.us); Rich Weihert (richweihert1911@gmail.com); Stinnett Angie (alderatlargeb@waterloowi.us)
Cc:	Gabe Haberkorn; Chad Yerges; Mike Tschanz; Eric Rhynes; Jason Schoenwetter (alder1 @waterloowi.us); Ron Griffin (griffinrepair@gmail.com); Thomas Tim (alder3 @waterloowi.us)
Subject: Attachments:	203 East Madison Street / 8-18 discussion items 2020-08-15YaharaTrailheadDesignAttributes.pdf; kayakPut-in.jpg
Attachinents.	2020-00-15 Tanara Hainead Design Attributes.put, Kayakr ut-III.jpg

Mitch, to aid the 8/18 Community Development Authority meeting discussion, please react to 1-7 immediately below. Will you be available for this meeting? Thank you.

CDA members. Please see questions directed to Mitch and <u>also</u> items in red. Thank you.

- 1. How best can design & planning for maintenance -- at the current project design phase aid in achieving overall project goals?
- 2. What is included in \$12,357? (See below.) Can you break out engineering work from contingencies? They are two different in-the-field costs.
- 3. One goal of the prior riparian phase for 203 E Madison Street was to have a visually appealing riparian area (i.e. vegetative plantings/growth). Phase completion did not result in a long-term aesthetically beneficial downtown asset along the river's edge. How can we maximize the design process so the final phase is thought of by Waterloo citizens -- for decades -- as more than an asphalt parking and asphalt path? In effect, creating an aesthetically beneficial downtown assets. Do you have ideas for designing-in the "Wow factor."
- In advance of bidding, a design plan needs to call out -- for decision-makers to weigh & evaluate (meaning, CDA & elected officials) -- the long-term site maintenance necessities for the parcel to be a long-term beneficial downtown asset.
- 5. What does landscape restoration for \$7 a square yard (\$18,200) add to this Phase? Anything more than grading and grass seeding?
- 6. My familiar lump sum note... There are four lump sum items making up about a third of the total estimated quantities. How do we design the bid so there is max competition, including for lump sum items? Don't bidders just charge to whatever the lump sum number is, because they don't have a quantity to base a competitive number?
- 7. How does this location become an *appealing downtown feature*, not just another paved lot? That all has to be in the design, right? The fence installed by DPW is a great example of a visual upgrade.

CDA MEMBERS. Since 2004, this community has commonly not engaged during the design phase of a project, with many (elected officials, staff, etc.) engaging/commenting AFTER project completion.

- CDA members. What *Waterloo Ingenuity* can we bring to this project? This priority site is along a state highway; where we have our high daily traffic counts. It is downtown. The opportunity is to design a site that generates decades of positive/favorable impressions for visitors and residents alike. With that in mind. Please see the assemble information on this topic.
 - Yahara Trailhead Design Attributes picture report attached.
 - o <u>Lodi example</u> river site woven into iconic city symbol
 - o <u>Alderson Strategic Riverfront Enhancement Plan</u> note mini-park design images
 - Waterloo Comprehensive Plan
 - Page 69 Promote Local Natural Areas as "Living Classrooms"



TO: MAYOR QUIMBY, COMMUNITY DEVELOPMENT AUTHORITY AND CITY COUNCIL

FROM: CLERK/TREASURER

SUBJECT: MAYOR'S REQUESTED DRAFT OF BLIGHT POLICY

DATE: SEPTEMBER 10, 2020

Mayor's Requested Blight Policy Recommendation -- Draft

Following up on the Mayor's August 31st request for a draft blight policy for consideration, I am forwarding this memo along with the attached email replying to Alder Petts, dated September 4, 2020.

The email covers a lot of territory including what is already in the municipal code and state law, along with pertinent definitions.

Like the City of Waterloo, the Village of Marshall has the company SAFEbuilt under contract for building inspection services. Marshall Village Administrator Judy Weter indicated the Village also contracts with SAFEbuilt for non-compliance issues. My conversation with Administrator Weter is the basis for this straightforward policy recommendation.

BLIGHT POLICY RECOMMENDATION - DRAFT

- 1. HIRE NON-COMPLIANCE OFFICER SERVICES. Beginning with the 2021 budget, levy taxes and budget expenditures in the amount of \$12,000 to bring SAFEbuilt under contract for blight and zoning non-compliance matters. Essentially this means purchasing \$12,000 of Non-Compliance Officer services.
 - a. Fund this new contract service activity in the General Fund.
 - b. Applying Marshall information, the anticipated hourly rate would be \$100/hour. The anticipated work time is 120 hours annually, an average of 10 hours per month.
- 2. COMMUNITY DEVELOPMENT AUTHORITY AS ENTITY TRACKING/MONITORING SERVICES PROVIDED. Have the City Council delegate the monthly review of the Non-Compliance Officer services to the Community Development Authority.

