

136 North Monroe Street Waterloo, WI 53594 Phone: (920) 478-3025 Fax: (920) 478-2021 www.waterloowi.us

### A MEETING OF THE WATERLOO COMMUNITY DEVELOPMENT AUTHORITY - AGENDA

Pursuant to Section 19.84 Wisconsin Statutes, notice is hereby given to the public and to the news media, that a public meeting will be held to consider the following:

Date:April 18, 2023Time:6:00 p.m.Location:Municipal Building, 136 North Monroe Street

- 1) CALL TO ORDER, PLEDGE OF ALLEGIANCE & ROLL CALL
- 2) MEETING MINUTES APPROVAL: March 16, 2023
- 3) UPDATES & REPORTS
  - a) Non-Metro Connections Update
  - b) Financial Reports Tax Incremental Finance Districts 2, 3 & 4, and Fund 600
  - c) Blight Blue and Whitelist
  - d) Business Association Liaison Report, (contact undetermined)
  - e) School District Liaison (contact undetermined)

#### 4) OLD BUSINESS

- 5) NEW BUSINESS
  - a) Downtown Master Plan Action Plan
  - b) Recommendation from Council to review Façade grant approval procedure.
  - c) Discussion regarding land for sale. [NOTE: The CDA may meet in closed session per Wis. Stat. 19.85 (1)(e) Deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session. Upon concluding a closed session, the Committee will reconvene in open session.
- 6) CITIZEN INPUT, FUTURE AGENDA ITEMS AND ANNOUNCEMENTS
  - a) Annual Calendar

#### 7) ADJOURNMENT

Jeanne Ritter, Clerk/Deputy Treasurer

Community Development Authority: Soter, Petts, C. Kuhl, A. Kuhl, Hudson, O'Connell, Zimmermann, and School District Superintendent Brian Henning as non-voting School District liaison Posted, Mailed and E-mailed: 04/14/2023.

Please note it is possible that members of and possibly a quorum of members of other governmental bodies of the municipality may attend the above meeting(s) to gather information. No action will be taken by any governmental body other than that specifically noted. Also, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request such services please contact the clerk's office at the above location.

#### WATERLOO COMMUNITY DEVELOPMENT AUTHORITY -- MEETING MINUTES: March 21, 2023

Digital audio files are archived with these written minutes additionally serving as the official record.

- 1. PLEDGE OF ALLEGIANCE, ROLL CALL AND CALL TO ORDER. CDA Chair O'Connell called the meeting to order at 6:00 p.m. Members present: C. Kuhl, A. Kuhl, O'Connell, Soter, Hudson and Petts. Remote: none Absent: Sharpe and the non-voting member from School District and Business Association. Others in Attendance or remote: Everett Butzine, Steve Parker, Maureen Giese, Don Nell, Fran Gartner, Tim Thomas and Clerk Ritter.
- 2. MEETING MINUTES APPROVAL: With changes. MOTION: With changes Soter absent A.Kuhl present [A. Kuhl/Petts] VOICE VOTE: Motion carried.
- 3. UPDATES & REPORTS.

Motion to move 3a. to after 5 e. Motion [Kuhl/Petts] VOICE VOTE: Motion carried.

- a. Non-Metro Connections reviewed March update
- b. Financial Reports Tax Incremental Finance Districts 2, 3 & 4, and Fund 600.
- c. Blight Blue & White list
- d. Business Association Liaison Report. none
- e. School District Liaison. none
- 4. OLD BUSINESS none
- 5. NEW BUSINESS
  - a. Waterloo Business Association rental of Maunesha Business Center Steve Parker spoke on behalf of the WBA. They
    would like to rent business center up to 10 days a month for \$100 a month. Will submit agreement. Motion
    [C.Kuhl/O'Connell] VOICE VOTE: Motion carried.
  - b. Fran Gartner pop-up rental of Manuesha Business Center. Fran would like to rent business center 3 days every other month for her pop-up stain-glass retail business. Charge would be \$50 for the month. Motion [O'Connell/A. Kuhl] VOICE VOTE: Motion carried.
  - c. Downtown Development Plan Review. Downtown Master plan is currently a concept to work off of. Butzine will be presenting an action plan to the CDA next month so steps can be taken to implement plan.
  - d. Offer to Purchase One Acre 333 Portland Road by RTG Enterprise LLC Committee to give Griffin a 90 day freeze to work out details of purchase. Motion [Petts/O'Connell] VOICE VOTE: Motion carried.
  - e. Recommendation from Council to review Façade grant approval procedure. Committee would like to see other communities and how they process façade grants at next meeting.

### 6. CITIZEN INPUT, FUTURE AGENDA ITEMS AND ANNOUNCEMENTS

- a. Annual Calendar
- 7. ADJOURNMENT. MOTION: [C. Kuhl/A. Kuhl] VOICE VOTE: Motion carried. Time: 7:19 pm.

Attest:

Jeanne Ritter Clerk/Deputy Treasurer



info@non-mc.com

329 W 3<sup>rd</sup> St., Fox Lake, WI 53933

920-203-3859

April 16, 2023

Community Development Authority 136 North Monroe St. Waterloo, WI 53594

#### **RE: April Update**

#### CDA Board,

I have partook in many key meetings and work over the past month, including:

- Jefferson County Economic Development Consortium
  - $\circ$  Monthly JCEDC Board meeting  $\rightarrow$  Vice Chair
  - o ThriveED Executive Committee
  - o Interview panel member for Community Development Director position
- 333 Portland Rd.
- Project Forward
- Dempsey Property
- Developer contacts
- 2 BRE visits
- Downtown Master Plan

Please let me know if there are any additional areas of focus you would like me to start on.

Everett Butzine Owner/Managing Member Non-Metro Connections

#### CITY OF WATERLOO BALANCE SHEET

MARCH 31, 2023

### 412-TIF DISTRICT 2 FUND

ASSETS

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412-11100 412-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES	(	514,766.23 36,104.16)		
	TOTAL ASSETS				478,662.07
	LIABILITIES AND EQUITY				
	LIABILITIES				
412-26100	DEFERRED REVENUE	(	36,104.04)		
	TOTAL LIABILITIES			(	36,104.04)
	FUND EQUITY				
412-34300	FUND BALANCE		544,175.56		
	REVENUE OVER(UNDER) EXPENDITURES - YTD	(	29,409.45)		
	TOTAL FUND EQUITY				514,766.11
	TOTAL LIABILITIES AND EQUITY				478,662.07

#### CITY OF WATERLOO BALANCE SHEET

MARCH 31, 2023

### 413-TIF DISTRICT 3 FUND

ASSETS

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413-11100 413-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES	(	119,653.70 52,149.57)		
	TOTAL ASSETS				67,504.13
	LIABILITIES AND EQUITY				
	LIABILITIES				
413-26100	DEFERRED REVENUE	(	52,149.69)		
	TOTAL LIABILITIES			(	52,149.69)
	FUND EQUITY				
413-34300	FUND BALANCE		68,445.42		
	REVENUE OVER(UNDER) EXPENDITURES - YTD		51,208.40		
	TOTAL FUND EQUITY				119,653.82
	TOTAL LIABILITIES AND EQUITY				67,504.13

#### CITY OF WATERLOO BALANCE SHEET

MARCH 31, 2023

### 414-TIF DISTRICT 4 FUND

ASSETS

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414-11100 414-15800	TREASURER'S CASH DUE FROM AGENCY FUND TAXES	(	99,197.24 36,235.70)		
	TOTAL ASSETS				62,961.54
	LIABILITIES AND EQUITY				
	LIABILITIES				
414-26100	DEFERRED REVENUE	(	36,235.70)		
	TOTAL LIABILITIES			(	36,235.70)
	FUND EQUITY				
414-34300	FUND BALANCE		76,292.22		
	REVENUE OVER(UNDER) EXPENDITURES - YTD		22,905.02		
	TOTAL FUND EQUITY				99,197.24
	TOTAL LIABILITIES AND EQUITY				62,961.54

# TID 5 EXPENSES - PAID FROM TID 2

DATE OF INVOICE	VENDOR	DESCRIPTION	PAID DATE OF INVOICE	NOTES	AMOUNT 0	CHECK # *
December 31 2022	APG PF SW	TID 5 W/ MAP	January 24 2023		\$457.65	#55888
January 17 2023	NON-METRO CONNECTIONS	TID 5 CREATION	January 24 2023	RESOLUTION #2022-34	\$5,000.00	#55597
January 31 2023	APG PF SW	TID 5 W/ MAP	February 10 2023		\$457.65	#55656
February 8 2023	NON-METRO CONNECTIONS	TID 5 CREATION	February 21 2023		\$9,969.00	#55716
February 28 2023	APG PF SW	TID 5-NOTICE OF MEETING	March 7 2023		\$31.75	#55753
March 21 2023	ST OF WI-DEPT OF REVENUE	TID CREATION	MARCH 21 2023	NEW TID CREATION	\$1,000.00	EFT
March 22 2023	NON-METRO CONNECTIONS	TID 5 CREATION	March 24 2023		\$8,000.00	#55834
March 23 2023	AXLEY BRYNELSON LLP	TID 5 REVIEW PROJ PLAN	March 30 2023	INV #925939	\$167.50	#55850
March 23 2023	AXLEY BRYNELSON LLP	TID 5 LEGAL OPINION	March 30 2023	INV #925937	\$634.50	#55850
					\$25,718.05	

