

136 North Monroe Street Waterloo, WI 53594 Phone: (920) 478-3025 Fax: (920) 478-2021 www.waterloowi.us

A MEETING OF THE WATERLOO COMMUNITY DEVELOPMENT AUTHORITY - AGENDA

Pursuant to Section 19.84 Wisconsin Statutes, notice is hereby given to the public and to the news media, that a public meeting will be held to consider the following:

Date: August 16, 2022 Time: 6:00 p.m.

Location: Municipal Building, 136 North Monroe Street (via remote phone conference for participants and public)

Join Zoom Meeting: https://us02web.zoom.us/i/85918549928?pwd=c1JmZnlpdFdnOTkveURTUmN4bk9iUT09

Meeting ID: 859 1854 9928 Passcode: 933330 Dial by phone +1 312 626 6799 US (Chicago)

- 1. CALL TO ORDER, PLEDGE OF ALLEGIANCE & ROLL CALL
- 2. MEETING MINUTES APPROVAL: July 19, 2022
- 3. UPDATES & REPORTS
 - a. Non-Metro Connections Update
 - b. Clerk/Treasurer Report -
 - c. Financial Reports Tax Incremental Finance Districts 2, 3 & 4 and Fund 600-July
 - d. Business Association Liaison Report, (contact undetermined)
 - e. School District Liaison (contact undetermined)

4. OLD BUSINESS

a. Discussion of 333 Portland Road NOTE: The City Council may meet in closed session per Wis. Stat. 19.85(1) Deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session. Upon concluding a closed session, the Committee will reconvene in open session.]

5. NEW BUSINESS

- a. Proposal to do an assessment for TID #4 and discuss closure
- b. Cemetery Plaque for City Cemetery
- 6. CITIZEN INPUT, FUTURE AGENDA ITEMS AND ANNOUNCEMENTS
 - a. Annual Calendar
- 7. ADJOURNMENT

Jeanne Ritter, Clerk/Deputy Treasurer

<u>Community Development Authority</u>: Soter, Petts, C. Kuhl, A. Kuhl, Woods, O'Connell, Sharpe and School District Superintendent Brian Henning as non-voting School District liaison

Posted, Mailed and E-mailed: 08/11/2022

Please note: it is possible that members of and possibly a quorum of members of other governmental bodies of the municipality may attend the above meeting(s) to gather information. No action will be taken by any governmental body other than that specifically noticed. Also, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request such services please contact the clerk's office at the above location.

WATERLOO COMMUNITY DEVELOPMENT AUTHORITY -- MEETING MINUTES: July 19, 2022

Digital audio files are archived with these written minutes additionally serving as the official record.

- PLEDGE OF ALLEGIANCE, ROLL CALL AND CALL TO ORDER. CDA Co-Chair O'Connell called the meeting to order at 6:01 p.m. Members present: C. Kuhl, A. Kuhl, Woods. Remote: none Absent: Sharpe, Soter, Petts and the non-voting member from School District and Business Association. Others in Attendance or remote: Mayor Quimby, Everett Butzine, and Clerk Ritter.
- MEETING MINUTES APPROVAL: June 21,2022. MOTION: [A. Kuhl/O'Connell] to approve the minutes as listed and presented. VOICE VOTE: Motion carried.

3. UPDATES & REPORTS.

- a. Non-Metro Connections
- b. Clerk/Treasurer Report. Lead update. Currently all homes have submitted quotes for lead work.
- c. Financial Reports Tax Incremental Finance Districts 2, 3 & 4, and Fund 600. Motion to go into closed session [Woods/A, Kuhl] VOICE VOTE: Motion carried. Motion to go into open session. [C. Kuhl/A.Kuhl] VOICE VOTE: Motion carried.
- d. Business Association Liaison Report. none
- e. School District Liaison. No report.