Mo Hansen

From:	Mo Hansen
Sent:	Friday, September 04, 2020 8:46 AM
То:	Jeanette Petts; Andrew Lewandowski (ajlewandowski@uwalumni.com); Jeni Quimby;
	Garry Whitebird; HenningB@waterloo.k12.wi.us; Charles Kuhl; Rich Weihert
	(richweihert1911@gmail.com); Angie Stinnett
Cc:	Denis Sorenson; Mike Tschanz
Subject:	Clerk/Treasurer follow-up / RE: City of Waterloo staff meeting and blight

Jeanette,

Per your request below, I'm reporting out on existing blight policy and what other communities have.

SUMMARY IDEAS:

- 1. Perhaps these local laws should be considered at a County level, because the municipalities just seem to copy one another anyway.
- 2. Gaining compliance with laws and ordinances requires a municipal funding commitment.
 - a. Front of mind options:
 - i. Contracting SAFEbuilt
 - ii. Partnering with Watertown who has an in-house quality part-time person.

EXISTING POLICY.

- 1. The City of Waterloo blight policy and relating definitions are found in various sections of the municipal code and state statutes.
 - a. Municipal Code Chapter 35 (adopted 2007) the CDA is charged with elimination of blight.
 - i. 35-3: <u>Community Development Authority powers and duties</u>.
 - 1. Project-by project authority granted CDA by City Council and Wis. Stat. §§ 66.1301 to 66.1327, 66.1331, 66.1333, 66.1337 or 66.1105
 - a. Summary list from state statutes: Prepare plans; enter into contracts; borrow money; condemn property; facilitate a technology-based business incubator; facilitate a redevelopment corporation; facilitate an land bank; others.
 - b. Blight defined in §66.1333 Wis. Stat.
 - i. "Blighted area" means any of the following:
 - An area, including a slum area, in which there is a predominance of buildings or improvements, whether residential or nonresidential, which by reason of dilapidation, deterioration, age or obsolescence, inadequate provision for ventilation, light, air, sanitation, or open spaces, high density of population and overcrowding, or the existence of conditions which endanger life or property by fire and other causes, or any combination of such factors is conducive to ill health, transmission of disease, infant mortality, juvenile delinquency, or crime, and is detrimental to the public health, safety, morals or welfare.
 - 2. An area which by reason of the presence of a substantial number of substandard, slum, deteriorated or deteriorating structures, predominance of defective or inadequate street layout, faulty lot layout in relation to size, adequacy, accessibility or usefulness, unsanitary or unsafe conditions, deterioration of site or other improvements, diversity of

ownership, tax or special assessment delinquency exceeding the fair value of the land, defective or unusual conditions of title, or the existence of conditions which endanger life or property by fire and other causes, or any combination of such factors, substantially impairs or arrests the sound growth of a city, retards the provision of housing accommodations or constitutes an economic or social liability and is a menace to the public health, safety, morals, or welfare in its present condition and use.

- 3. An area which is predominantly open and which because of obsolete platting, diversity of ownership, deterioration of structures or of site improvements, or otherwise, substantially impairs or arrests the sound growth of the community.
- "Blighted property" means any property within a city, whether ii. residential or nonresidential, which by reason of dilapidation, deterioration, age or obsolescence, inadequate provisions for ventilation, light, air or sanitation, high density of population and overcrowding, or the existence of conditions which endanger life or property by fire and other causes, or any combination of such factors, is conducive to ill health, transmission of disease, infant mortality, juvenile delinquency or crime, and is detrimental to the public health, safety, morals or welfare, or any property which by reason of faulty lot layout in relation to size, adequacy, accessibility or usefulness, insanitary or unsafe conditions, deterioration of site or other improvements, diversity of ownership, tax or special assessment delinquency exceeding the fair market value of the land, defective or unusual conditions of title, or the existence of conditions which endanger life or property by fire and other causes, or any combination of such factors, substantially impairs or arrests the sound growth of a city, retards the provisions of housing accommodations or constitutes an economic or social liability and is a menace to the public health, safety, morals or welfare in its present condition and use, or any property which is predominantly open and which because of obsolete platting, diversity of ownership, deterioration of structures or of site improvements, or otherwise, substantially impairs or arrests the sound growth of the community.
- b. Municipal Code <u>Chapter 219: Housing Code, Minimum</u> (adopted in 2016), sets the minimum housing code, defines unfit dwellings and the sanitary maintenance of property.
- c. Municipal Code Chapter 261 Public Nuisances.
 - i. <u>261-2: Public nuisance defined</u>.
 - ii. <u>261-3: Public nuisances affecting health</u>.
 - iii. <u>261-5: Public nuisances affecting peace and safety</u>.
 - iv. <u>261-6: Storage of vehicles, recreational equipment and firewood</u>.
 - v. 261-7: Abatement of public nuisances.
- d. Municipal Code <u>332-4: Removal of trees and stumps; replacement of trees</u>.

WHAT OTHER COMMUNITIES HAVE.

A review of code adopted by municipalities within a 50 miles radius using the General Code search tool generates 70 results, most all of which seem to be close copies or approximations of each other, including Waterloo.