## ALL DEPARTMENT BLIGHT LIST updated 03.02.2023

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Street	Property #	Open Date	Owner of Property	Who Complained/follow up with	Desired Outcome	Link to Ordinance	Notes	Action	Who is following up	NMC Time spent
Adam St	380	12.01.2022/03.02.2023	Jeanette Petts	DPW/PD			Junks & Unregistered Vehicles	Verbal warning	PD	0
Beech Rd	126	03.02.2023	Jennifer Kick	DPW/PD			Tree		DPW	0
Bradford Drive	420	03.02.2023	James Kuhlow	DPW/PD			Trees		DPW	0
Chestnut St	1302	03.02.2023	Alfonso Chairez	DPW/PD			Vehicle		PD	0
Cleveland	527	03.02.2023	Robert Gingles	DPW/PD			Vehicle		PD	0
Crestview	565	2.15.2023/03.02.2023	565 Crestview LLC	Mayor/DPW/PD			Junk		PD	0
Edison St	443	03.02.2023	Robert Wollin	DPW/PD			Vehicle		PD	0
E Madison St	130	03.02.2023	Mark Hurley	DPW/PD			Structure damage		SB	0
E Madison St	466	1.12.2023/03.02.2023	Theodore Stenberg	DPW/PD			Building		SB	0
E Madison St	506	03.02.2023	Steven Brey	DPW/PD			Vehicle		PD	0
E Madison St	1109	03.02.2023	Cass Gilbertson	DPW/PD			Tree		DPW	0
Harrison	505	03.02.2023	Bryan Rowin	DPW/PD			Vehicle		PD	0
Herron Court	735	03.02.2023	Jason Meyer	DPW/PD			Trailer		PD	0
Herron Drive	815	03.02.2023	Dan Smith	DPW/PD			Car/boat		PD	0
Herron Drive	915	1.12.2023/03.02.2023	Pascal Assine	DPW/PD			Boat & car		PD	0
Hiawatha	840	03.02.2023	Andrea Lendborg	DPW/PD			Trees		DPW	0
Indian Hills	403	03.02.2023	Ronald Klug	DPW/PD			Trailer		PD	0
Indian Hills	605	03.02.2023	Matthew Rennebohm	DPW/PD			Trailer		PD	0
Jackson	595	1.12.2023/03.02.2023	Shyla Davis	DPW/PD			Tree		DPW	0
Jefferson	144	1.12.2023/03.02.2023	Patricia Schickert	DPW/PD			Junk/Tree		PD	0
Knowlton St	334	1.12.2023/03.02.2023	Bradley Bauer	DPW/PD			House Repair		SB	0
Knowlton St	530	03.02.2023	Bryon Bergeron	DPW/PD			Junk		PD	0
Lum	920	1.12.2023/03.02.2023	Kenneth Frandle	DPW/PD			Junk		PD	0
Lum	1085	03.02.2023	Susan Hein	DPW/PD			Building Permit		SB	0
Mill St	140	03.02.2023	John Iwanski	DPW/PD			Vehicle		PD	0
Mill St	173	1.12.2023/03.02.2023	Debra Hottinger	DPW/PD			Vehicle		PD	0
Mill St	257	1.12.2023/03.02.2023	Juan Nava	DPW/PD			Brush		DPW	0
N Monroe	508	1.12.2023/03.02.2023	508 N Monroe LLC	DPW/PD			Junk		PD	0
N Monroe	608	03.02.2023	Chad Chadwick	DPW/PD			Trailer		PD	0
Oak	1332	03.02.2023	Lorna Bredehorn	DPW/PD			Trailer/vehicle		PD	0
Pierce	451	03.02.2023	Paul Marty	DPW/PD			Vehicles		PD	0
Portland Rd	208	1.12.2023/03.02.2023	Gordon Yelk	DPW/PD			Junk		PD	0
Portland Rd	230	1.12.2023/03.02.2023	James Steindorf	DPW/PD			Junk		PD	0
Van Buren	201	03.02.2023	Brian Braunschweig	DPW/PD			Vehicle		PD	0
W Madison St	662	1.12.2023/03.02.2023	Chad Decaluwe	DPW/PD			Junk		PD	0
W Madison St	213	1.12.2023	Bill Hart	DPW/PD			Junk	Certified Letter sent by PD on 1/11/2023	PD	
Washington	164	03.02.2023	Daniel Sokolowski	DPW/PD			Tree		DPW	0
Washington	306	1.12.2023/03.02.2023	Jeffrey Grotjahn	DPW/PD			Building		PD	0
Washington	516	1.12.2023/03.02.2023	James Marshall	DPW/PD			Junk		PD	0
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### **Downtown Master Plan Education**

Waterloo Downtown Revolving Loan Fund (WDRLF)

- Gap financing
- Self-replenishing pool of money
  - o Utilizing interest and principal payments of old loans to issue new ones
- Loans at market or otherwise competitive and attractive rates
- Potential for grants
- Typical uses
  - Operating capital
  - Acquisition of land and buildings
  - o New construction
  - Façade and building renovation
  - o Landscape and property improvements
  - Machinery and equipment
- Our own unique program to the City of Waterloo

### Waterloo Business Improvement District (WBID)

- A tool that a municipality can implement, that creates a geographic area within the municipality to be specially assessed
  - Additional tax revenue proceeds go to fund an operational plan (set of activities) developed by the Business Improvement District members
- SS 66.1109 (Business Improvement Districts)
- SS 66.0701, 66.0703, 66.0705 & 66.0709 (Special Assessments)
- An area within a municipality consisting of contiguous parcels Geographic designated area

### Waterloo Main Street Community

• What sets Main Street America<sup>™</sup> apart is the powerful network: the unique combination of grassroots dedication to comprehensively improving quality of life at the local level, integral support and expertise provided by Coordinating Programs at the city, county, and state level, and leadership and direction from Main Street America.

Main Street America is also a special mark of distinction. It is a seal, recognizing that participating programs, organizations, and communities are part of a national movement with a proven track record for celebrating community character, preserving local history, and generating impressive economic returns.



**They need to be planned and nurtured.** Their prosperity requires interest and action from many stakeholders who share a vision for the community.

WEDC's downtown development programs are designed to help communities identify necessary initiatives, stakeholders and resources to make their downtown or urban commercial district a more vibrant and engaging place to live, work and play.

Our programs are designed around The Main Street Approach®, which provides a holistic framework for downtown revitalization focused on four key points:

**Organization** establishes consensus and cooperation by building partnerships among the various groups that have a stake in the commercial district.

**Design** works to create a safe, inviting environment for shoppers, workers and visitors while preserving a place's historic character.

**Economic Vitality** works to build a commercial district that responds to the needs of today's consumers while promoting economically profitable businesses and properties.

**Promotion** communicates unique characteristics, cultural traditions and community pride to create a positive image and attract interest in and traffic to your district. DOWNTOWNS AND HISTORIC COMMERCIAL DISTRICTS PLAY AN IMPORTANT ROLE IN OUR COMMUNITIES AND IN WISCONSIN'S OVERALL ECONOMY.



Photos courtesy of Main Street Marshfield, Sturgeon Bay Visitor Center, and Eagle River Revitalization Program.

#### WEDC.ORG



# DOWNTOWN DEVELOPMENT PROGRAMS

ACHIEVING YOUR VISION FOR REVITALIZATION

MAIN STREET | CONNECT COMMUNITIES



### **RESOURCES AND SERVICES**

Participants in both the Wisconsin Main Street and Connect Community Programs enjoy access to a wide variety of educational resources, training and tools designed to further local revitalization initiatives, including:

- Regional workshops on pertinent topics
- Annual conference programming
- Regular webinars
- · Case studies and best practices
- · Regional networking events
- Manager/board orientation/training
- Toolkits on relevant topics such as market analysis, volunteer management, event production, design guidelines, marketing, etc.

WISCONSIN MAIN STREET communities receive intensive technical assistance from WEDC's downtown development staff and consultants to provide tailored support, design assistance and topical solutions for local challenges as well as targeted support for local businesses and property owners.

### **OUTCOMES**

Downtown development is not a one-sizefits-all endeavor, and local outcomes are as unique as the communities they represent. Ranging in size from 700 to 600,000 residents, each program has made strides in achieving local goals. Participants commonly report increased storefront occupancy, improved environment and aesthetics, increased property values and an expanded customer base, among other outcomes.

### PROGRAMS



The Wisconsin Main Street program was created in 1987, and is affiliated with the National Main Street Center. The Main Street America<sup>™</sup> program is designed to provide technical support and training for organizations dedicated to downtown or commercial corridor revitalization activities. The program is flexible in its ability to accommodate a wide range of community sizes and situations. Successful programs will have established a strong local base of support which enables them to undertake a broad spectrum of initiatives specifically designed to foster local success.

#### **CONNECT COMMUNITIES**

Created in 2013, the Connect Communities program is designed to provide training and networking for communities or organizations working on revitalization topics. Connect Communities is a great option for communities beginning new revitalization efforts, those looking to provide additional resources to support local commercial district businesses and property owners, and individuals interested in networking with other professionals and gaining useful information on strategies and techniques to address common revitalization challenges.



### APPLICATION INFORMATION MAIN STREET

Applicants to the Wisconsin Main Street program must be organizations focused on downtown or urban commercial district issues. The organization must have paid staff and an adequate budget for carrying out activities (\$40,000 in communities under 5,000 or \$70,000 in larger communities).

Applications are accepted annually in the spring, and interviews will be held with eligible applicants to determine organization readiness. Up to 3 new communities will be admitted to the program in the following fiscal year.

Participating organizations must complete regular reporting and meet annual attendance requirements to remain in the Wisconsin Main Street Program.

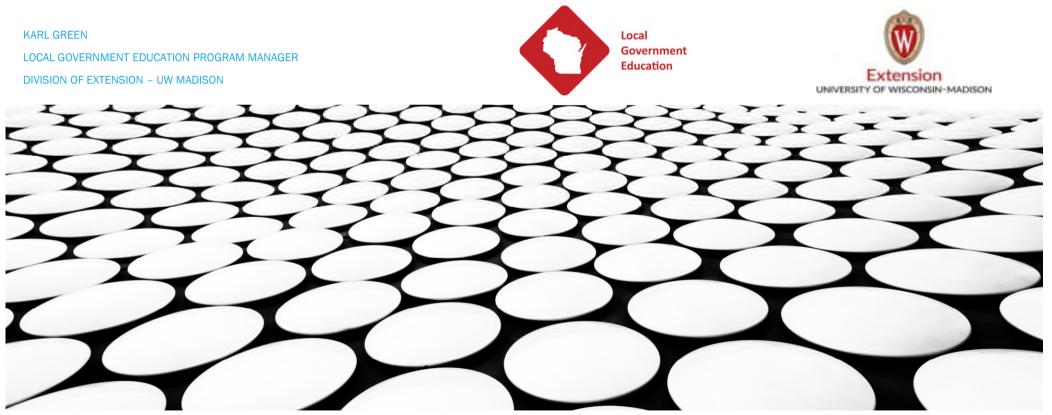
#### **CONNECT COMMUNITIES**

Applicants for Connect Communities program may be any organization or governmental entity interested in pursuing revitalization activities at the local level.