4. OLD BUSINESS

- a. Manuesha Business Center Crack in wall of building. Motion [C. Kuhl/Woods] to send to Council with recommendation to approve. Funding through CDA. VOICE VOTE: Motion carried.
- b. Community Assessment Review brief discussion. Biweekly/Monthly city update. Keep on agenda to discuss going forward.

5. NEW BUSINESS

- a. Terminating Madison Commercial Real Estate Contract In 30 days the contract will expire. Names on addendum that are still under contract. The commission owed upon closing will be 6% of the land value for the customer/clients listed in addendum. Motion to send to council. [C. Kuhl/Woods] VOICE VOTE: Motion carried.
- b. Economic Development Proposal NMC Most investors are looking for a plan when asked to be involved in city growth. Proposal goes over the scope of work and cost. Everett is looking for community sponsors too. Everett would like to see a community foundation. Motion to send to Finance to approve paid with either grant \$ or TIF 2 funds. [O'Connell/Woods] VOICE VOTE: Motion carried.
- c. Amending/Replacing NMC Contract. Updating contract to 17 hours. Residential blight will now be part of Everett's work. This comes out of TIF 2 & 4. Motion to recommend Council to approve. [A. Kuhl/Woods] VOICE VOTE: Motion carried.
- d. Thrive ED Community Assets PowerPoint Committee reviewed slide deck and discussed some of the main topics. Flow charts and West Allis website were

6. CITIZEN INPUT, FUTURE AGENDA ITEMS AND ANNOUNCEMENTS

- a. Annual Calendar noted. Also review of 2023 Budget next month.
- 7. ADJOURNMENT. MOTION: [C. Kuhl/A.Kuhl] VOICE VOTE: Motion carried. Time: 8:30 p.m.

Attest:

Jeanne Ritter Clerk/Deputy Treasurer



info@non-mc.com

205 Portland Rd. Waterloo, WI. 53594

920-203-3859

August 15, 2022

Community Development Authority 136 North Monroe St. Waterloo, WI 53594

RE: August Update

CDA Board,

I have partook in many key meetings and work over the past month, including:

- Jefferson County Economic Development Consortium
 - Monthly JCEDC Board meeting
 - o ThriveED Final Strategic Planning sessions
- 333 Portland Rd.
 - o Developer meeting to sign OTP
 - Working through developer numbers
- Waterloo Business Association Meeting
- Downtown Master Plan coordination
- MADRep Jefferson County Tour
- Developer TIF Proforma review
- 2 BR&E visits
- BR&E visit with key employer within the City of Waterloo

Please let me know if there are any additional areas of focus you would like me to start on.

Everett Butzine

Owner/Managing Member

Non-Metro Connections

CDA'S TREASURER'S REPORT – JULY 2022



BALANCE SHEET JULY 31, 2022

412-TIF DISTRICT 2 FUND

	ASSETS		
412-11100 412-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES	439,849.64 31,813.90	
	TOTAL ASSETS	=	471,663.54
	LIABILITIES AND EQUITY		
	LIABILITIES		
412-26100	DEFERRED REVENUE	31,814.02	
	TOTAL LIABILITIES		31,814.02
	FUND EQUITY		
412-34300	FUND BALANCE	415,337.06	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	24,512.46	
	TOTAL FUND EQUITY	_	439,849.52
	TOTAL LIABILITIES AND EQUITY		471,663.54

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 412 - TIF DISTRICT 2 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	TIF DISTRICT 2 FUND					
412-41-4111-000	TAX INCREMENTS	.00	92,713.62	81,308.00	(11,405.62)	114.0
	TOTAL TIF DISTRICT 2 FUND	.00	92,713.62	81,308.00	(11,405.62)	114.0
	INTERGOVERNMENTAL REVENUE					
412-43-4364-000	STATE AID EXEMPT COMPUTERS	783.20	783.20	780.00	(3.20)	100.4
412-43-4366-000	STATE AID PERSONAL PROPERTY	.00	2,036.19	2,036.19	.00	100.0
	TOTAL INTERGOVERNMENTAL REVENUE	783.20	2,819.39	2,816.19	(3.20)	100.1
	MISCELLANEOUS REVENUES					
412-48-4800-000	MISC REVENUES	.00	7,137.50	119,128.89	111,991.39	6.0
	TOTAL MISCELLANEOUS REVENUES	.00	7,137.50	119,128.89	111,991.39	6.0
	TOTAL FUND REVENUE	783.20	102,670.51	203,253.08	100,582.57	50.5