Generalized comments and area community review -- sample size:

Cambridge	Cottage Grove	Deerfield	Jefferson	Johnson Creek	Lake Mills	Marshall	Monona	Sun Prairie	Watertown

For reference Waterloo's expense for ALL building inspection services has been:

2017 - \$14,000 2018 - \$23,000 2019 - \$32,350 2020 projected - \$24,000

Waterloo expenses are a function of the quantity & size of new construction projects. <u>No regular expense for code</u> <u>compliance</u>.

Smaller communities (Cambridge, Deerfield, Johnson Creek). Only Johnson Creek has a CDA. None devotes specific budgetary resources to blight code enforcement.

Larger communities:

- **Cottage Grove** has property maintenance enforcement the responsibility of its <u>Law Enforcement Department</u> with a provision for <u>recovery of costs</u> relating to vehicles or other large items. Building inspection services through General Engineering (Portage). Its 2019 budget for ALL building inspection services, \$75,500.
- Jefferson contracts out zoning and inspection services including code enforcement. Its 2020 budget for ALL building inspection services, \$70,000. Greg Noll is the inspector.
- Lake Mills has \$70,000 budgeted for ALL building inspection services.
 - PURPOSE: The mission of the Building Inspection and Zoning Administration Department is building permit review, ordinance development and code compliance. The department engages the public through a contractor intended to provide citizens involved in development activities with regulatory and planning information for their projects. Department also provides front counter customer service, Current and Long Range Planning, Building Services and Code Compliance.
 - RESPONSIBILITIES: This budget provides for expenditures incurred by Building Services Staff administer the International Building Codes for residential, commercial and industrial structures through plan review, permitting and inspection services in order to protect the health, safety and welfare of the community. The Building Division is also responsible for FEMA Floodplain Management and citywide parcel addressing coordination. Code Compliance Staff investigates code violation complaints with the goal of working with citizens to resolve code enforcement issues and bring properties into compliance while increasing awareness of the City's regulations. The City of Lake Mills contracts with Municipal Zoning and Inspection Services as an independent building code and zoning enforcement company serving the community. They have office hours in City Hal from 9am to 12am Tuesdays & Thursdays.
- **Marshall** contracts with SAFEbuilt at \$100/ hour with work as directed by Village Administrator, Judy Weter.
- **Monona** contracts with General Engineering for code compliance. Budget for ALL building inspection services, \$87,000. The have specific code compliance time dedicated to that task.
- Sun Prairie has three FT building inspection officials and a department of six.
- Watertown has a part-time person dedicated to just code compliance. Pay rate, \$26.35/hr.

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025

From: Jeanette Petts <alder4-5@waterloowi.us>
Sent: Thursday, September 03, 2020 8:52 PM
To: Mo Hansen <mhansen@waterloowi.us>; Andrew Lewandowski (ajlewandowski@uwalumni.com)
<ajlewandowski@uwalumni.com>; Jeni Quimby <mayor@waterloowi.us>; Garry Whitebird <gwhitebird@yahoo.com>;
HenningB@waterloo.k12.wi.us; Charles Kuhl <alderatlargea@waterloowi.us>; Rich Weihert
(richweihert1911@gmail.com) <richweihert1911@gmail.com>; Angie Stinnett <alderatlargeb@waterloowi.us>
Cc: Denis Sorenson <dpsorenson@waterloowi.us>
Subject: Re: City of Waterloo staff meeting and blight

Hi Mo,

I would like to see the pieces of current policies that already include any delineation to blight. I don't want to discuss a policy that would duplicate or counter-act what we currently have. And as always, it would be nice to know what other communities have. Definition will be important in this conversation as well. One person's blight is another person's character.

Thank you! Jeani

From: Mo Hansen <<u>mhansen@waterloowi.us</u>>
Sent: Tuesday, September 1, 2020 10:11 AM
To: Andrew Lewandowski (<u>ajlewandowski@uwalumni.com</u>) <<u>ajlewandowski@uwalumni.com</u>>; Jeni Quimby
<<u>mayor@waterloowi.us</u>>; Garry Whitebird <<u>gwhitebird@yahoo.com</u>>; <u>HenningB@waterloo.k12.wi.us</u>
<<u>HenningB@waterloo.k12.wi.us</u>>; Charles Kuhl <<u>alderatlargea@waterloowi.us</u>>; Jeanette Petts <<u>alder4-</u>
<u>5@waterloowi.us</u>>; Rich Weihert (<u>richweihert1911@gmail.com</u>) <<u>richweihert1911@gmail.com</u>>; Angie Stinnett
<<u>alderatlargeb@waterloowi.us</u>>; Denis Sorenson <<u>dpsorenson@waterloowi.us</u>>

Subject: City of Waterloo staff meeting and blight

Community Development Authority,

One item reviewed yesterday by Mayor Quimby at a staff meeting involving the Parks Coordinator Chief Sorenson and I was the CDA and blight. I was tasked with drafting a blight policy for CDA consideration. Look for this on the 9/15/2020 CDA agenda.

With an initial policy draft in mind, carving out time & resources for a Code Compliance Officer (not a FT position), or alternatively 3rd party code compliance services – is the starting point for the policy draft.

Mo Hansen | Clerk/Treasurer | City of Waterloo | 920.478.3025