Applications are accepted twice annually in the spring and fall, and up to 20 new communities will be admitted to the program in each fiscal year.

Participating organizations must complete annual reporting and meet annual attendance requirements to remain in the Connect Communities program.

# NEIGHBORHOOD IMPROVEMENT DISTRICTS, BUSINESS IMPROVEMENT DISTRICTS AND SPECIAL ASSESSMENT DISTRICTS



# TODAY WE WILL REVIEW STATE STATUTES COVERING NID'S, BID'S & SPECIAL ASSESSMENT DISTRICTS

SS 66.1109 (Business Improvement Districts)

SS 66.1110 (Neighborhood Improvement Districts)

SS 66.0701, 66.0703, 66.0705 & 66.0709 (Special Assessments)



# TODAY WE WILL <u>NOT</u>

- Provide all potential aspects of the NID, BID & Special Assessment Districts
- Provide legal advice, City must seek professional legal counsel



SS 66.1110 (Neighborhood Improvement Districts)

### In Summary

- A Neighborhood Improvement District means :
- "An area within a municipality consisting of nearby, but not necessarily contiguous parcels, at least some of which are used for residential purposes and are subject to general real estate taxes..."
  - Geographic designated area
    - Does not need to be contiguous
  - Must include residential properties (diff. from BID)
- Residential property must have representation (real property used exclusively for less than 8 residential units may not be specially assessed for purposes of the NID (66.1110(7))
- Requires an initial operating plan, an appointed Board, and annual reporting of current status, spending revenues, etc.
- Boundaries can be annexed, but must follow process similar to creation of NID
- All special assessments from a NID and all other appropriations received for the benefit of the NID shall be placed in segregated account in the municipal treasury
- Eligible activities for NID's are not defined by state statutes, nor are they limited by statutes
  - Unwritten rule Expenditures must be supported by members

SS 66.1110 (Neighborhood Improvement Districts)

### In Order to Create:

- 66.1110 (3)
  - A municipality may create a NID and adopt its operating plan *IF* all of the following conditions have been met:
  - 1. An <u>owner</u> of real property subject to general property real estate taxes and located within the proposed NID has petitioned the municipality for creation of a NID
  - 2. The Planning Commission (see def.) has designated a proposed neighborhood improvement district and adopted its proposed initial operating plan
  - 3. Hold public hearing at least 30 days before the creation of the NID and adoption of the initial operating plan,
    - Sent notice by certified mail to all owners of real property within the proposed NID indicating
      - Boundaries of the proposed NID
      - Indicate copy of proposed operating plan is available through planning commission
  - 4. Within 30 days following the hearing no protests from
    - Owners representing >40% of valuation of NID, based on Operating Plan specified valuation method, or
    - Owners representing >40% of assessed valuation of NID
  - 5. City Council votes to approve proposed initial operating plan, with Class 2 notices posted and sent by cert. mail to all owners of real property within NID

SS 66.1110 (Neighborhood Improvement Districts)

### **Operating Plan**

- 66.1110(2)(a-f)
  - shall contain (at least) all of the following:
  - 1. The special assessment method applicable to the NID
    - Ex. Based on valuation, sq. ft of land, lineal feet of street, etc.
  - 2. The kind, number and location of all proposed expenditures within the NID
  - 3. Description of the method of financing all estimated expenditures and the time when related costs will be incurred
  - 4. Description of how the NID promotes the orderly development of the City, and relation to City Master (Comp.) plan
  - 5. A statement whether the City Council authorizes the NID Board to own real property
    - If allowed, description of real property to be owned
    - Purpose of ownership
    - Statement regarding to whom real property will be transferred if NID is terminated
  - 6. Legal opinion that above items #1-#5 have been met
  - Operating plan considered/updated annually

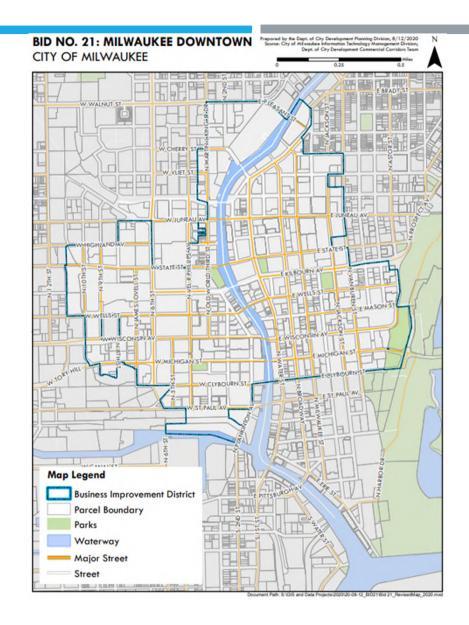
SS 66.1110 (Neighborhood Improvement Districts)

### **Board Formation**

- 66.1110 (4)(a)
  - If the City Council adopts the operating plan, then it shall determine the size of the board:
    - Board shall consist of minimum 5 members
    - All board members shall own/occupy real property in the NID
    - # of board members must represent both commercial & residential property
      - As closely as possible, in same proportion as aggregate value to total value in NID
        - Ex. 60% property commercial
          - 40% property residential
          - Minimum 3 commercial property owners/occupants, 2 residential property owners/occupants
  - Board members serve 1-year terms, appointed by City Council
  - Board membership encouraged to be expanded as properties developed (representative)

SS 66.1109 (Business Improvement Districts)

- A Business Improvement District means :
- "An area within a municipality consisting of contiguous parcels
  - May include railroad right of ways, rivers, or highways continuously bounded by the parcels on at least one side



SS 66.1109 (Business Improvement Districts)

### In Summary

- A Business Improvement District means :
- An area within a municipality consisting of contiguous parcels Geographic designated area
  - Does need to be contiguous, but can jump boundaries such as railroad ROW's, rivers, highways, etc.
- Requires an initial operating plan, an appointed Board, and annual reporting of current status, spending revenues, etc.
- Boundaries can be annexed, but must follow process similar to creation of BID
- Real Property used exclusively for residential purposes may not be specially assessed for BID purposes
- BID's may be converted to NID's if petitioned by an owner of taxable real property used exclusively for residential (>8 units)
- Eligible activities for BID's are not defined by state statutes, nor are they limited by statutes
  - Unwritten rule Expenditures must be supported by members
  - Examples: Graffiti removal, Trash & clean up services, landscaping, public service ambassadors, to name a few....

SS 66.1109 (Business Improvement Districts)

### In Order to Create:

### 66.1109(2)

- A municipality may create a BID and adopt its operating plan *IF* all of the following conditions have been met:
- 1. An <u>owner</u> of real property used for commercial purposes and located in the proposed BID has petitioned the municipality for creation of a BID
- 2. The Planning Commission (see def.) has designated a proposed neighborhood improvement district and adopted its proposed initial operating plan
- 3. Hold public hearing at least 30 days before the creation of the BID and adoption of the initial operating plan, published as a class 2 notice
  - Before publication, send notice by certified mail to all owners of real property within the proposed BID indicating
    - Boundaries of the proposed BID
    - A copy of proposed operating plan
    - Detailed map showing the proposed BID boundaries
- 4. Within 30 days following the hearing no protests from
  - Owners representing >40% of valuation of BID, based on Operating Plan specified valuation method, or
  - Owners representing >40% of assessed valuation of BID
- 5. City Council votes to approve proposed initial operating plan

# SS 66.1109 (Business Improvement Districts)

## **Operating Plan**

- 66.1109(1)(F)(1-5)
- The plan adopted/amended for the development, redevelopment, maintenance, operation & promotion of a BID including all of the following:
  - 1. The special assessment method applicable to the BID
    - Specifically whether real property used exclusively for manufacturing purposes will be specially assessed
  - 2. The kind, number and location of all proposed expenditures within the BID
  - 3. Description of the method of financing all estimated expenditures and the time
  - 4. Description of how the BID promotes the orderly development of the City, including relation to City Master (Comp.) plan
  - 5. Legal opinion that above items #1-#4 have been met
    - Operating plan considered/updated annually

# SS 66.1109 (Business Improvement Districts)

### **Board Formation**

# **66.1109 (3)**

- The Chief Elected Officer shall appoint members to the BID Board to implement the operating plan, confirmed by Legislative body:
  - Board shall consist of minimum 5 members
  - A <u>majority</u> of board members shall own/occupy real property in the BID
- Board members serve 1-year terms, but may be consecutive
- Board membership encouraged to be expanded as properties developed (representative)
- Changes to the operating plan shall be approved by the City Council
- Board shall prepare (and make available to the public) annual reports describing the current status of the BID, Exp. & Rev, and
  - Certified Audit if cash balance exceeded \$300,000\* (at any point)
  - Reviewed financial statement if under \$300,000\*
  - Must be in segregated account in municipal treasury

\*After 2018, \$300,000 x annual CPI

# SPECIAL ASSESSMENTS

### SS 66.0701 - 66.0709

### In Summary

- 1<sup>st</sup> class cities may pass Special Assessments by 2 Resolutions of its governing body (City Council)
- Special Assessments better option for infrastructure improvements, not services that improve conditions
- Preliminary Resolution shall describe:
  - City's intent to exercise special assessment for a stated municipal purpose
  - The limits of the proposed assessment district
  - The number of installments in which special assessments may be paid (may be determined during public hearing)
  - Direct proper municipal officer or employee to make a "Report" on the proposal

# SPECIAL ASSESSMENTS

### SS 66.0701 - 66.0709

### Report shall include:

- Preliminary or final plans & specifications
- An estimate of the entire cost of the proposed work or improvement
  - Costs may include: direct/indirect costs, interest on bonds/notes issued, reasonable administrative charges of the city, architectural, engineering or legal services, any other costs reasonably attributed to the proposed work or improvement
- An estimate, as to each parcel/property affected of:
  - 1. The assessment of benefits to be levied
  - 2. Damages to be awarded for property taken or damaged
  - 3. The net amount of benefits over damages, or vice versa
- A copy of the completed report shall be filed with the municipal clerk for public inspection

# SPECIAL ASSESSMENTS

### SS 66.0701 - 66.0709

## Public Notification & Hearing shall include:

- Public Notice stating:
  - Nature of the proposed work
  - General boundary lines of the proposed assessment district
  - Where & when the report can be inspected
  - Where & when governing body will meet to receive input from public
  - Mailed to "every interested party"
  - Class 1 notice, at least 10 days, but no longer than 40 days from the public hearing event
- After the public hearing, the governing body may approve, disapprove, or modify report
- Final resolution needs to be passed directing the work to be carried out as finalized after public hearing.