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 412 - TIF DISTRICT 2 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	LEGISLATIVE SUPPORT					
412-51-5112-320 412-51-5112-325	LEGIS SUPPORT PR & PUB LEGIS SUPPORT ANNUAL DOR FEE	.00 .00	64.00 150.00	.00 150.00	(64.00) .00	.0 100.0
	TOTAL LEGISLATIVE SUPPORT	.00	214.00	150.00	(64.00)	142.7
	ATTORNEY					
412-51-5130-211	ATTORNEY ATTORNEY FEES	.00	.00	1,500.00	1,500.00	.0
	TOTAL ATTORNEY	.00	.00	1,500.00	1,500.00	.0
	CLERK - WAGES					
412-51-5142-110	CLERK SALARY/CLERK	.00	.00	25,000.00	25,000.00	.0
	TOTAL CLERK - WAGES	.00	.00	25,000.00	25,000.00	.0
	SPECIAL ACCTG AND AUDITING					
412-51-5151-214	SPEC ACCTG & AUD PROF FEES	.00	616.66	750.00	133.34	82.2
	TOTAL SPECIAL ACCTG AND AUDITING	.00	616.66	750.00	133.34	82.2
	ENGINEERING AND ADMINISTATION					
412-53-5310-215 412-53-5310-380	ENG & ADMIN PROF FEES TID 2 COMPUTER SUPPLY/MAINT	.00 25.50	16,666.70 178.21	22,000.00 302.40	5,333.30 124.19	75.8 58.9
	TOTAL ENGINEERING AND ADMINISTATION	25.50	16,844.91	22,302.40	5,457.49	75.5
	CAPITAL PROJECT					
412-57-5701-800	CAPITAL PROJ OUTLAY	7.72	760.23	.00	(760.23)	.0
	TOTAL CAPITAL PROJECT	7.72	760.23	.00	(760.23)	.0
	DEBT SERVICE					
412-59-5926-001	DEBT SERVICE	.00	59,722.25	.00	(59,722.25)	.0
	TOTAL DEBT SERVICE	.00	59,722.25	.00	(59,722.25)	.0

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 412 - TIF DISTRICT 2 FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
TOTAL FUND EXPENDITURES	33.22	78,158.05	49,702.40	(28,455.65)	157.3
NET REVENUE OVER(UNDER) EXPENDITURES	749.98	24,512.46	153,550.68		

BALANCE SHEET JULY 31, 2022

413-TIF DISTRICT 3 FUND

	ASSETS			
413-11100 413-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES		44,652.29 22,142.72	
	TOTAL ASSETS		=	66,795.01
	LIABILITIES AND EQUITY			
	LIABILITIES			
413-26100	DEFERRED REVENUE		22,142.60	
	TOTAL LIABILITIES			22,142.60
	FUND EQUITY			
413-34300	FUND BALANCE		62,395.20	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	(17,742.79)	
	TOTAL FUND EQUITY		_	44,652.41
	TOTAL LIABILITIES AND EQUITY			66,795.01

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 413 - TIF DISTRICT 3 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	TAXES					
413-41-4111-000	TAX INCREMENTS	.00	64,529.40	87,858.00	23,328.60	73.5
	TOTAL TAXES	.00	64,529.40	87,858.00	23,328.60	73.5
	INTERGOVERNMENTAL REVENUE					
413-43-4364-000	STATE AID EXEMPT COMPUTERS	319.95	319.95	320.00	.05	100.0
413-43-4365-000	STATE AID PERSONAL PROPERTY	.00	220.77	220.77	.00	100.0
	TOTAL INTERGOVERNMENTAL REVENUE	319.95	540.72	540.77	.05	100.0
	MISCELLANEOUS REVENUES					
413-48-4800-000	MISC REVENUES	.00	.00	22,198.83	22,198.83	.0
	TOTAL MISCELLANEOUS REVENUES	.00	.00	22,198.83	22,198.83	.0
	TOTAL FUND REVENUE	319.95	65,070.12	110,597.60	45,527.48	58.8

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 413 - TIF DISTRICT 3 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	LEGISLATIVE SUPPORT					
413-51-5112-325	LEGIS SUPPORT ANNUAL DOR FEE	.00	150.00	150.00	.00	100.0
	TOTAL LEGISLATIVE SUPPORT	.00	150.00	150.00	.00	100.0
	ATTORNEY					
413-51-5130-211	ATTORNEY ATTORNEY FEES	.00	292.50	.00	(292.50)	.0
	TOTAL ATTORNEY	.00	292.50	.00	(292.50)	.0
	SPECIAL ACCTG AND AUDITING					
413-51-5151-214	SPEC ACCTG & AUD PROF FEES	.00	616.66	2,000.00	1,383.34	30.8
	TOTAL SPECIAL ACCTG AND AUDITING	.00	616.66	2,000.00	1,383.34	30.8
	ENGINEERING AND ADMINISTATION					
413-53-5310-215	ENG & ADMIN PROF FEES	.00	760.00	2,000.00	1,240.00	38.0
	TOTAL ENGINEERING AND ADMINISTATION	.00	760.00	2,000.00	1,240.00	38.0
	TRANSFER TO DEBT SERVICE					
413-59-5929-000	TRANSFER TO DEBT SERVICE	.00	80,993.75	101,567.50	20,573.75	79.7
	TOTAL TRANSFER TO DEBT SERVICE	.00	80,993.75	101,567.50	20,573.75	79.7
	TOTAL FUND EXPENDITURES	.00	82,812.91	105,717.50	22,904.59	78.3
	NET REVENUE OVER(UNDER) EXPENDITURES	319.95	(17,742.79)	4,880.10		

BALANCE SHEET JULY 31, 2022

414-TIF DISTRICT 4 FUND

	ASSETS		
414-11100 414-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES	95,472.89 2,660.70	
	TOTAL ASSETS	=	98,133.59
	LIABILITIES AND EQUITY		
	LIABILITIES		
414-26100	DEFERRED REVENUE	2,660.70	
	TOTAL LIABILITIES		2,660.70
	FUND EQUITY		
414-34300	FUND BALANCE	94,231.22	
	REVENUE OVER(UNDER) EXPENDITURES - YTD	1,241.67	
	TOTAL FUND EQUITY	_	95,472.89
	TOTAL LIABILITIES AND EQUITY	_	98,133.59

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 414 - TIF DISTRICT 4 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
414-41-4111-000	TIF DISTRICT 4 FUND TAX INCREMENTS	.00	7,753.93	28,119.98	20,366.05	27.6
	TOTAL TIF DISTRICT 4 FUND	.00	7,753.93	28,119.98	20,366.05	27.6
	INTERGOVERNMENTAL REVENUE					
414-43-4364-000	STATE AID COMPUTERS	238.03	238.03	239.00	.97	99.6
414-43-4365-000	STATE AID PERSONAL PROPERTY	.00	683.07	683.00	(.07)	100.0
	TOTAL INTERGOVERNMENTAL REVENUE	238.03	921.10	922.00	.90	99.9
	TOTAL FUND REVENUE	238.03	8,675.03	29,041.98	20,366.95	29.9