# **FINAL THOUGHTS**

- Timing of BID or NID may be difficult with only one property owner (RDA) and no/minimal assessed value
- Transfer of ownership could challenge BID and NID longevity
- Significant amount of administrative work required to operate & maintain the BID/NID activities, including
  - Accounting of expenses, updating operating plan annually, annual reporting, meeting requirements, etc.
- Special Assessment District could possibly help with isolated storm sewer expenses
- Any special taxation district will take City resources and work setting structure up, potentially supporting long term...

# **QUESTIONS?**





Local Government Education CONTACT INFO: KARL GREEN LOCAL GOVERNMENT EDUCA PROGRAM MANAGER UW MADISON DIVISION OF EXTENSION KARL.GREEN@WISC.EDU 608-785-9763



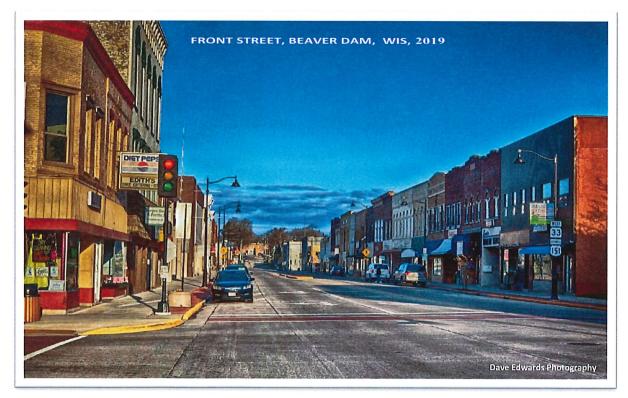


Local Government Education

## DESIGN REVIEW GUIDELINES

Administered by the Landmark Commission for Properties within Beaver Dam's Downtown Redevelopment District Updated June 2019





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### CONTACTS\_

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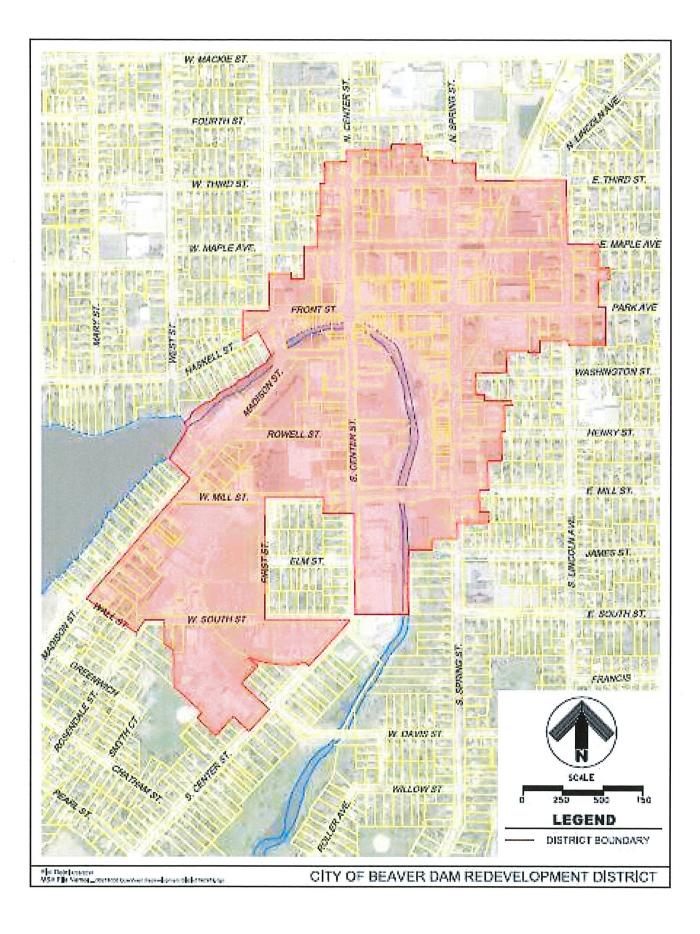
Administration/Finance Jeff Wiswell 920-887-4600 x 349 jwiswell@cityofbeaverdam.com

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#### Landmark Commission

Michael Firchow
Jessalyn Braun
Ruth Metz
Dean Mueller
Kate Schneider
Glen Link
Mark Murphy (Co-Chair)
Ritchie Piltz, Secretary
Mayor Becky Glewen
John Moosreiner, Inspection Services
City Attorney Maryann Schacht





### PURPOSE

To foster an active Downtown Arts, Entertainment and Business District, a cultural center celebrating the arts, history, recreation, dining, and unique shopping experiences.

To accomplish this, the downtown must be developed as an aesthetically pleasing pedestrian friendly place where both people and merchandise are visible from the street; to create a downtown that is both attractive and an attraction, thereby increasing pedestrian traffic, and ultimately, merchants' success. The physical design and appeal of any city center contributes greatly to the overall image of the community.

The City of Beaver Dam has established Design Review Guidelines administered by the Landmark Commission for properties within the Downtown Redevelopment District.

The guidelines and the review process through which they are administered seek to:

- Revitalize and mobilize a downtown that attracts new business and fosters business growth.
- Maintain the downtown as a cohesive and livable place with an attractive and pedestrian-oriented environment.
- Preserve and enhance the architectural character of downtown.
- Promote maintenance of our downtown's traditional character while encouraging architectural creativity and contemporary design.
- Encourage flexible and individual creativity rather than anonymous uniformity.
- Support the strategic vision for downtown revitalization that reflects the issues and priorities outlined in the city's most current Downtown Redevelopment Plan: https://www.cityofbeaverdam.com/egov/documents/1517583563 22301.PDF
- In general, design guidelines are intended to provide ideas and stimulate thinking and promote good design among the many participants in the downtown commercial district.

The principles and guidelines in this document apply to all buildings (except one and two family residential) within the Downtown Redevelopment District. All proposals for new development and exterior alterations to existing buildings must be presented to the Landmark Commission for a Certificate of Appropriateness approval.



#### Achieve Excellence in Design

All development in Downtown should achieve excellence in design.

This includes using high quality materials and construction methods, and paying attention to the intent of the guidelines. The bar for design in Downtown should be set high. Thoughtful designs should establish a distinctive sense of character and provide a positive pedestrian-oriented experience.

#### **Express Human Scale**

People relate best to a building when it includes elements that are at a scale they can easily perceive. Designing a building to convey human scale is critical to creating an appealing public realm. Each project should express a human scale through the organization, scaling and composition of its architectural elements.

### **Design for Compatibility and Creativity**

The Downtown District has a rich and eclectic mix of traditional buildings that embody the character of Beaver Dam. Numerous historical buildings provide a sense of heritage and culture with distinct character. The guidelines establish expectations for compatible development, while also encouraging creativity in design. Downtown has a wide mix of building types and architectural styles. This variety should be embraced and new projects that exhibit architectural creativity are encouraged. New infill and renovation projects should draw design inspiration from older, traditional buildings in creative new ways.

### Adaptive Reuse and Incorporating Existing Buildings

Downtown's character is strongly influenced by the variety of commercial, mixed use and residential buildings. Redevelopment is anticipated and encouraged in Downtown, but it should be balanced with conservation of current buildings. This involves reusing existing buildings and sometimes integrating them into new development projects. Reusing a building avoids the use of energy and resources required to produce new construction materials, significantly reducing environmental impacts. New development should explore opportunities to integrate an existing building or buildings into a site design.



# BEFORE\_\_\_\_\_





# STOREFRONT FACADES

Facade restorations and rehabilitations have a major impact on the character, image, and appearance of Downtown. The storefront is the architectural focal point of the building. Historic facades are very important to Downtown's architectural image and play a role in shaping people's impression of Downtown.

Attractive building facades support and encourage local businesses. They can have a significant effect on the attractiveness and marketability of the surrounding area. As a business, your store-front is critical in the acquisition of new customers.

## DO...

- The facades of a building visible from a street play an important role in contributing to the amenity and attractiveness of an area. Facades should therefore be designed to have a pleasing scale and appearance, proportion and rhythm, solid-to-void relationship and materiality. Care and attention should be given to their design to ensure the building stands up to critical observation from near and afar. It is essential that all building elevations are considered and designed as an integral part of the overall development.
- Respect the entire commercial corridor by assessing the context of your building in the surrounding streetscape – ask, "How does my building work in the street?"
- Design storefronts in a manner that is sensitive to the building's overall appearance; contemporary alterations should be compatible with the distinguishing features of a building.
- Street-level facades should incorporate rich visual detail.
- Ensure facades contribute to an interesting and lively public realm by incorporating:
  - o Frequent doors and windows, with few blank walls
  - o Projections and voids through the use of architectural detail
  - Lively internal uses visible from the exterior or projecting outside
  - The use of materials and details that show care in design and execution; consider the treatment of the base, middle and top in the overall façade composition.
- Include upper floors in façade improvement plans.
- Whenever possible, existing historic storefronts should be refurbished or restored.
- Original size and shape of windows should be preserved and restored.
- Alterations may be retained if they are well designed and constructed.
- When a new storefront is required, it should be constructed of materials similar to those of historic storefronts with materials, proportions, heights and profiles that are appropriate to prevailing existing storefronts.
- Use lighting to accentuate the architectural features of the building.

### DO NOT...

- Fill in any windows or doors.
- Create windowless blank walls or destroy original architectural detail.
- Remove existing quality materials and details from a building.

### BEST PRACTICES...

Exterior surfaces and spaces shall be maintained to prevent deterioration and to present an attractive appearance.



# WALLS\_

Finishes and materials that are of high quality and durability confirm a sense of permanence and contribute to Beaver Dam's reputation for design excellence. Materials, finishes and color convey the identity and attitude of a business.

DO...

- Use high quality materials that are chosen to be compatible with their surrounding context but also to elevate the existing diversity and character of the area.
- Masonry walls and features should be repaired by tuckpointing/repointing.
- Use authentic materials. When this is not possible, ensure that synthetic materials realistically convey the materials that they represent.
- The cornice line on buildings in the downtown core should be expressed.
- While excessive uniformity and monotony are discouraged, variations in materials and colors must be composed and balanced to create a unified whole. A sophisticated use of color and contrast create a visually interesting composition.
- Color should be used to bring together the elements of the entire façade and should be considered in the context of the entire commercial corridor.
- Brighter, bolder colors (including corporate branding colors) may be applied to areas or elements of the building where they are secondary in application.

### DO NOT...

- Large featureless façade surfaces should be avoided.
- Use cleaning techniques that are damaging to wall materials.
- Paint arbitrary decorative lines, bands or graphics on the façade if not related to the building's character or detailing.

### NOTE...

• B-Side Districts: Brighter colors may be applied more predominantly to contribute positively to a more vibrant, exciting setting but must still be coordinated with the building composition and surrounding character.

### BEFORE







# DOORS AND WINDOWS\_

Entrances should be obvious and welcome. Recessed entries allow doors to swing outward without obstructing the sidewalk and can create additional space for welcoming displays.

Store-front windows should help attract attention to the products or services within; to stimulate interest in the business. Window area on the ground floor façade should be maximized to the degree suitable to the uses contained in the first floor of the building. Buildings with generous ground floor windows can house a variety of uses.

### DO...

- Retain or restore original doors and windows where possible.
- Use authentic materials. When not possible, ensure that synthetic materials realistically convey the materials that they represent.
- The type or style door should be compatible with the architectural style of the building and the businesses or functions it contains. Full-view entry doors are preferred for businesses.
- Service and upper floor entrances may use solid doors with little or no glass area.



- Original size and shape of windows should be preserved and restored. If new windows are required, make sure they fill the original opening.
- Maximize window area. Large transparent glass windows are essential to shopping and dining uses.
- Transom windows can add to the architectural interest and allow more natural light into the building. Operable transoms can allow seasonal natural ventilation.
- Storefront doors and windows are an area where a pop of color is appropriate. Limit yourself to one or two complementary colors.

### DO NOT...

- Use non-transparent, reflective, smoky or heavily tinted glass.
- Use residential doors or windows on your commercial structure. They are not as durable and create customer confusion.
- Install smaller windows than the original opening.
- Fill in original window openings.

### SPECIAL CONDITIONS...

• Incorporate ADA access as an overall part of the entrance design. Work with adjacent stores to coordinate shared ramps or stairs.

### **BEST PRACTICES...**

- Clean glass and sweep store-fronts regularly.
- Do not use ground floor or upper floor window or door space for storage.
- Change window displays often to keep passerby interest and continually draw in the potential customer.
- Do not keep empty or cluttered, un-kept window displays.



# CANOPIES AND AWNINGS

Canopies and awnings provide shade and rain protection for pedestrians and block direct sunlight in interior spaces. They also help accentuate the ground floor façade and main entrances. Historically, awnings served important functional roles such as keeping interior space cooler, preventing merchandise from fading, protecting shoppers, and defining storefronts. Awnings can add an exterior building element that serves a practical purpose and enhance a store's appearance, adding variety and color to downtown sidewalks.

### DO...

- To permit good visibility into storefront windows and shade out the sun, awnings should run along the entire length of the display windows, over the front door and may be placed over the second story windows on the front façade.
- Weather resistant canvas style fabric awnings are preferable to metal awnings.
- The size of the awning must be scaled to the size of the building and its context in the commercial corridor.
- A clean height of at least 7' between the bottom of the awning and the sidewalk should be provided.
- Consider using retractable awnings to adjust to changing weather conditions.
- A loose valance allowing movement in the wind is encouraged.
- Utilize your awning as a sign.

### DO NOT...

- Use back-lit or internally lit awnings.
- Damage or cover architectural details with continuous or oversized awnings.
- Cover more than one-third of the storefront window.
- No awning or canopy shall extend beyond 6' from the face of the building nor impinge upon the right of way. (Contact the City Engineering Department for specific requirements for your location.)
- Use shiny synthetic fabric, aluminum, wood or plastic.

### NOTE...

• Awnings should be kept in good repair. Maintenance of awning hardware and fabric is important. Fabric should be gently cleaned and replaced when necessary.

# ROOFS\_

Roofs are an integral part of the façade on some buildings. For those buildings, the replacement of the roof should preserve the character of the façade. If similar roofing materials are not practical, alternative materials should be used that duplicate the original roof and are compatible with the entire building.

Rooftop mechanicals should be placed on an area of the roof that is not visible by a person standing at street level. When this is not possible, the mechanicals should be screened in a manner to blend the mechanicals with the rest of the façade.



# LIGHTING

Effective lighting makes the street feel lively, inviting and secure for pedestrians. Used effectively, exterior lighting can highlight and reinforce a building and district's architectural character and can enhance the landscaping. Used ineffectively, lighting can detract from and overly emphasize a building or site. It can also be a nuisance to abutting properties if the wattage is too high and the angle of illumination is not considered.

### DO...

- Preserve and maintain original lighting fixtures when possible.
- Use lighting to draw attention to signs, a building's architectural details and window displays.
- Select fixtures that are similar in style to those on other buildings along the corridor and direct light down towards the sidewalk or building face.
- Use exterior fixtures that complement the facade.
- Use warm spectrum (white) light sources and unobtrusive fixtures.
- Locate lighting sources in strategic locations on the building or site to create a subtle and inviting ambiance.
- Introduce low-level lighting in public areas and at the private-public edge of properties for the safety of pedestrians.
- Use a timer/photo-sensor to turn lighting fixtures on at dusk and off at dawn.
- Keep window displays well lit, and when possible upper floor windows, after business hours to convey a sense of activity and safety.
- Mount security lighting on the rear or sides of the building.
- Consider LED and solar-powered lighting to reduce energy costs while maintaining lighting levels and quality.

### DO NOT...

- Flashing, pulsating or moving lights are not allowed. (Except for Holiday Displays)
- Use lighting fixtures that clash with the architectural style and character of the facade.
- Use lighting that is overly bright for the surroundings.
- Use mercury vapor, sodium or florescent lighting.
- Create light pollution; Avoid fixtures that spread a lot of light in all directions.

### NOTE...

• Accent lighting is encouraged to add visual interest.



# **B-SIDE / ALLEYS**

Treatment of your rear façade is important, especially when it is visible from the riverfront, parking areas, bridges and other downtown areas. Back entries can be very inviting to customer traffic and a benefit to your business.

Activated B-Side areas and alleys can provide a clean, safe and walkable network of spaces that celebrate art and nature, foster commercial presence, allow for outdoor dining, stimulate the senses, honor existing historical features, provide family-friendly activities and spaces, and make people want to return again and again.

### DO...

- Take pride in how your B-side looks.
- Create "second storefronts" along alleys.
- Incorporate landscape elements, special pavement, pedestrianoriented lighting, seating, art and shade elements.
- Provide business signage.
- Decorative or artistic liberty may be taken with type, design, color and style.
- Dumpsters, trash bins, utility boxes, HVAC units and similar elements should be screened where possible and maintained in a clean, orderly condition.
- Creative use of planters, window boxes, vines and other "green components" can add valuable visual appeal to the environment and help screen trash and utilities.
- Mount security lighting on the rear or sides of the building.
- Shared service areas and dumpsters is encouraged. Collaborative dumpster agreements can:
  - Reduce overall costs of waste management.
  - Enhance aesthetic appearance.
  - o Reduce odor.
  - o Improve pest control.
- Encourage staff to park in public parking areas, allowing the back of your building to be activated for customer use.
- Consider redesigning a parking or other area behind a building as an active outdoor use, such as a plaza, outdoor seating area, display area or similar space.
- Establish increased landscaping in an existing parking area.

### DO NOT...

- Allow your B-side to be in disrepair or to be an un-kept "collection" area.
- Allow overgrown grass, weeds or rogue trees to take over your backside.

### NOTE...

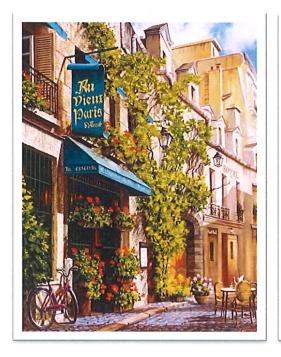
Exterior surfaces and spaces shall be maintained to prevent deterioration and to present an attractive appearance.





# SIGNS

Signs are one of the most cost-effective and eye-catching ways to draw more attention to your business. Signs should communicate the name of a store and add visual interest to the streetscape experience.





### DO...

- Signs should be professionally fabricated, reflecting the character and architecture of the building and its use.
- A Wall Sign should be located above the street-level windows/door and, for multi-story buildings, below the sills of second-story windows. If a signboard area exists, a Wall Sign should fit within this space and not extend above, below, or beyond the edges of the signboard area.
- Two-Sided Projecting Signs are strongly encouraged to maximize visibility of signs to both pedestrians on the sidewalk and people driving by in cars.
   Projecting Signs should not extend more than 6' from the building and have at least 7' clearance from the sidewalk.
- Hanging Signage under an awning or canopy is oriented toward the pedestrian, two-sided, and smaller in size with a 7' minimum clearance above the sidewalk. Creative design is encouraged. Maximum size: 12"H x 48"L



- Well-designed window graphics shall be used in the construction of **Window Signs** to attract attention while still allowing pedestrians to view store interiors.
- In addition to a large **Wall or Projecting Sign** visible to those driving by, prominently display the name of your store at eye level for pedestrian traffic with **Hanging** or **Window Signage**.
- Use type fonts and colors that are legible. The color tones between a sign's lettering/symbols and background should have sufficient contrast to make the sign clearly legible.
- Use artwork, icons, logos, distinctive lettering and simple messages that represent the business.