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 414 - TIF DISTRICT 4 FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	LEGISLATIVE SUPPORT					
414-51-5112-325	LEGIS SUPPORT ANNUAL DOR FEE	.00	150.00	150.00	.00	100.0
	TOTAL LEGISLATIVE SUPPORT	.00	150.00	150.00	.00	100.0
	SPECIAL ACCTG AND AUDITING					
414-51-5151-214	SPEC ACCTG & AUD PROF FEES	.00	616.68	500.00	(116.68)	123.3
	TOTAL SPECIAL ACCTG AND AUDITING	.00	616.68	500.00	(116.68)	123.3
	ENGINEERING AND ADMINISTATION					
414-53-5310-215	ENG & ADMIN PROF FEES	3,333.34	6,666.68	22,000.00	15,333.32	30.3
	TOTAL ENGINEERING AND ADMINISTATION	3,333.34	6,666.68	22,000.00	15,333.32	30.3
	TOTAL FUND EXPENDITURES	3,333.34	7,433.36	22,650.00	15,216.64	32.8
	NET REVENUE OVER(UNDER) EXPENDITURES	(3,095.31)	1,241.67	6,391.98		

BALANCE SHEET JULY 31, 2022

600-COMMUNITY DEVELOP AUTHORITY

	ASSETS				
600-11100 600-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES		41,642.71 1,187.97		
	TOTAL ASSETS				42,830.68
	LIABILITIES AND EQUITY				
	LIABILITIES				
600-26100	DEFERRED REVENUE	(3,462.03)		
	TOTAL LIABILITIES			(3,462.03)
	FUND EQUITY				
	FUND BALANCE PROFESSIONAL SVCS CARRYOVER		18,076.11 25,000.00		
	REVENUE OVER(UNDER) EXPENDITURES - YTD		3,216.60		
	TOTAL FUND EQUITY				46,292.71
	TOTAL LIABILITIES AND EQUITY				42,830.68

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 600 - COMMUNITY DEVELOP AUTHORITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
600-41-4111-000	TAXES LOCAL TAX-GENERAL FUND	.00	3,462.03	4,650.00	1,187.97	74.5
	TOTAL TAXES	.00	3,462.03	4,650.00	1,187.97	74.5
	PUBLIC CHARGES FOR SERVICE					
600-46-4674-000	MBC BUILDING RENTAL	400.00	1,850.00	2,400.00	550.00	77.1
	TOTAL PUBLIC CHARGES FOR SERVICE	400.00	1,850.00	2,400.00	550.00	77.1
	TOTAL FUND REVENUE	400.00	5,312.03	7,050.00	1,737.97	75.4

DETAIL EXPENDITURES WITH COMPARISON TO BUDGET FOR THE 7 MONTHS ENDING JULY 31, 2022

FUND 600 - COMMUNITY DEVELOP AUTHORITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNDER(OVER)	% OF
	SPECIAL ACCTG COSTS					
600-51-5151-399	SPECIAL ACCTNG COSTS - MISC	.00	.00	375.00	375.00	.0
	TOTAL SPECIAL ACCTG COSTS	.00	.00	375.00	375.00	.0
	MAUNESHA BUSINESS CENTER					
600-51-5162-221	MAUNESHA BUSINESS ELECTRIC	111.01	308.45	1,000.00	691.55	30.9
600-51-5162-222	MAUNESHA BUSINESS HEAT	10.89	724.36	750.00	25.64	96.6
600-51-5162-223	MAUNESHA BUSINESS WATER/SEWER	58.95	468.05	698.00	229.95	67.1
600-51-5162-290	MAUNESHA BUSINESS CLEAN CONTRA	40.00	280.00	480.00	200.00	58.3
600-51-5162-351	MAUNESHA BUSINESS REPAIRS/MAIN	37.47	314.57	.00	(314.57)	.0
	TOTAL MAUNESHA BUSINESS CENTER	258.32	2,095.43	2,928.00	832.57	71.6
	PLANNING AND CONSERVATION					
600-56-5630-220	PROJECT CDA PROGRAMS	.00	.00	250.00	250.00	.0
	TOTAL PLANNING AND CONSERVATION	.00	.00	250.00	250.00	.0
	TOTAL FUND EXPENDITURES	258.32	2,095.43	3,553.00	1,457.57	59.0
	NET REVENUE OVER(UNDER) EXPENDITURES	141.68	3,216.60	3,497.00		