### • For Multi-Tenant Buildings:

- Placement of individual tenant signs should be coordinated to achieve a unified signage appearance.
- The number of signs per building façade should be limited to the fewest necessary to clearly identify businesses located within.
- Building directories are encouraged, rather than individual signs for each business.
- Lighting
  - Signs may be front lit at night with lighting directed against the sign such that it does not shine into adjacent property or cause glare for motorists and pedestrians.
  - Exposed neon tubing may be used in conjunction with other types of materials to artistically emphasize the business name and/or logo.
  - Back-lit, halo-lit illumination, or reverse channel letters with halo illumination convey a subtle and attractive appearance and are very legible under moderate ambient lighting conditions.
- List services, store hours and website on your door and/or windows.
- Remove all signage from previous businesses/property owners. Signs that are removed or replaced can result in unattractive "patched" areas, requiring proper repair to make aesthetically pleasing.
- An Architectural Sign or Historical Reference Plaque typically consists of the building's name, date of construction, original business or other historic significance.
- Freestanding Signs: a post sign consisting of a two-sided sign hanging from the extended arm/bracket of a single post anchored into the ground, a sign mounted between two posts anchored into the ground, or a monument sign.
  - May be used for residential buildings that are converted to a commercial use or other buildings that are set back from the sidewalk to enable easier viewing of the sign by people walking on the sidewalk and drivers on the street.
  - Should be placed near and perpendicular to the sidewalk so that they are easily viewed as people pass by the sign.
- Sandwich Board Signs should be constructed of durable materials and professionally designed; should be placed next to the building, not obstructing the right-of-way. These temporary signs may only be displayed during business hours.
- **Restaurant Menu Signs** may be located near the entry in a permanently mounted display box on the building.

### DO NOT...

- Use many signs that are confusing to read. Too many signs with too much information result in visual clutter.
- Overly-ornate and trendy typefaces that are hard-to-read should be avoided.
- Cover any major architectural detail.
- Use internally illuminated cabinet signs, changeable copy signs or flashing/blinking/scrolling/rope lights.
- Advertise for any other business on your building.

### NOTE...

- A bigger sign is not always better.
- All signs are to be maintained properly such that they are always in clean, working condition and the copy is not obscured or damaged.
- Banners and special event signage is **Temporary Signage** allowed for no more than 30 days.
- The owner/tenant shall comply with all City of Beaver Dam sign ordinances: https://www.cityofbeaverdam.com/egov/documents/1320871352\_500122.pd



# LANDSCAPING & PARKING

Well-designed landscaping strengthens the appeal of your business and the character of the commercial corridor. How a site is landscaped can "soften" hard edges, make a site more inviting, and bring color and interest to a development.

### DO...

- Consider redesigning a parking or other paved area between a building and the street as an active outdoor use, such as a plaza, outdoor seating area, display area or similar space.
- Use plants and trees that are native to the area and easily maintained.
- Use flower boxes at windows and plant containers at entrances.
- Use plant containers that are sturdy and stable so they cannot be easily tipped or blown over.
- Flower pots and benches may be placed on a sidewalk provided the required right-of-way of sidewalk width remains unobstructed. (Contact the City Engineering Department for specific requirements for your location.)
- Establish increased landscaping in an existing parking area where the number of parking spaces can be reduced.



- Shared driveways are encouraged.
- Shared parking is encouraged. Collaborative parking agreements can:
  - Optimize parking capacity.
  - Provide improved parking for customers, staff and residents.
  - Reduce overall costs of providing and maintaining parking spaces.
  - Create a park once then walk environment.
- Minimize the visual presence of vehicles and parking lots with tall grasses, perennials, shrubs and trees distributed throughout the parking area and in planting strips along the street.
- A landscape buffer should be provided between parking areas and building walls.
- Parking areas should be paved.
- Dumpsters and trash bins should be screened from view. Shared service enclosures are encouraged.

### DO NOT...

- Use chain link fencing or barbed wire.
- Place containers or furniture in pedestrian space.

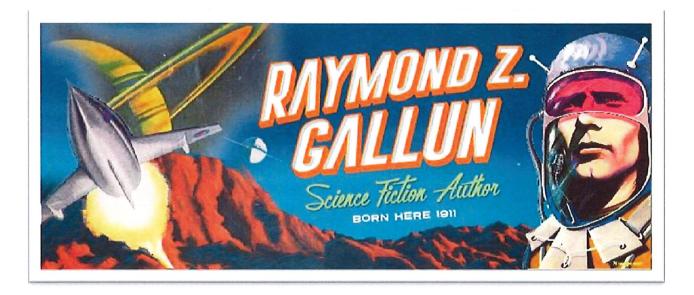
### NOTE...

- Keep landscaping and plants suitably maintained, watered and pruned.
- Keep plant containers and beds free of weeds, litter and other debris.
- All parking lot site plans must be approved by the City Engineering Department.

# ARTISTIC FEATURES \_\_\_\_\_

When used in conjunction with other economic development engines, the arts can greatly contribute to the revitalization and economic development of downtown areas. Public art can make a community more beautiful, more beloved and more economically productive, adding unique value and character to a downtown. The most successful public art is the result of community desires and goals, not top-down planning.

The goal of the City of Beaver Dam and the Landmark Commission is to foster an active Downtown Arts, Entertainment and Business District; to promote innovative spirit, rich cultural heritage and diversity through artistic expression and activities. Artistic features are included in the Downtown Grant Program to support this initiative.



### DO...

- Involve artists early in the design process, engaging local artists and art organizations.
- Work with architects, engineers and landscape architects to plan art into the design of buildings, leveraging budgets and adding value.
- Integrate public art on the exterior design of buildings and into open and accessible spaces.
- Art and design elements can be considered a part of everyday things like:
  - o Lighting
  - o Awnings, Shutters
  - o Signage
  - o Banners and Flags
  - o Fencing
  - o Furniture, Benches, Planters
  - o Waste structures
  - o Utility boxes
- Other criteria to consider:
  - Relevance of the artwork to the building or city, its values, culture, and people
  - o Suitability of the work for outdoor display, including its maintenance requirements
  - Appropriateness of the scale of the artwork

Small-scale works integrated into building fronts or alleyways can provide visual surprises, humor, and/or historical references to the area, enhancing the public's experience of the downtown.

# CERTIFICATE OF APPROPRIATENESS

A Certificate of Appropriateness (COA) is a signed and dated document evidencing the approval of the Landmark Commission for signage, exterior work or new development proposed by an applicant for property within the Downtown Redevelopment District. The review and approval of a COA ensures the project complies with the Design Review Guidelines adopted by the City Council.

### WHO MUST APPLY?

Property owners or tenants of service or commercial, non-profit or mixed-use structures within the Downtown Redevelopment District must acquire a COA prior to beginning any exterior alterations or new development projects. Single or two-family residences or governmental entities are exempt.

### NOTE...

- A COA must be approved before Downtown Grant Program approval.
- A COA must be obtained before you can apply for a Building Permit.
- You may apply for a COA and the Downtown Grant Program at the same time.

### NOTE:

- If an applicant has presented a properly executed and complete application for Certificate of Appropriateness to the Landmark Commission, and after three consecutive meetings the parties fail to come to agreement on the improvements, the applicant has the right to appeal the decision to the City of Beaver Dam Plan Commission. The City of Beaver Dam Plan Commission will have the authority to issue the Certificate of Appropriateness.
- A **Building Permit** is required for any new building, addition, interior remodeling, deck, porch, pool, sign, shed, garage and fence. A site plan with construction plans will be required. Permits are not required for siding, replacing windows or doors that are the same or smaller size or residential re-roofing. (If changing the pitch or replacing trusses, a building permit is required.) It is the property owner's responsibility to find the property lines; a surveyor will need to be hired if you cannot locate them.

# DOWNTOWN GRANT PROGRAM

Attractive buildings and facades support and encourage local businesses. They can have a significant effect on the attractiveness and marketability of the surrounding area. To encourage business owners to invest in the downtown, the City of Beaver Dam is offering grants to assist in exterior renovations of these vital properties.

The program is intended to assist projects that promote retail activities, create an attractive environment, encourage downtown character and architectural design, use quality materials and workmanship, and incorporate good design concepts. Projects should be submitted to the mayor and Beaver Dam Area Development Corporation Director for review.

• Project applicant shall provide photographs and preliminary design concepts to the mayor and BD Area Development Corporation Director.

# \_\_\_\_APPLICATION\_\_\_\_\_ CERTIFICATE OF APPROPRIATENESS DOWNTOWN PROGRAM

•



Street Address of Propert	су.	Da	te	
APPLICANT INFORMATIC	DN			
Applicant Name:				
Applicant's Address:				
Daytime Phone: ( )		Email:		
Relationship to Property	Owner:			
(ie: owner, tenant, archit	ect, contractor, attor	ney)		
BUILDING OWNER INFOR	RMATION (If differen	t than applicant	)	
Property Owner's Name:				
Property Owner's Addres				
Daytime Phone: ( )				
, , , , , , ,				
PROPERTY INFORMATIO	N			
Year Built: C	Current Business:			
Use(s): Service   Offices				
Original/Prior Use(s):		-	-	
TYPE OF WORK Check all th	nat apply.			
Storefront Remodel Porch/Railings Fence/Gate Artistic Feature	Windows Awning Gutters	Lighting Landscape	Painting Masonry	Stairs Signage
NEW CONSTRUCTION/D	EMOLITION/RELOCA	TION		
Demolition Ne	w Structure Add	lition to Existing Str	ucture F	Relocation

#### **SCOPE OF WORK**

Describe in detail the work to be done. The description should include information about the current state of the property, historic features, materials, methods, design, measurement, project phasing, reason for work and expected completion date. Demolition requests must include the proposed reuse of the site. Relocation requests must include information about the new site. Additional pages may be attached.

APPLICATIONS MUST INCLUDE: Tenants must provide written landlord approval with application. Photographs of the existing structure and site.
For projects which include any new construction or reconstruction, also include: Sketches/designer/architectural plans and elevation drawings. Proposed materials and colors. Manufacturer's photographs, illustrations and/or specifications & warranty info if applicable
Signage projects must: Reflect the sign details and graphics in color with all necessary dimensions. Show where the signage will be located on the building. Provide construction and material details.
If a relocation project, also include: Photographs and description of new site. Site plan of new location.
Grant Fund applications must include: Detailed estimates from contractors and suppliers for the work described above. Itemization of all estimates showing the project total costs.
<b>NOTE:</b> The more detail provided, the easier it will be for the Commission to approve. Depending on the scope of the project, the Landmark Commission may require two competitive bids before grant approval.

### **APPLYING FOR:**

□ Certificate of Appropriateness

#### Applicant Signature

Date

I certify that all statements made in this application are true and complete and understand that any misrepresentations or omissions made by me as part of my application will be sufficient for rejection should one be discovered after approval. Applicant acknowledges that the proposed project must comply with Beaver Dam City Codes, including the Design Review Guidelines. Applicant also acknowledges that if granted, the Certificate of Appropriateness is only for the project and materials as approved, and that applicant will contact the Building Inspections Department prior to making changes that deviate in any way from the approved Certificate of Appropriateness.

#### SUBMIT APPLICATION TO:

City of Beaver Dam, Inspections Services, 205 S Lincoln Ave, Room 57–Lower Level, Beaver Dam WI 53916 \*\*\*Application must be submitted in full at least 10 days prior to next scheduled Landmark meeting.

Internal Use: LANDMARK COMMISSION APPROVAL	
Signature	Date
Print Name	
<b></b>	

# APPENDIX A

<b>EXTERIOR ALTERATIONS</b>	Building Permit Required	COA Required
Awnings and Canopies	Yes	Yes
Construction of New Building or Building Addition	Yes	Yes
Decks	Yes	Yes
Demolition	Yes	Yes
Doors	Yes when replacement of a door has a larger opening size	Yes
Dumpster Enclosure	Yes	Yes
Fencing and Retaining Walls	Yes	Yes
Gutters	No	*Yes
Handicapped Accessibility	Yes	Yes
Landscape, Sidewalks	No unless specified as a large development	Yes on all new sidewalks and any significant landscaping projects
Lighting	Yes	Yes
Masonry Cleaning, Sealing, Tuckpointing/ Repointing	No	*Yes
Ordinary Maintenance	No	No
Painting	No	*Yes
Parking Lots	Yes	Yes
Roofing	Yes	Yes, if alterations in roof design are proposed or if changes in materials or color are requested
Rooftop Mechanicals	Yes	*Yes
Shutters	No	Yes
Siding	No	Yes
Signs	Yes	Yes
Skylights	Yes	*Yes
Stairs—exterior	Yes	Yes
Windows	Yes only if increase in size	Yes
*Yes = Can be approved by chairpe	erson or co-chair.	

#### ORDINANCE NO. 12-2011

### AN ORDINANCE AMENDING CHAPTER 70, ZONING, IN THE BEAVER DAM MUNICIPAL CODE.

# THE COMMON COUNCIL OF THE CITY OF BEAVER DAM DO ORDAIN AS FOLLOWS:

**SECTION I**: Chapter 70, ZONING, Article IV, Supplemental Regulations, Division 2. Signs, is amended to add Section 70-158, Downtown Redevelopment District, as follows:

#### Section 70-158. Downtown Redevelopment District.

A. *Procedures and Requirements*. This section is intended for Commercial, Multi-family, Industrial, Medical and Heavy Industry zoned properties within the Downtown Redevelopment District. The purpose of this Section is to provide a procedure and requirement for obtaining a Sign Permit before the construction and alteration of signs. Before any signage can be altered or constructed, a building permit and certificate of Appropriateness must be obtained as follows:

1. No sign shall use any word, phrase, symbol, shape, form or character in such manner as to interfere with moving traffic, including signs that incorporate typical street-type and/or traffic control type signage designs and colors.

2. No fluttering, undulating, swinging, rotating, or otherwise moving signs, pennants or other decorations shall be permitted.

3. Banner and special event signage shall be allowed, however it is temporary and it is expected that it will only be used to promote a specific event for a limited duration.

4. No mobile or portable signs, as defined. A sign mounted on a frame or chassis designed to be easily relocated, including vehicles and/or trailers whose principal commercial use is for signage. These are prohibited and shall not be construed as being temporary signs

5. No inflatable signs shall be permitted.

6. No sign shall identify or direct attention to a business, activity, or enterprise that is not located on the same premises as the sign.

*B. Monument sign.* A freestanding sign whose bottom edge is located within one foot of a ground mounted pedestal and whose top edge is located no more than eight feet from ground level and 5' minimum from the property line. The base or support(s) of any and all monument signs shall be securely anchored to a concrete base or footing. The sign shall not be erected so that it impedes visibility for safe pedestrian and/or vehicular circulation. The footing and related supporting structure of a freestanding sign, including bolts, flanges, brackets, etc., shall be concealed by the sign exterior, masonry covering, earth and permanent groundcover, or through the use of evergreen shrubs.

C. *Pylon sign*. A freestanding sign erected upon one or more pylons or posts. The base or support(s) of any and all pylon signs shall be securely anchored to a concrete base or footing. The height of a pylon sign shall be measured from the average ground grade adjacent to the sign to the top of the sign. The height of a pylon sign located at the lot line shall not exceed 25 feet from the elevation of the nearest point from the nearest street and 5' minimum from the property line.

D. *Window sign*. A sign installed inside a window for purposes of viewing from outside the premises. This does not include merchandise located in a window or temporary window advertising by retailers

for the purpose of informing the public of a "sale" or temporary offer.

E. *Projecting signs*. Means any sign projecting from a building and securely and safely anchored thereto or any sign anchored to or supported by a standard or framework located outside of the thoroughfare right-of-way.

(1) Any sign projecting from a building shall be securely and safely anchored thereto so as not to swing, with rigid rods, taut cables or chains, all of rust resistant materials. All such anchors shall in no way obstruct any door, doorway or window to prevent or hinder the placing of ladders against such building by the fire department as necessity may require.

(2) No such sign shall project from a building wall more than six feet from such wall or no nearer than four feet distant from the nearest back of the curb line, whichever is more restrictive shall apply.

(3) There shall be a clear space of no less than  $\underline{9}$  feet between the sidewalk or grade line and the lowest protruding point of such sign.

(4) Any sign anchored to a support or whose support is an integral part of such sign or any sign supported by a framework which is located outside of the thoroughfare right-of-way and\_overhangs such thoroughfare shall overhang no more than five feet from such right-of-way line or no nearer than four feet distant from the nearest back of curb line, whichever is more restrictive shall apply.

F. Flat signs. Means any sign anchored to a building, parallel to a wall of such building.

(1) Any such sign shall be anchored securely and safely with lag bolts, anchor bolts or through bolts and shall be spaced to prevent any sagging or whipping action.

(2) No such sign shall project beyond the end limits of the wall to which it is anchored.

(3) No such sign shall be placed so as to hinder or prevent the placing of a ladder against the building by the fire department as necessity may require.

(4) No such sign shall cover, obstruct or obscure any portion of any door, doorway, window or fire escape, in any manner.

On Building Sign total of sign area on Front façade sh determined as follo	<u>all be</u> <u>1</u> (
	(Sq. Ft)
Façade Length.	Max. Size
Up to 15feet	34
16-20 feet	38
21-25 feet	42
26-30 feet	46
31-35 feet	49
36-40 feet	54
41-45 feet	58
46-60 feet	62
>60 feet	1 sq. ft. per linear
	foot of façade.

<u>Freestanding Signs</u> <u>One (1) sign up to</u> <u>100 sq. ft., Per public street frontage</u>

#### G. Maximum Number of Signs.

**Building Frontage Wall:** Two (2) on building sign per fronting business or per group of businesses. **Side-Street Facing Wall:** Two (2) on building sign per business facing the side street or per group of businesses.

**Rear-Facing Wall Viewable by Pedestrian or Vehicular Traffic:** one (1) on building sign for all businesses in the building.

H. *Building Lighting*. All luminaries designed or intended for purposes of lighting any building on the premises shall limit, to the greatest extent possible, spill-over of light into the sky. Building mounted lighting shall be appropriately shielded to prevent glare.

I. Non-Conforming signs. A sign which has been constructed and installed as of the effective date of the sign section and does not comply with one or more of these regulations shall deemed to be a legal non-conforming sign and be retained. A legal non-conforming sign shall become non-conforming and shall be removed or brought into compliance with this section if any one of the following occurs: a) The sign is removed / <u>altered</u> b) The sign is changed due to a change of use or ownership c) The sign is destroyed up to 50 percent or more of its replacement cost or d) A sign is abandoned for more than 30 days.

#### J. Alteration of Signs.

1. For the purposes of this ordinance, alteration of a sign is considered to be any change to the exterior appearance of any part of the sign's frame, supporting structure, or lighting including changing the material, height, or location of the sign.

2. Altering a sign does not include maintaining the existing appearance of the sign, or replacing the supporting structure with identical materials, or replacing the message of the sign, provided the size and shape of the sign within its existing frame does not change.

3. All signs found not to be in compliance with the provisions of this chapter shall be removed within 30 days of receiving written notice of noncompliance and removal from the Zoning Administrator.

SECTION II: Said ordinance shall be effective upon its passage and publication.

First Reading – July 18, 2011

Presented by the following Alder-Persons, members of the Plan

Commission

Adopted: August 1, 2011

John R. Somers, Director of Administration

Approve August . 201 5 Thomas A. Kennedy, Mayor

# Downtown Grant Program Guidelines are under review! Updates are pending!

Click on the links below to download information:

# <u>Downtown Redevelopment Map ></u>

# Ordinance No. 12-2011 Downtown Redevelopment District Signs >

## **Introduction and Purpose:**

By Resolution 38-2012 the Common Council of the City of Beaver Dam has endorsed a Downtown Grant Program for use of TIF #6 positive increment as encouragement for private investment off facade improvements for a Target Downtown Area. TID #6 was designed as a "Blight" TIF. This document is intended to establish guidelines for implementation of the Downtown Grant Program.

**TARGET AREA:** The Target Area where Grant Funds shall be allowed for use are improved parcels within the Beaver Dam Redevelopment District, as previously established by the City Council (which may be periodically amended) and for a period of two years, on parcels located at 100-200 Front Street. The Beaver Dam Redevelopment District lies within the TID #6 boundaries or within ½ mile of the TID #6 boundary as allowed by TIP laws (map attached).

**COVERED PROPERTIES:** Properties eligible shall be any improved, non-residentially zoned, parcels within the boundaries of the Target Area.

Positive Increment Projection: Based on current projections it is reasonably anticipated that available positive increment generated in TID #6 for all uses in accordance with the TID #6 project plan will be \$25,000 per year through calendar year 2020. The mandatory end date of TID #6 is 2036.