info@non-mc.com

329 W 3rd St. Fox Lake, WI 53933

(920) 203-3859

August 15, 2022

Waterloo City Hall Attn: CDA 136 North Monroe Street Waterloo, WI 53594

Re: TIF Assistance

Dear CDA:

Non-metro Connections is interested in submitting a proposal for TIF Assistance for the City of Waterloo, and as such, is submitting the following for your consideration. Non-Metro Connections plans to utilize Short Elliot Hendrickson, Inc. as a subconsultant for the process of TID #4 assessment.

1. Scope of Work

TID #4 Assessment

- a. Complete Assessment and Feasibility Review of closing TID #4 and creating a new 20-year mixed-use TIF District (TID), including:
 - 1. If TID #4 is recommended to be closed, projection of final expenditures from TID #4 (i.e., final audit, DOR fees, project/ construction costs).
 - 2. If TID #5 is recommended to be created:
 - i. development of a draft TID #5 boundary;
 - ii. identification of potential project costs; and
 - iii. list of pro's and con's of what a new district will be able to do.
- b. Coordinate with Developer(s) interested in projects in TID #4, including proforma review to determine if needing gap financing can be covered with a new 20-year TID.
- c. Task assessment and summary to be provided as deliverable.

2. Schedule

Consultant will start services promptly (8/22). Consultant estimates services will take approximately 1 month to complete.

3. Payment

	Cost of Services
SHE, Inc.	\$5,500
NMC	\$1,000
Not to Exceed	\$6,500

Payment will be requested via invoice after services are completed.

Thank you for reviewing this proposal and your consideration.

Sincerely,

Everett Butzine

WATERLOO CITY CEMETERY

ESTABLISHED 1865 AS THE FIRST VILLAGE CEMETERY

THIS LAND WAS SOLD TO THE VILLAGE BY EARLY SETTLER JAMES L. THOMPSON

Waterloo City Cemetery

Est 1865 the first Village Cemetery

This triangular three acre land was sold to the Village by the

James L. Thompson family, early settlers of the area

Waterloo Community Development Authority -- Annual Calendar

Preferred meeting night: 3rd Tuesday of month at 6:00 pm

Recurring monthly review and action (1) CDA Implementation Plan Progress; (2) Grant Application Tracking

JANUARY

- evaluate CDA Progress Measures
- finalize prior year Annual Report

FEBRUARY

- notify Mayor of member reappointment interest
- align/modify CDA Progress Measures as needed
- submit Annual Report to City Council

MARCH

- notify Mayor of member reappointment interest
- Push to closeout incomplete prior year items

APRIL

- Mayoral appointments
- Push to closeout incomplete prior year items

MAY

- CDA election of Chair and Vice Chair
- evaluate CDA Progress Measures

JUNE

- start future year budget submittal
- review of tax increment finance district progress

JULY

- review of tax increment finance district progress
- future year budget planning
- align CDA Progress Measures with budget planning
- reaffirm or jettison all active programs and projects

AUGUST

- future year budget submittal to Finance, Insurance & Personnel Committee, including tax incremental finance funds

SEPTEMBER

- evaluate CDA Progress Measures

OCTOBER

- strength, weaknesses opportunities & threats (SWOT) exercise

NOVEMBER

- community outreach

DECEMBER

- community outreach
- review staff draft, Annual Report to City Council
- update calendar

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