**TERM:** It is anticipated that the term of the program will be the life of TID #6, or until available Grant Funds have been used, whichever occurs first. The initial terms of the program shall be upon passage and approval of this document by the Common Council of the City of Beaver Dam through calendar year 2020. Grant Funds immediately available shall be in the amount of \$100,000, thus leaving additional funds available for other projects as may be approved by the Common Council. After expiration of the initial terms and/or the use of the initial Grant Funds, the program may be extended by action of the Common Council of the City of Beaver Dam. If prior to the expiration of the initial term it becomes necessary to utilize available increment for other TIF #6 project purposes, the Common Council may, by resolution, suspend this Grant Program. Additionally, any amendments to the Downtown Grant Guidelines as set forth herein shall require Common Council approval.

**GENERAL GUIDELINES/USE OF GRANTS:** TID #6 was designed as a "Blight" TIP, as such, the use of Grant Funds shall be specific to fac;ade or exterior building improvements ( awnings are excluded except on properties located at 100-200 Front Street) which will enhance the visual appearance and marketability of existing structures within the Target Area. Grant Funds shall not be used for landscaping, signage, or improvements in which the projected useful life of the improvement is less than 10 years.

The Target Area identified on the map encompasses the area covered under the City's Downtown Redevelopment District. The City has established Design Review Guidelines administered by the Landmark Commission for properties within the Downtown Redevelopment District. As such, all projects in the Target Area seeking Grant Funds under this program shall be in conformance with the Design Review Guidelines as may be applicable at the time of application for Grant Funds.

Property owners or applicants shall be allowed to self-perform work provided that the work is completed in a professional workmanlike manner. In the case of self-performed work only the cost of materials shall be considered for matching Grant Funds.

Property owners using professional contractor services shall submit a minimum of two (2) bids for review and final approval by the Landmark Commission with regard to dollars that may be made available under the Grant Program.

All completed projects shall be subject to inspection or review by a designated City employee or official before payment of Grant Funds.

**FACADE PAINTING**: The original guidelines of the Grant shall be interpreted to include funding of exterior painting of walls facing a public right-of-way within the Redevelopment District on buildings identified by the Building inspector as needing painting improvements to eliminate blighted conditions. The minimum total project cost for the Fa9ade Painting provision shall be \$2,000.00 within the maximum reimbursable percentage being 50%.

### 2022 Façade Improvement Grant (FIG) Information

The purpose of the Façade Improvement Grant (FIG) Program is to provide resources to help Downtown Sun Prairie businesses and building owners with their revitalization efforts through financial support for improvements and rehabilitation to the exterior of their buildings. Resources available through the program include funds allocated from the TIF District 8, and are awarded on a limited term basis as a 50% reimbursement for project expenses with a maximum grant of \$5,000. In 2022, the Program has a \$30,000 budget.

### Façade Improvement Grant (FIG) Program

Grant funds are only available for new projects, and must be approved prior to improvements being made. Grantees must follow all laws and permitting processes for their projects, approval of FIG proposals does not constitute approval from permitting/inspecting agencies.

The FIG application will be reviewed by the BID's Recruitment and Retention Committee, then sent to the BID Board with recommendations from the committee. The BID Board will review the application, and make a recommendation for approval or denial of the request. If approved, it will then be reviewed by the Community Development Authority (CDA) for final approval. The City of Sun Prairie is responsible for administration of this grant. Funds will be distributed for projects only after itemized invoices and proof of payment are received by the Economic Development Department at the completion of the project. Projects must be completed within one year of grant application approval by the CDA. If the project is not complete within one year of CDA approval, the applicant must return to the CDA with a project update and review for potential reapplication.

This program will provide up to a 50% match of funds, through a reimbursement after all work has been completed, with a maximum \$5,000 grant per façade for the improvements of a commercial building facade in Downtown Sun Prairie. Façade improvements outside of the TID 8 area shall not be eligible for FIG grants. This program is intended to help finance high-quality improvements that will improve the appearance and character of Downtown. The program is not intended to finance routine repairs or maintenance that would be required under existing building codes or that does not contribute to the character of Downtown. Examples of routine repairs or maintenance include: gutters, tuck pointing brick, paint touch up, window frame painting, caulking and sealing of windows and doors.

Property owners may be approved for only one (1) application façade per year.

#### Timeline

Façade Improvement Grant applications can be submitted at any time but will flow through meetings as laid out below:

- Recruitment and Retention Committee meet as needed
- BID Board meets the first Thursday of each month at 8:30AM
- CDA typically meets the second Thursday of the month at 5:30PM

All meetings are subject to change or cancellation. The BID and CDA overall will work with applicant to make sure applications are reviewed in a timely manner.

# Review Criteria – to be filled out by staff

Applications will be reviewed in the order they are received, grants will be approved, and funds awarded based on the following criteria.

	1.	Property	is in wit	hin TID	8 distric	t(Y/N	)					
	2.	All applic	ation m	aterials	have be	en subn	nitted ( Y	/ N )				
	3.	Project n	nakes sig	gnificant	façade	improve	ement to	building	, exterio	r appea	rance	
		1	2	3	4	5	6	7	8	9	10	
	4.	Project e	xceeds	regular r	epair ar	nd maint	enance	standarc	ls			
		1	2	3	4	5	6	7	8	9	10	
	5.	Project h	as soun	d financ	ial and p	oroject p	lans					
		1	2	3	4	5	6	7	8	9	10	
				÷								
	C	ompleted	applicat	ion form								
	C	urrent pho	otograph	of the f	açade							
	Bı	rief narrati	ive desc	ription c	fthepr	oject						
	сс	-	uilding e	levation	s, a site	plan (if	applicab	le), and	detailed	l drawin	l. Drawing gs or phot	
		etails rega oplication	-	e mater	als and	product	s planne	d for ins	tallatior	n must b	e included	in the
	Τ١	wo (2) diffe	erent co	ntractor	estimat	tes for w	ork bein	g propo	sed			
	Pr	roposed/ci	urrent u	se of the	e buildin	g						
	Pr	operty ow	/ner sigr	nature o	n the ap	plicatio	n form re	quired				
								BID R8	&R Mee	ting		
Date Tu	rne	d In						BID Bo	oard Me	eeting_		
 Staff Sig	gnat	ure						CDA N	1eeting	<del>*************************************</del>		

# 2022 Façade Improvement Grant (FIG) Application

Applicant Information
Applicant Name:
Business Name:
Mailing Address:
Phone:E-mail:
Address of property to be improved:
Property Owner (if different from applicant)
Name:
Address:
Phone:E-mail:E-mail:
Grant Project Request
Project Title:
Project total budget: \$
Project Grant Reimbursement request (\$5,000 max): <u>\$</u>
Check the eligible improvements from the list below that most closely relate to your project: All projects must comply with Building Inspection and zoning code requirements.
Appropriately scaled window areas for display or for looking into a retail business, restaurant, or service business, with lighting to facilitate night viewing.
Restoration or replacement of original materials and decorative detail which are deteriorated or missing in historically contributing or significant buildings, and/or removal of elements which cover architectural details.

Landscaping features where appropriate, such as window boxes, planters, or trellises.
Sign purchase/repair/replacement which are attractively integrated into the architecture of the building including the window area, doorway, and awning or canopy.
New/repair/replacement awnings or canopies (cloth or fabric), where these can be both functional and visually appealing.
New traditional storefront construction within an existing building.
Cleaning, repainting or residing of buildings, provided the improvements are in accordance with the design guidelines (more than routine maintenance).
Skim coating or painting previously painted brick surfaces.
Exterior wall repair, plastering, and painting.
Cleaning and repointing of brick and other masonry repair. Exterior storefront and/or storefront display lighting. Lighting level should be consistent with neighboring businesses.
Restoration, replacement, or rehabilitation of exterior façade (door and window replacement/modifications).
Repair of non-original materials which cannot be removed due to deterioration of the underlying original building material.
Repair, replacement or addition of entrances, doors, display windows, transoms, or second story windows.
Exterior improvements for the disabled including but not limited to ramps, doors, door openers, walks, guardrails, no-slip materials, or level platforms at doors (must meet Americans with Disabilities Act (ADA) standards).
Material appearance must be in line with the historic nature of the building and overall Downtown aesthetic.
Other improvements not listed here, will be considered on a case-by-case basis (describe below).

-

#### **Project Narrative**

Please attach a brief narrative description of the proposed project. In your description include the improvements to be made, building materials and colors to be used, proposed timeline for completion of the work, detailed cost estimates for each project, and total grant money requested. Other items to focus on in the project description include how the proposed improvements will have a positive aesthetic impact on the character of downtown, create or expand business, capitalize on the building's architectural assets, preserve the historical integrity of the building, and whether other improvements are also being made to the building that may not be eligible for this program but that show additional investment in the downtown.

#### **Building Use**

Describe how the building is being or will be used:

	_	
Signature of Applicant	Date	
Signature of Property Owner	Date	
(if different from applicant)		

Send application and all materials to <u>business@cityofsunprairie.com</u>. Any questions call 608-825-0806.

# Waterloo Community Development Authority -- Annual Calendar

Preferred meeting night: 3 <sup>rd</sup> Tuesday of month at 6:00 pm Recurring monthly review and action (1) CDA Implementation Plan Progress; (2) Grant Application Tracking
JANUARY
- evaluate CDA Progress Measures
- finalize prior year Annual Report
FEBRUARY
- notify Mayor of member reappointment interest - align/modify CDA Progress Measures as needed
- submit Annual Report to City Council
MARCH
- notify Mayor of member reappointment interest
- Push to closeout incomplete prior year items
APRIL
- Mayoral appointments
- Push to closeout incomplete prior year items
ΜΑΥ
- CDA election of Chair and Vice Chair
- evaluate CDA Progress Measures
JUNE
- start future year budget submittal
- review of tax increment finance district progress
JULY
- review of tax increment finance district progress
- future year budget planning
- align CDA Progress Measures with budget planning
- reaffirm or jettison all active programs and projects
AUGUST
- future year budget submittal to Finance, Insurance & Personnel Committee, including tax incremental finance funds
SEPTEMBER
- evaluate CDA Progress Measures
OCTOBER
<ul> <li><u>strength</u>, <u>w</u>eaknesses <u>opportunities &amp; threats</u> (SWOT) exercise</li> </ul>
NOVEMBER
- community outreach
DECEMBER - community outreach
- review staff draft, Annual Report to City Council
- review staff draft, Annual Report to City Council - update calendar

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